

Putting Continuous Auditing Theory into Practice: Lessons from Two Pilot Implementations

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ABSTRACT: In the almost twenty years since Vasarhelyi and Halper (1991) reported on their pioneering implementation of what has come to be known as Continuous Auditing (CA), the concept has increasingly moved from theory into practice. A 2006 survey by PricewaterhouseCoopers shows that half of all responding firms use some sort of CA techniques, and the majority of the rest plan to do so in the near future. CA not only has an increasing impact on auditing practice, but is also one of the rare instances in which such a significant change was led by the researchers. In this paper we survey the state of CA after two decades of research into continuous auditing theory and practice, and draw out the lessons learned by us in recent pilot CA projects at two major firms, to examine where this unique partnership between academics and auditors will take CA in the future.

Keywords: continuous auditing; internal audit; audit systems.

I. INTRODUCTION

Two decades have now passed since the work started on the first large-scale commercial continuous auditing project reported in the original paper by Vasarhelyi and Halper (1991). That project at Bell Laboratories relied on the groundbreaking information technology of the day (PCs, databases, corporate networks, but not yet the Internet) to assure the reliability of the AT&T large billing systems through the automated acquisition and analysis of data and the electronic communication of alarms. Already that first project clearly demonstrated that the ultimate point of continuous auditing (CA) is to bring auditing closer to the operational process, and away from the traditional backward-looking once-a-year examination of financial statements.

This paper draws on the lessons obtained from work on CA at major Fortune 100 firms, led by the authors working in close collaboration with the internal audit departments of the clients. While case studies of some of these implementations have been published elsewhere (Alles et al. 2006, 2007), this paper steps back to draw the broader insights they offer about the emerging conceptual model of continuous assurance. These studies were particularly

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Reporting and Auditing Effectiveness W. David Moynagh, Canadian Comprehensive Auditing Foundation, 1993

Accountability and Effectiveness Evaluation in Nonprofit Organizations James Cutt, Vic Murray, 2000-07-06 This unique volume provides new perspectives on assessing the performance of nonprofit organizations whilst meeting the information needs of decision makers both internal such as resource providers regulators and clients and external including boards managers staff and volunteers Whilst most discussions of accountability focus exclusively Audit Effectiveness Kamil Omoteso, 2016-04-08 In *Audit Effectiveness* Dr Kamil Omoteso examines how information technology is changing the landscape for the audit profession as IT tools and techniques continue to be developed for auditors in the pursuit of quality efficiency and effectiveness In addition to shedding light on practical subjects such as audit automation continuous online auditing and computer auditing this book introduces some theory that helps explain the motivation for the use of new tools and techniques and assists understanding of their impact on the quality of audit judgment The book proposes a three layered model an integration of contingency socio technical systems and structuration theories for a comprehensive understanding of IT's impact on audit The model advocates that the use of IT in audits is a function of certain contingent factors that determine an optimal mix of human skills and technological capabilities which would lead to changes in the nature of auditors roles and outputs and audit organisations structures Dr Omoteso puts forward an audit automation maturity model that can help audit firms departments to understand their current level of IT integration and how to systematically enhance their capabilities with a view to meeting modern IT challenges taking them from the position of mere followers of technology to that of effective leaders of technology *Audit Effectiveness* is for anyone practising in auditing or accounting automation as well as for those with an academic or research interest in the challenges posed by technological advances for auditors in particular and for managers in general *QFINANCE: The Ultimate Resource, 4th edition* Bloomsbury Publishing, 2013-09-26 *QFINANCE* The Ultimate Resource 4th edition offers both practical and thought provoking articles for the finance practitioner written by leading experts from the markets and academia The coverage is expansive and in depth with key themes which include balance sheets and cash flow regulation investment governance reputation management and Islamic finance encompassed in over 250 best practice and thought leadership articles This edition will also comprise key perspectives on environmental social and governance ESG factors essential for understanding the long term sustainability of a company whether you are an investor or a corporate strategist Also included Checklists more than 250 practical guides and solutions to daily financial challenges Finance Information Sources 200 pages spanning 65 finance areas International Financial Information up to date country and industry data Management Library over 130 summaries of the most popular finance titles Finance Thinkers 50 biographies covering their work and life Quotations and Dictionary Combating Corruption in Asian and Pacific Economies , 2000 This publication covers a broad set of issues ranging from corruption as a

challenge to good governance and economic development to anticorruption actions at national regional and international levels It provides policymakers businesses civil society organizations and other stakeholders with an assessment of specific anticorruption strategies already in place and explores new approaches

A Primer for Sampling Solids, Liquids, and Gases Patricia L. Smith, 2001-01-01 The ideas of Pierre Gy presented in lay terms allowing concepts and principles to be easily grasped and applied

Pillars of Integrity Kenneth M. Dye, 1998 Building strong institutions is a central challenge of development and is a key to controlling corruption Among public institutions the Supreme Audit Institutions SAIs play a critical role as they help promote sound financial management and thus accountable and transparent government This paper discusses the role of SAIs in promoting accountability and transparency within government considers some of the factors making for effective SAIs and highlights the linkages between the audit institutions and other pillar of integrity notably the media and Parliament

Finance Essentials Scott Moeller, 2012-04-26 Collated by Scott Moeller of Cass Business School this collection brings together the informative articles a budding finance practitioner needs to operate effectively in today's corporate environment Bringing together core finance knowledge and cutting edge research topics in an engaging and effective way this text is the ideal companion for all practitioners and students of finance You will find insights into the practical applications of theory in key areas such as balance sheets and cash flow financial regulation and compliance funding and investment governance and ethics mergers and acquisitions and operations and performance Contributors to this collection include some of the leading experts in their respective fields Aswath Damodaran Harold Bierman Jr Andreas Jobst Frank J Fabozzi Ian Bremmer Javier Estrada Marc J Epstein Henrik Cronqvist Daud Vicary Abdullah Meziane Lasfer Dean Karlan Norman Marks Seth Armitage and many others In this collection you will discover Over 80 best practice articles providing the best guidance on issues ranging from risk management and capital structure optimization through to market responses to M A transactions and general corporate governance Over 65 checklists forming step by step guides to essential tasks from hedging interest rates to calculating your total economic capital 55 carefully selected calculations and ratios to monitor firms financial health A fully featured business and finance dictionary with over 5 000 definitions

Dishonest Behavior: From Theory to Practice Guy Hochman, Shahar Ayal, Dan Ariely, 2016-11-17 The rapidly growing field of behavioral ethics shows that dishonest acts are highly prevalent in all walks of life from corruption among politicians through flagrant cases of doping in sports to everyday slips and misdemeanors of ordinary people who nevertheless perceive themselves as highly moral When considered cumulatively these seemingly innocuous and ordinary unethical behaviors cause considerable societal damage and add up to billions of dollars annually Research in behavioral ethics has made tremendous advances in characterizing many contextual and social factors that promote or hinder dishonesty These findings have prompted the development of interventions to curb dishonesty and to help individuals become more committed to ethical standards The current e book includes studies that test and advance current theory and deepen our understanding of the cognitive and

physiological processes underlying dishonest behavior discuss possible implications of findings in behavioral ethics research for real life situations document dishonest behavior in the field and or directly examines interventions to reduce it CMA ,1993 The Gardener of Governance Rainer Lenz,Barrie Enslin,2025-02-11 This book builds on the popular GARDENER OF GOVERNANCE article which enjoys amazing traction in the professional community globally and has been translated into 25 languages The Lenz and Jeppesen 2022 thought piece introduced the 5 Ps as paths for the betterment of internal auditing People Public Performance Prosperity Purpose Profession and Planet These main fields of action and focus for the internal audit profession may determine the future role of internal auditing its legitimacy relevance and significance The book aims to provide practical guidance for performing impactful internal audit assignments Some readers will no doubt view the authors as unorthodox and the book may be a stretch for the purist insisting on adherence to traditional rules It is pleasing to see that the new Global Internal Audit Standards advocate a pragmatic and holistic approach which should further stimulate internal audit functions moving into uncharted territory that may require from them to become more resourceful in their approach as advocated for by the authors This book is an inspiration and encouragement for all internal auditors who want to do better and aim higher particularly the forthcoming generation of internal auditors who are open minded and who may sometimes doubt themselves because of opposition or insecurity We believe that internal auditors who absorb the knowledge and make it their own will benefit from this book on their career trajectory This easy read is relatable engaging and convincing to support internal auditors globally who are seeking to widen their repertoire on their journey to become modern and effective internal auditors This book is relevant and will be insightful to internal auditors students and lecturers as well as other stakeholders including senior and executive managers and board members Drawing on Rainer s vast practical expertise gained from over 300 audits in more than 50 countries along with his series of publications and adding Barrie s hands on advice benefitting from 30 years of entrepreneurial experience the authors create an interesting blend of creative authoring that challenges the status quo and advises emerging internal auditors on becoming more impactful and effective We re dropping the pebble in the pond Let s see how far the ripples spread and to what effect *Continuous Auditing* David Y. Chan,Victoria Chiu,Miklos A. Vasarhelyi,2018-03-21 Continuous Auditing provides academics and practitioners with a compilation of select continuous auditing design science research and it provides readers with an understanding of the underlying theoretical concepts of a continuous audit ideas on how continuous audit can be applied in practice and what has and has not worked in research **The Routledge Companion to Accounting Information Systems** Erik Strauss,Martin Quinn,2017-12-22 Information technology has permeated all walks of life in the past two decades Accounting is no exception Be it financial accounting management accounting or audit information technology and systems have simplified daily tasks and routine work simplified reporting and changed how accounting is done The Routledge Companion to Accounting Information Systems provides a prestige reference work which offers students and researchers an introduction to current

and emerging scholarship in the discipline Contributions from an international cast of authors provides a balanced view of both the technical underpinnings and organisational consequences of accounting information systems With a focus on the business consequences of technology this unique reference book will be a vital resource for students and researchers involved in accounting and information management

Controlling Corruption Robert Williams, Alan Doig, 2000 After three volumes presenting the desolate scenario of corruption around the world volume 4 of the four volume reference focuses on anti corruption strategies including a wide variety of approaches that illustrate the scale and difficulty of the task and offer no simple answers Twenty nine articles discuss general issues control via codes of conduct and legal and formal means anti corruption measures in civil service and government agencies prevention and sanctions people and reform and whistleblowing The articles reproduced in facsimile are from journals such as Comparative Politics Crime Law and Social Change Corruption Reform and European Journal of Development Research Editors Williams politics U of Durham UK and Doig public services management Liverpool John Moores U UK made the selections The volume is not indexed except by name c Book News Inc

QFINANCE Bloomsbury Publishing, 2014-11-20 QFINANCE The Ultimate Resource 5th edition is the first step reference for the finance professional or student of finance Its coverage and author quality reflect a fine blend of practitioner and academic expertise whilst providing the reader with a thorough education in the many facets of finance

Use of Property Rights in Fisheries Management Ross Shotton, 2000 The session was closed with papers that provided a prognosis on the future development of property rights in fisheries management Thus the conference papers addressed the theory and application of property

Proceedings of the International Conference Theory and Applications in the Knowledge Economy TAKE 2017 Blazenka Knezevic, Gaby Neumann, 2017-07-08 Foreword A famous Portuguese Poet once said around one hundred years ago before I was born all the words that should save the Humanity had already been written the only thing that was missing was to save Humanity Fast forward to the 21st century services led and knowledge based economy and we have myriads of theoretical study about the decisive assets namely intangibles Those analysis are made in several perspectives namely Human Resources Knowledge Management Intellectual Capital and also many sectorial perspectives like Trade Economics Logistics Social Policy etc However today the question about the applicability of all these studies remains unsolved So it like many of the words that will save the Knowledge Economy have already been written all we need is to save the Knowledge Economy Or is it not The idea behind TAKE Conference was to provide a multidisciplinary forum in which those multiple perspectives will come together We believe it is a fruitful operation and we intend to continue the exercise in the future The problem of the relation between theory and practice in the knowledge economy is getting more important and not less important with the development of the BRICS and other nations TAKE main question will be one of the problems of the 21st century Following the promising start of TAKE 2016 in Aveiro Portugal TAKE 2017 was organized by the Faculty of Economics of Zagreb University around Prof Blazenka Knezevic I would like to thank her and her team for the

massive effort in putting TAKE 2017 together It will be a very nice and memorable conference I would like also to thank the 5 keynotes the special sessions and workshop organizes the authors of the 60 papers and 5 posters the stream leaders the reviewers and the sponsors for the efforts And to the 90 participants from 20 countries Austria Bosnia Herzegovina Canada Croatia Germany Hong Kong Hungary Netherlands Mexico Portugal Poland Romania Russia South Africa Serbia Slovakia Spain Thailand United Kingdom United States A special word to Prof Gaby Neumann from Wildau who organized the Proceedings Let us make TAKE 2017 a great occasion and help save the knowledge economy a bit Eduardo Tom Conference Chair Zagreb July 2017 *Human Rights and Restorative Justice* Theo Gavrielides, Daniel Van Ness, Colin Harvey, Richard Grimes, Lode Walgrave, Gerry Johnstone, Maria Hadjipavlou, Tunde Andrea Barabas, Vaso Artinopoulou, 2018-04-01 Human rights and restorative justice are rarely brought under the same spotlight despite their normative similarities In fact this gap becomes even more apparent when put in the context of policy and practice internationally Firstly there is a developing gap between public perception and evidence based depiction of crime Secondly scholarly debates are rarely reflected in criminal justice policy and legislation This failure has an impact on recidivism the spiralling costs of penal interventions but most importantly on how we view our interpersonal and inter communal relationships This unique collection of papers brings together international leading experts in human rights and restorative justice to address a gap in the literature From reconstructing and restorative human rights for restorative justice to addressing issues such as the standardisation of restorative justice this edited volume is a must read for researchers practitioners and campaigners To cite this ebook Gavrielides T 2018 Human Rights and Restorative Justice London RJ4All Publications ISBN 978 1 911634 00 3 DOI 10 13140 RG 2 2 23257 90729 By Theo Gavrielides Author Daniel Van Ness Author Colin Harvey Author Richard Grimes Author Lode Walgrave Author Gerry Johnstone Author Maria Hadjipavlou Author Tunde Andrea Barabas Author Vaso Artinopoulou Author Table of content Introduction Adjunct Professor at the Centre for Restorative Justice of Simon Fraser University Visiting Professor at Buckinghamshire New University Justice education and human rights partnerships policies and progress in the UK Prof Richard Grimes Faculty of Law Charles University Prague Czech Republic and Access to Justice consultant Human rights based restorative justice for violence against young women looking at Greece and the UK Dr Theo Gavrielides and Prof Vaso Artinopoulou Professor of Criminology and Vice Rector Panteion University of Social and Political Sciences Greece The position of juvenile offenders in Hungary policy and practice on restorative justice and human rights Dr Tunde Andrea Barabas Head of Department National Institute of Criminology Hungary An approach to empathy building and reconciliation the case of Turkish Greek and Cypriot youth Prof Maria Hadjipavlou Department of Social and Political Science University of Cyprus Cyprus Restorative justice and human rights in a democratic society Prof Lode Walgrave Professor of Criminology at Katholieke Universiteit Leuven Belgium and chair of the International Network for Research in Restorative Justice for Juveniles The standardisation of restorative justice Prof Gerry Johnstone Professor of Law University of Hull Director MA in

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