



PILOT JUDGMENT
AND CREW RESOURCE
MANAGEMENT

RICHARD S. JENSEN

Pilot Judgement And Crew Resource Management

Tony T. Kern



Pilot Judgement And Crew Resource Management:

Pilot Judgment and Crew Resource Management Richard S. Jensen, 2017-03-02 This is the first comprehensive book on pilot judgment. It provides a clear understanding of pilot judgment emphasizing how it can be applied to improving safety in aviation. The author brings together a rich store of personal flying experiences combined with a strong base of personal academic research to support the concepts presented. The book gives not only a strong emphasis to the application of judgment to aviation but also lays particular stress on the principles needed in how to learn, teach, and evaluate judgment. For pilots, the main benefits to be gained from the book will be a foundation of knowledge and teaching to enable them to make better, safer decisions. For flight instructors, it teaches how to teach and evaluate judgment in flight students. In addition to pilots and flight instructors, the readership obviously includes aviation classroom instructors, scientists doing aviation-related research, and aviation safety specialists.

Controlling Pilot Error: Culture, Environment, and CRM (Crew Resource Management) Tony T. Kern, Tony Kern, 2001-06-28 Publisher's Note: Products purchased from Third Party sellers are not guaranteed by the publisher for quality, authenticity, or access to any online entitlements included with the product. **REDUCE THE TERROR OF PILOT ERROR** The most effective aviation safety tools ever. *Controlling Pilot Error* guides give you expert protection against the causes of up to 80% of aviation accidents: pilot mistakes. Each title provides real-life pilot stories, valuable save-yourself techniques, and safety tips. Clear and concise analysis of error sets. *Controlling Pilot Error: CULTURE, ENVIRONMENT, AND CRM* Pilot decision making is impacted by many influences. A knowledge of recent discoveries on aviators' decisions and crew cockpit interactions during crisis is important to all pilots. Tony Kern's *Culture, Environment, and CRM* confronts the human factors behind most aviation mishaps. Applying scientific explanations to allow you to recognize the psychological booby traps that imperil lives. Put firewalls between you and the human factors that doom flights. Improve priceless pilot judgment skills with proven techniques. Adopt a simple four-step backup plan for flight-critical decisions. Apply the lifesaving CRM loop process and specific tested CRM tools and techniques for safer flying. Learn why followership is as essential to good decision making as leadership. Discover why, though human failing is inevitable, it need not be fatal. **BEST FOR PILOTS** Build your knowledge base. Increase your confidence. Sharpen your skills. Learn lifesaving tips. Tony Kern is Editor of the *Controlling Pilot Error* Series and a former lieutenant colonel who created the United States Air Force's human factors training program. He also wrote three best-selling books on aviation for McGraw Hill.

Controlling Pilot Error: Culture, Environment, and CRM (Crew Resource Management) Tony T. Kern, 2012-10-22 Expert authors demonstrate the topic using pilot data drawn from an FAA/NASA-sponsored database. A post-mortem of real-life real pilot accidents are examined to explain what went wrong and why. An action agenda is drawn of preventive techniques pilots can effect to avoid the same risks.

Human Factors in the Training of Pilots Jefferson M. Koonce, 2002-05-23 In this educational yet entertaining text, Jeff Koonce draws on his 44 years of pilot experience and 31 years as a professor of

psychology and human factors engineering in addressing the questions of how to apply sound human factors principles to the training of pilots and to one's personal flying. The author discusses principles of human factors. *Aviation Resource Management* Brent. J. Hayward, Andrew R. Lowe, 2017-11-01. This title was first published in 2000. This is volume one of a two-volume set which presents the reader with strategies for the contributions of psychology and human factors to the safe and effective functioning of aviation organizations and systems. Together the volumes comprise the edited contributions to the Fourth Australian Aviation Psychology Symposium. The chapters within are orientated towards presenting and developing practical solutions for the present and future challenges facing the aviation industry. Each volume covers areas of vital and enduring importance in the complex aviation system. Volume one includes aviation safety, crew resource management, the aircraft cabin, cockpit automation, safety investigation, fatigue and stress, and applied human factors in training. *Crew Resource Management* Eduardo Salas, Eleana Edens, Katherine A. Wilson, 2017-05-15. Crew Resource Management (CRM) training was first introduced in the late 1970s as a means to combating an increased number of accidents in which poor teamwork in the cockpit was a significant contributing factor. Since then CRM training has expanded beyond the cockpit for example to cabin crews, maintenance crews, health care teams, nuclear power teams, and offshore oil teams. Not only has CRM expanded across communities, it has also drawn from a host of theories from multiple disciplines and evolved through a number of generations. Furthermore, a host of methodologies and tools have been developed that have allowed the community to better study and measure its effect on team performance and ultimately safety. Lacking however is a forum in which researchers and practitioners alike can turn to in order to understand where CRM has come from and where it is going. This volume, part of the Critical Essays on Human Factors in Aviation series, proposes to do just that by providing a selection of readings which depicts the past, present, and future of CRM research and training. International Review of Industrial and Organizational Psychology 2005 Gerard P. Hodgkinson, J. Kevin Ford, 2005-12-13. This is the twentieth in the most prestigious series of annual volumes in the field of industrial and organizational psychology. The series provides authoritative and integrative reviews of the key literature of industrial psychology and organizational behaviour. The chapters are written by established experts and topics are carefully chosen to reflect the major concerns in both the research literature and in current practice. Continuing in the tradition of the series as a whole, this twentieth volume provides scholarly up-to-the-minute reviews and updates of work in a number of well-established areas such as mergers and acquisitions, burnout, and health and personality in industrial and organizational psychology. Emergent issues are also covered in chapters on social identity, emotions in organizations, the contribution of industrial and organizational psychology to ensuring safety in commercial aircraft, and the analysis of justice in human resource management decisions. Each chapter offers a comprehensive and critical survey of the chosen topic and each is supported by a valuable bibliography. For advanced students, academics, and researchers, as well as professional psychologists and managers, this remains the most authoritative and current guide to new developments and

established knowledge in the field of industrial and organizational psychology Contributors to Volume 20 Neal M Ashkanasy Australia Claire E Ashton James Australia Shlomo Berliner Israel Susan Cartwright UK Jose M Cortina USA Naomi Ellemers The Netherlands Stephen W Gilliland USA Don Harris UK S Alexander Haslam UK Michael J Ingerick USA Samuel Melamed Israel Layne Paddock USA Itzhak Shapira Israel Arie Shirom Israel Lauren Thomas UK Sharon Toker Israel Human Performance on the Flight Deck Don Harris,2016-12-05 Taking an integrated systems approach to dealing exclusively with the human performance issues encountered on the flight deck of the modern airliner this book describes the inter relationships between the various application areas of human factors recognising that the human contribution to the operation of an airliner does not fall into neat pigeonholes The relationship between areas such as pilot selection training flight deck design and safety management is continually emphasised within the book It also affirms the upside of human factors in aviation the positive contribution that it can make to the industry and avoids placing undue emphasis on when the human component fails The book is divided into four main parts Part one describes the underpinning science base with chapters on human information processing workload situation awareness decision making error and individual differences Part two of the book looks at the human in the system containing chapters on pilot selection simulation and training stress fatigue and alcohol and environmental stressors Part three takes a closer look at the machine the aircraft beginning with an examination of flight deck display design followed by chapters on aircraft control flight deck automation and HCI on the flight deck Part four completes the volume with a consideration of safety management issues both on the flight deck and across the airline the final chapter in this section looks at human factors for incident and accident investigation The book is written for professionals within the aviation industry both on the flight deck and elsewhere for post graduate students and for researchers working in the area **Decision Making in Aviation** Don Harris,Wen-Chin Li,2017-07-05 Decision making pervades every aspect of life people make hundreds of decisions every day The vast majority of these are trivial and without a right or wrong answer In some respects there is also nothing extraordinary about pilot decision making It is only the setting that is different the underlying cognitive processes are just the same However it is the context and the consequences of a poor decision which serve to differentiate aeronautical decision making Decisions on the flight deck are often made with incomplete information and while under time pressure The implications for inadequate performance is much more serious than in many other professions Poor decisions are implicated in over half of all aviation accidents This volume contains key papers published over the last 25 years providing an overview of the major paradigms by which aeronautical decision making has been investigated Furthermore decision making does not occur in isolation It is a joint function of the flight tasks knowledge equipment on the flight deck and other stressors In this volume of collected papers works from leading authors in the field consider all these aspects of aeronautical decision making Crew Resource Management Training and Novel Flight Experiences as Predictors of Crew Resource Management Acceptance and Pilot Judgment Natalie Francis,2000

Building Safe Systems in Aviation Norman MacLeod, 2017-03-02 Building Safe Systems in Aviation provides a single source for those who need to progress beyond current models of Crew Resource Management CRM to developing safe systems in critical industries Although the primary focus is on airline pilots the principles apply to all sectors of aviation particularly maintenance and cabin crew as well as other high risk industries It systematically sets out the context of CRM and safe systems the conduct of training the resources needed by the facilitator and the processes required for the measurement of outcomes Part One reviews the development of the human factors CRM domain and examines the concepts of risk and safety Part Two primarily for new instructors gives a guide to training delivery and also considers non classroom situations the role of debriefing facilitation and the design of human factors courses Part Three examines the measurement of training effectiveness the design and implementation of behavioural markers and standardizing assessors It concludes by looking at some of the broader issues associated with the management of CRM The book's readership includes those who design deliver or manage CRM and safety related training within airlines and other companies **Crew Resource Management** Barbara G. Kanki, José Anca, Thomas R Chidester, 2019-01-31 The new edition of Crew Resource Management reflects advancements made in the conceptual foundation as well as the methods and approaches of applying CRM in the aviation industry Because CRM training has the practical goal of enhancing flight safety through more effective flight crew performance this new edition adapts itself to fit the users the task and operational and regulatory environments all of which continually evolve Each contributor examines techniques and presents cases that best illustrate CRM concepts and training This book discusses the history and research foundation of CRM and also stresses the importance of making adaptive changes and advancements New chapters include CRM and Individual Resilience Flight and Cabin Crew Teamwork Improving Safety in Aviation CRM and Risk Management Safety Management Systems and MRM for Technical Operations This book provides a deep understanding of CRM what it is how it works and how to practically implement an effective program Addresses the expanded operating environment pilots flight attendants maintenance etc Assists developers and practitioners in building effective programs Describes best practices and tools for supporting CRM training in individual organizations Highlights new advances and approaches to CRM Includes five completely new chapters **Human Factors for Civil Flight Deck Design** Don Harris, 2017-03-02 Human error is now the main cause of aircraft accidents However in many cases the pilot simply falls into a trap that has been left for him/her by the poor design of the flight deck This book addresses the human factors issues pertinent to the design of modern flight decks Comprising of invited chapters from internationally recognised experts in human factors and flight deck design contributions span the world of industry government research establishments and academia The book brings together the practical experience of professionals across the human factors and flight deck design disciplines to provide a single all encompassing volume Divided into two main parts part one of the book examines the benefits of human engineering flight deck design process head down display design head

up display design auditory warning systems flight control systems control inceptors and aircraft handling qualities flight deck automation and human computer interaction on the flight deck and anthropometrics for flight deck design Part two is concerned with flight deck evaluation the human factors evaluation of flight decks human factors in flight test and the regulatory viewpoint Of interest to all human factors professionals operating in high technology high risk dynamic industries as well as those engaged directly in aerospace activities the book will also be of key importance to engineers with an interest in human factors for flight deck design academics and third year and post graduate human factors ergonomics and psychology students

Handbook of Simulator-Based Training Eric Farmer, John van Rooij, Johan Riemersma, Peter Jorna, 2017-03-02 Advances in simulation technology have enabled an interesting amount of training and instruction to be conducted on training simulators instead of on real systems However experiences with the procurement and use of training simulators has not always been as successful often owing to a lack of knowledge of didactics and of training programme development and also to inadequate simulator specifications The Handbook of Simulator based Training represents the first comprehensive overview of the European state of the art in simulator based training It also comprises a well founded and systematic approach to simulator based training and the specification of simulator requirements The multi disciplinary research project described in this book combines the expertise of specialists in human factors information systems system design and engineering from 23 research and industrial organizations from five countries France Germany the Netherlands Spain the UK The authors have synthesized and documented the project results to ensure that this handbook provides not only many valuable guidelines but more importantly a common frame of reference It will be a key resource for the many specialists who are concerned with simulator based training researchers engineers and users military training institutes and training system development departments military staff responsible for the procurement of training devices and simulators the simulator industry the training research community and the human factors and ergonomics community

FAA Aviation News, 1998

Crew Resource Management Training Norman MacLeod, 2021-05-05 The book provides a data driven approach to real world crew resource management CRM applicable to commercial pilot performance It addresses the shift to a systems based resilience thinking that aims to understand how worker performance provides a buffer against failure This book will be the first to bring these ideas together Taking a competence based approach offers a more coherent relevant approach to CRM The book presents relevant real world examples of the concepts and outlines a change in thinking around pilot performance and data interpretation that is overdue Airlines pilots and aviation industry professionals will benefit from the insights into organisational design and alternative approaches to training

FEATURES Approaches CRM from a competence based perspective Uses a systems model to bring coherence to CRM Includes a chapter on using blended learning and virtual reality to deliver CRM Features research on work life balance morale pilot fatigue and link to error Operationalises resilience engineering in a crew context

Aviation Psychology in Practice Neil Johnston, Nick

McDonald,2017-09-29 This book seeks to extend the boundaries of aviation psychology in two interrelated ways by broadening the focus of aviation psychology beyond the flight deck to the whole aviation system and by discussing new theoretical developments which are shaping this applied discipline A key feature of these theoretical advances is that they are grounded in a more developed ecologically valid understanding of practice Among the issues addressed in this new integration of theory and practice are the following what goes on in the flight deck is dependent on the wider organisational context human factors issues in aircraft maintenance and grounding are critical to aviation safety our capacity to learn from aviation accidents and incidents needs to be supported by more systematic human factors investigation and research we must also develop our understanding of the human factors of accident survival as well as accident prevention theories of crew coordination and decision making must be supported by an analysis of how decisions are actually made in the real world with all its stresses and constraints training should be grounded in a thoroughgoing analysis of the complexity of the job and a full understanding of the training process itself The text will be of interest to human factors researchers and practitioners in aviation and related areas It will be of particular relevance to those who have a role in training management or regulation throughout the aviation system

Air Traffic Control: Human Performance Factors Anne R. Isaac,Bert Ruitenberg,2017-03-02 From the Foreword by Captain Daniel Maurino ICAO Air Traffic Control will remain a technology intensive system People controllers must harmoniously interact with technology to contribute to achieve the aviation system s goals of safe and efficient transportation of passengers and cargo This book considers human error and human factors from a contemporary and operational perspective and discusses the parts as well as the whole I hope you enjoy reading it as much as I did The motivation for writing this book comes from the author s long standing belief that the needs of Air Traffic Service personnel are inadequately represented in the aviation literature There are few references to air traffic control in many of the books written for pilots and about pilots and this is also observed at the main international conferences In line with the ICAO syllabus for human factors training for air traffic controllers the book covers the main issues in air traffic control with regard to human performance physiology including stress fatigue and shift work problems psychology with emphasis on human error and its management social psychology including issues of communication and working in teams the environment including ergonomic principles and working with new technologies and hardware and software issues including the development of documentation and procedures and a study of the changes brought about by advanced technologies Throughout the text there are actual examples taken from the air traffic control environment to illustrate the issues discussed A full bibliography is included for those who want to read beyond these issues It has been written for all in air traffic services from ab initio to the boardroom it is important that the men and women in senior management positions have some knowledge and awareness of the fundamental problems that limit and enhance human performance

Stress and Human Performance James E. Driskell,Eduardo Salas,2013-05-13 The pace of life in our high technology world has

quicken Industries that do not become more efficient often by requiring a faster production turnaround with less slack are superseded. Because of this, workers face an environment in which they must perform under more time pressure and under greater task load in which stress is more prevalent and in which consequences of poor performance are more critical than ever before. The dominant, if unstated, psychoanalytic paradigm underlying much stress research over the past fifty years has led to an emphasis on coping and defense mechanisms and to a preoccupation with disordered behavior and illness. Accordingly, almost any book with stress in the title will invariably devote a considerable amount of pages to topics such as stress-related disorders, clinical interventions, stress and coping, psychopathology, illness, and health issues. This book presents basic and applied research that addresses the effects of acute stress on performance. There are a large number of applied settings that share the commonalities of high demand, high risk performance conditions, including aviation, military operations, nuclear, chemical, and other industrial settings, emergency medicine, mining, firefighting, and police work, as well as everyday settings in which individuals face stressors such as noise, time pressure, and high task load. This book focuses directly on the effects of acute stress, defined as intense, novel stress of limited duration, on performance. The effects of stress on task performance, decision making, and team interaction are discussed, as well as the interventions used to overcome them.

e-Learning in Aviation Suzanne Kearns, 2016-04-29 Whereas traditional classroom instruction requires pilots to be pulled off the line, a training facility to be maintained, and instructors to be compensated, e-learning is extremely cost-effective and therefore an attractive alternative. However, e-learning only saves money if the training is effective. Eager to reap financial benefits, e-learning courses have a history of varying dramatically in quality. The poorest courses are those that directly convert classroom-based presentations to an online format, not recognizing that computer-based instruction is an entirely different medium. Addressing this issue directly, *e-Learning in Aviation* explores the characteristics of computer-based course design and multimedia that are associated with improved learning. It then provides guidance regarding how to use research-based instructional design principles to plan, design, develop, and implement an e-Learning course within an aviation organization and continually evaluate whether or not the course is accomplishing instructional goals. A blended learning strategy, which incorporates both face-to-face and computer-based instruction, is suggested as the most appropriate choice for the majority of aviation companies. The goal of this approach is to utilize e-Learning as a tool to reduce time at the training centre and thereby increase pilot productivity and potentially improve the quality of training. Although the examples within this book focus on pilot training, the suggestions and guidelines are applicable to all employee groups within the industry.

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