

Education is, after all, the process by which individuals at any age and in any situation acquire new or modified patterns of interaction and the cultural skills associated with them. Its product, therefore, consists of the interaction forms or roles or subroles necessary for participation in every kind of institution. Thus education today is omniranging; it cannot be limited to the schools and the families with whose shaping influences we have been long concerned. What we need to investigate more clearly, at this point in time, is the fundamental changes in the linkages among institutions and the bearing these changes have on education as we have traditionally known it.

Cremin, in his article in this issue, from the vantage point of the historian, has pointed to the ways in which surrogate institutions began to appear in the nineteenth century—the asylum, the reform school (and prison), and the poor house—as substitute “families” for limited populations of individuals. In the early development of these institutions, so well described by David Rothman in *The Discovery of the Asylum*, a rigorously defined structuring of institutional life was established on the theory that individuals placed within them required not merely the replacement of a family environment (hypothecated to be available within brick walls), but also familial roles (set up by staff) to which the inmates had never been exposed.¹ As part of the theory, real family members, if such were available, were regarded as sources of possible infection, and all visits were systematically restricted.

What has been happening in the last few decades goes precisely in the opposite direction. It is far more encompassing, involving every segment, every organizational unit, of society. I refer to the increasing trend away from segregating those whose patterns of behavior are considered alien to society (even if not always antisocial or asocial) behind walled-in complexes. The trend has been particularly noticeable with respect to asylums for the mentally ill or retarded, while almshouses have been almost completely eliminated by welfare payments. Correctional institutions are still the subject of bitter controversy, with strong voices for and against their elimination, but the delinquent and the criminal, the mentally ill and the retarded, pose unsolved problems in achieving the reality of “reeducation.” All this is further complicated by the need for a complementary reeducating process for the unaccepting members of the community to which it is assumed patients and inmates should return. Even the residential units of private agencies, where the myth of family surrogation was carried on by reiterated use of terms for family relationships, are disappearing.

To a considerable degree, this trend toward “deinstitutionalization” (whether or not it is supported by hard evidence as to its cost-effectiveness) derives from the spread of educational processes throughout society that have long gone unrecognized. Ironically, it is also coincident with much public dissatisfaction concerning the efficacy of the schools, the primary turf of the educators. But even more fundamental are the shifting linkages among the constituent institutions of our society. The term institution is used here to categorize the organizational systems we see in families, schools, churches, government, business and industry, associations and societies of all sorts, which are a consequence of the accelerations of changing technologies. These differentially influence the individual person, affecting those interactions with all other individual persons that make up his or her idiosyncratic network.

We have long obscured our understanding of what goes on with the particular human beings in any social context by the continuing tendency, common to researchers and officials alike, to take the easy way out and group remarkably different persons and the roles they perform under single labels—teachers, pupils, trainees, males, females, the aged—the list is endless. Then we manipulate the labels, using statistically illegitimate procedures from which to generalize about teachers or managers or politicians or blacks or Puerto Ricans. The illegitimacy of the statistics derives from the unhappy but necessary requirement that “random” samples must be taken from

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