
Economic development in a pandemic: Reflections from Melbourne, ‘the world’s most locked-down city’

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Andrew Wear

City Economist and Director of Economic Development and International, City of Melbourne, Australia

Andrew Wear is City Economist and Director of Economic Development and International at the City of Melbourne, where he has played a key role supporting the city’s economic response to the impacts of COVID-19. He is the author of *Solved: How Other Countries Cracked the World’s Biggest Problems (and We Can Too)* (2020) and *Recovery: How We Can Create a Better, Brighter Future After a Crisis* (2021).

City of Melbourne, Council House 2, 240 Little Collins Street, Melbourne 3000, GPO Box 1503, Melbourne, Victoria 3001, Australia
E-mail: andrew.wear@melbourne.vic.gov.au

Abstract This paper explores the key principles of economic development in a pandemic. It does so by drawing on the lessons learned through the economic response to the COVID-19 pandemic in the Australian city of Melbourne. Melburnians experienced 263 days largely confined to their homes, one of the longest lockdown periods in the world, resulting in deserted city streets and a devastated central city economy. The experience forced the City of Melbourne to adopt a range of unique and innovative responses, first to keep businesses afloat during lockdown, and then to reactivate the city. Melbourne did this while keeping a focus on longer-term economic development. This somewhat unique experience makes Melbourne a useful case study informing best-practice economic development in a pandemic. Key lessons emerging from Melbourne’s experience include the need to respond and iterate rapidly, the importance of collaboration with stakeholders and other tiers of government, and the need to maintain a focus on multiple time horizons, even in the midst of the crisis. These insights are potentially transferrable to economic development responses to other crises, including those catalysed by climate change.

Keywords: *COVID-19; pandemic; lockdown; economic development; crisis response; business support; Melbourne*

INTRODUCTION

At the height of the COVID-19 pandemic, the Australian city of Melbourne was arguably the most locked-down city in the world.¹ During much of 2020 and 2021, the state government of Victoria maintained a ‘COVID-zero’ policy and Melbourne residents experienced 263 days confined to their

houses or apartments.² For a significant portion of this period, residents were allowed out for a maximum of one hour each day for exercise or shopping, no more than 5km from home, and they needed to ensure they were home before an 8.00 pm curfew. Work and study were done remotely, and many businesses were unable to trade at all.

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Table of Contents Reflections On Economic Development Ec

1. Understanding the eBook Reflections On Economic Development Ec
 - The Rise of Digital Reading Reflections On Economic Development Ec
 - Advantages of eBooks Over Traditional Books
2. Identifying Reflections On Economic Development Ec
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Reflections On Economic Development Ec
 - User-Friendly Interface
4. Exploring eBook Recommendations from Reflections On Economic Development Ec
 - Personalized Recommendations

- Reflections On Economic Development Ec User Reviews and Ratings
- Reflections On Economic Development Ec and Bestseller Lists
- 5. Accessing Reflections On Economic Development Ec Free and Paid eBooks
 - Reflections On Economic Development Ec Public Domain eBooks
 - Reflections On Economic Development Ec eBook Subscription Services
 - Reflections On Economic Development Ec Budget-Friendly Options
- 6. Navigating Reflections On Economic Development Ec eBook Formats
 - ePub, PDF, MOBI, and More
 - Reflections On Economic Development Ec Compatibility with Devices
 - Reflections On Economic Development Ec Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Reflections On Economic Development Ec
 - Highlighting and Note-Taking Reflections On Economic Development Ec
 - Interactive Elements Reflections On Economic Development Ec
- 8. Staying Engaged with Reflections On Economic Development Ec
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Reflections On Economic Development Ec
- 9. Balancing eBooks and Physical Books Reflections On Economic Development Ec
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Reflections On Economic Development Ec
- 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine Reflections On Economic Development Ec
 - Setting Reading Goals Reflections On Economic Development Ec
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Reflections On Economic Development Ec
 - Fact-Checking eBook Content of Reflections On Economic Development Ec

- Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
- 14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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