

- Include preservation organizations in planning processes
- Give Landmarks Commission enforcement authority
- Increase efficiency and improve homeowner perceptions by allowing staff to approve minor alterations
- Allow sufficient time to consider the value of buildings and neighborhoods before choosing demolition
- Use more flexible standards in transitional and distressed neighborhoods*

Focus Efforts

- Prioritize which historic buildings and areas to fight for
- Focus financial and educational efforts in historic areas to revitalize historic areas, attract new residents and businesses
- Figure out intersections of historic resources with other important factors (grocery stores, stable schools, transportation) and prioritize investments in those areas

Look to Historic Neighborhoods and Properties First

- Take advantage of market for downtown residences and small houses
- Capitalize on historic districts' relative stability (higher levels of owner occupancy, active community groups, high-quality construction and materials)
- Preservationists can offer resources (state and federal tax credits, connections with developers, marketing commercial and residential properties to developers and homeowners)
- Change perceptions of historic neighborhoods located near amenities and jobs; help build a residential market
- Direct firms to historic industrial sites and downtown buildings
- Assess the feasibility of reusing existing resources (public buildings, neighborhoods, factories) before deciding on new construction
- Don't ignore pleasant, livable older neighborhoods that don't meet National Register criteria

Incentives

- Develop more "financial carrots" for preservation (e.g., modeling loan funds and state-level rehabilitation tax credits that allow rehabilitation of historic houses on a larger scale)
- Move funding to rehabilitate rather than demolish houses
- Get federal government to allocate money for moldabating and repair work with historically compatible features

Education and Advocacy

- Present positive vision of how historic buildings can contribute to stronger neighborhoods and help manage change

"At some point, we will weigh in on neighborhood 'tipping point' questions in some way. Now, we're still working on a micro scale."

* This comment suggests that applying the Secretary's Standards in all circumstances may be limiting flexibility.

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Concerning Buildings Stephen Marks, 1996 Concerning Buildings has been prepared in honour of Sir Bernard Feilden CBE a leading and outstanding practitioner in the field of the conservation and repair of historic buildings for forty years or more having originally studied architecture as a mature student at the Architectural Association after the Second World War he was born in 1919 The book was not however intended to be about him except for a warm tribute written by Professor Patrick Nuttgens and a full bibliography of his works compiled by Keith Parker its purpose rather is to cover a coordinated and wide range of conservation issues theoretical and practical and to be regarded as a reference work for our position and our achievements in the art of conservation today The book contains a wealth of interest and a mine of information for all who are concerned about the present state and approaches to the conservation of buildings in all parts of the world It will be especially useful to those who teach those who want to learn those who own and manage old buildings and those whose job it is to look after them **Michigan Municipal Review**, 1993 **Ways and Means for Children and Families** National

League of Cities, 1991 This guide reviews resources local officials can use to improve institutional services for children and families and offers procedural advice Chapter 1 examines the role of municipal government in providing human services and identifies two roles local government has in delivering these services broker and administrator Chapter 2 examines major federal programs that local officials can tap to fund local programs for families and children Chapter 3 reviews the range of state sources of support for programs affecting children and families Chapter 4 describes the role of private funding for local programs demonstrating ways in which city officials can act as brokers with private funders in order to secure resources for funding and improve human services delivery Chapter 5 describes the municipality as a service provider and its residents as customers The chapter also reviews ways in which cities and towns can satisfy customers without spending money Chapter 6 examines ways municipalities can generate funding by reorganizing budgets and generating revenues Chapter 7 describes the administrative structure needed if city halls are to raise funds for families and children The chapter includes a section on ways to make and maintain contacts with potential funders and a guide to writing a grant proposal Appendices provide ideas and resources for specific programs and projects and suggestions for reading and contacts RH *Annual Report* National

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