

Managing mill maintenance

Maintenance options and challenges
by Alice Neal, associate editor, Grain and Feed Milling Technology, United Kingdom

Let's be honest: maintenance is not the most glamorous topic in milling. It is rarely something that gets people excited or attracts a great deal of new inventions and technologies. However, I hear time and time again that well looked after equipment is just as important as raw materials in producing a top quality end product.

There are various types of maintenance and the type used will depend on the needs and resources of each individual mill. Regardless of the maintenance options used, a comprehensive maintenance programme is integral to the smooth running of a mill.

"The success of all aspects of grain and feed facility operations, such as quality, safety, housekeeping and customer service, is affected by the effectiveness of a facility's preventive maintenance programme – making an appropriate programme a priority in today's highly competitive market," says David Fairfield, vice

president, Feed Services, National Grain and Feed Association, United States.

One of the biggest difficulties in maintenance is cost. "The grain and feed industry is a highly competitive, low-margin business. Making the maintenance programme perform in the most cost-effective manner possible is an on-going challenge that every facility faces," says Fairfield.

Maintenance benefits

Broadly speaking the benefits of an effective maintenance programme can be broken down into three categories: avoiding breakdowns; efficient equipment; a safe working environment. Preventing breakdowns helps avoid costly downtime and big repair bills. Equipment that is not looked after will, over time, stop working efficiently and will produce an inferior product. And as an employer, you have a duty to ensure that the mill is a safe place to work.

Changing maintenance

Increased regulatory requirements have put

greater emphasis on the importance of performing and documenting maintenance activities. However, it's not necessarily all about putting pen to paper and logging maintenance manually. There is a variety of computer software on the market which has been specifically designed to track and monitor the maintenance process.

These programs can be part of automation systems designed for the whole mill or purchased as stand alone packages specifically to monitor maintenance.

A package will typically include systems for equipment data and repair history, parts inventory, maintenance schedules, maintenance work scheduling and report generation. "Frequently, each area within the program is interactive by design; for example when parts are used, the spare parts inventory levels are reduced and equipment repair history updated.

"This reduces the time required to manually update separate records and helps improve record keeping accuracy," says Fairfield.

Approaches to maintenance

David Fairfield, vice president, Feed Services, National Grain and Feed Association, United States explains the key maintenance options.

Reactive maintenance

This approach follows the 'if it ain't broke, don't fix it' or 'run-to-failure' principle. Reactive maintenance is a form of maintenance in which equipment and facilities are repaired only in response to a breakdown or a fault.

This type of system has a minimal programme cost structure, but that can be offset by very significant costs associated with equipment repair and lost production.

Preventive maintenance

A preventive maintenance programme includes procedures for inspecting, testing and reconditioning equipment and other systems at regular intervals according to specific instructions. The goals in performing such procedures are to prevent failures in service and to prolong the life of the equipment or system.

This type of system typically provides the advantage of a defined framework in which maintenance activities can take place on a

scheduled basis. A possible disadvantage of this type of system is that the 'right' maintenance mix is not achieved. When this occurs, a facility may in some instances experience equipment failures due to inadequate inspection and servicing. In other instances, it may be wasting maintenance dollars by spending too much time servicing and inspecting properly functioning equipment.

Predictive maintenance

Predictive maintenance – often referred to as condition monitoring – may be defined as the use of maintenance techniques to help determine the condition of in-service equipment and systems in order to predict when maintenance should be performed. The ultimate goal of predictive maintenance is to perform maintenance at a scheduled point in time when the activity may be accomplished in the most cost-effective manner and before the equipment or system loses optimum performance.

Predictive maintenance techniques can be especially valuable for sophisticated equipment that is critical to a facility's operation. However, predictive maintenance may require specialised equipment and training which may

be too expensive when evaluated against the frequency, cost, and consequences of equipment failure.

Reliability centred maintenance

A reliability centred maintenance programme establishes a program framework that helps ensure that the proper maintenance activity is performed at the right time, and that the equipment is operated in a way that maximizes its opportunity to achieve a reliability level that is consistent with the safety, environmental, operational, and profit goals of the facility. This is achieved by addressing the basic causes of equipment and system failures and ensuring that there are facility plans in place to prevent or lessen the business impact of such failures when they occur.

Establishing a reliability centred maintenance program typically involves a considerable investment in time to identify the appropriate maintenance regime for the facility. This type of programme may be best suited for large, complex operations, but once implemented can be cost-effective because targeted and appropriate activities are applied across the entire facility.

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