

MARCUS FOSTER AND THE OAKLAND PUBLIC SCHOOLS

LEADERSHIP IN AN URBAN
BUREAUCRACY

JESSE J. MCCORRY

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Marcus Foster And The Oakland Public Schools Leadership In An Urban Bureaucracy

Jesse J. McCorry



Marcus Foster And The Oakland Public Schools Leadership In An Urban Bureaucracy:

Marcus Foster and the Oakland Public Schools Jesse J. McCorry, 1978-01-01 *Marcus Foster and the Oakland Public Schools* Jesse J. MacCorry, 1978 **Marcus Foster and the Oakland Public Schools** Jesse J. McCorry, 2024-03-29 Critics of public organizations have charged them with rigidity insensitivity to public needs inefficiency and other faults The charges are not new but the surge of urban political activism during the 1960s gave a sense of urgency to demands for organizational change Marcus Foster and the Oakland Public Schools examines an urban political executive s efforts to meet those demands In an attempt to reform education bureaucracy Marcus Foster former superintendent of schools in Oakland California introduced a three part program of community participation decentralization and budgeting Each component responded to a specific criticism of bureaucracies and each was strongly supported by students of organizations The most successful changes were those for which the superintendent controlled the requisite resources enabling Foster to initiate community involvement and determine its procedures But where change required existing bureaucratic units to relinquish some of their resources Foster s success was more limited It was not however the control of resources by others but the unbridgeable gap between theory and application that burdened efforts to reform budgeting Jesse J McCorry shows how the common notion that organizational change is thwarted by bureaucratic recalcitrance and inertia is oversimplified Broadening analytic perspectives reveals that some bureaucratic reforms along with their objectives are beyond the limits of what even the most effective leadership can achieve This title is part of UC Press s Voices Revived program which commemorates University of California Press s mission to seek out and cultivate the brightest minds and give them voice reach and impact Drawing on a backlist dating to 1893 Voices Revived makes high quality peer reviewed scholarship accessible once again using print on demand technology This title was originally published in 1978 **In the Crossfire** John P. Spencer, 2012-08-16 As media reports declare crisis after crisis in public education Americans find themselves hotly debating educational inequalities that seem to violate their nation s ideals Why does success in school track so closely with race and socioeconomic status How to end these apparent achievement gaps In the Crossfire brings historical perspective to these debates by tracing the life and work of Marcus Foster an African American educator who struggled to reform urban schools in the 1960s and early 1970s As a teacher principal and superintendent first in his native Philadelphia and eventually in Oakland California Foster made success stories of urban schools and children whom others had dismissed as hopeless only to be assassinated in 1973 by the previously unknown Symbionese Liberation Army in a bizarre protest against an allegedly racist school system Foster s story encapsulates larger social changes in the decades after World War II the great black migration from South to North the civil rights movement the decline of American cities and the ever increasing emphasis on education as a ticket to success Well before the accountability agenda of the No Child Left Behind Act or the rise of charter schools Americans came into sharp conflict over urban educational failure with some blaming the schools and others pointing to conditions in homes and

neighborhoods By focusing on an educator who worked in the trenches and had a reputation for bridging divisions In the Crossfire sheds new light on the continuing ideological debates over race poverty and achievement Foster charted a course between the extremes of demanding too little and expecting too much of schools as agents of opportunity in America He called for accountability not only from educators but also from families taxpayers and political and economic institutions His effort to mobilize multiple constituencies was a key to his success and a lesson for educators and policymakers who would take aim at achievement gaps without addressing the full range of school and nonschool factors that create them

Leadership for the Twenty-First Century Joseph Rost,1993-02-18 This illuminating study critiques the concept of leadership as understood in the last 75 years and looks to the twenty first century for a reconstructed understanding of leadership in the postindustrial era More similarities in past decades were found than had been thought the thread throughout Rost s book is that leadership was conceived of as good management He develops a new definition and paradigm for leadership in this volume that distinguishes leadership from management in fundamental ways The ethics of leadership from a postindustrial perspective completes the paradigm The book concludes with suggestions that can be immediately utilized in helping to transform our understanding of leadership

Street-Level Bureaucracy Michael Lipsky,1983-06-29 Street Level Bureaucracy is an insightful study of how public service workers in effect function as policy decision makers as they wield their considerable discretion in the day to day implementation of public programs

Politics, Language, and Culture Joseph W. Check,2002-10-30 Politics language and culture are three of the most powerful forces affecting education today yet they have been little discussed in relation to systemic school reform the new status quo of urban schools This book looks at their effects through the eyes of teachers administrators and insider outsiders who are actually living reform at the school level in four widely different urban school systems Chicago San Francisco and Oakland California and Boston The book also creates a statistical and conceptual picture of urban education and school reform as national phenomena with deep historical roots and offers a composite case study of an urban elementary school undergoing reform The author argues that urban school reform is failing because its basic strategy is misguided and because reform thinking has consciously ignored three essential sources of knowledge about school change Strategically efforts for reform have relied heavily on the widespread replication of nationally promoted exemplary programs This approach assumes that local schools lack the knowledge and will to solve their own problems and require prescriptive intervention from national models In fact the exemplary programs approach has yielded very limited success What is needed instead is the creation and long term support of unique local exemplary contexts that combine best practice approaches with local knowledge conditions and resources

Racism in the United States Meyer Weinberg,1990-05-21 This volume represents the most comprehensive book length bibliography on the subject of racism available in the United States Compiler Meyer Weinberg has surveyed a wide ranging group of material and classified it under 87 subject headings drawing on articles books congressional hearings and reports

theses and dissertations research reports and investigative journalism Historical references cover the long history of racism while the heightened awareness and activity of the recent past is also addressed in detail In addition to works that fit the narrow definition of racism as a mode of oppression or group denial of rights based on color Weinberg includes references dealing with sexism antisemitism economic exploitation and similar forms of dehumanization References are grouped under a series of subject headings that include Civil Rights Desegregation Housing Socialism and Racism Unemployment and Violence against Minorities Items which do not have self explanatory titles are annotated and virtually every section is thoroughly cross referenced Also included is one section of carefully selected references on racism in countries other than the United States Unlike the remainder of the book this section is not comprehensive but rather provides an opportunity to view racism comparatively The volume concludes with an author index This work will be a significant addition to both academic and public libraries as well as an important resource for courses in racism sociology and black history

Educational Administration, Policy, and Reform Wayne K. Hoy, Cecil Miskel, 2004-05-01 This book series on Theory and Research in Educational Administration is about understanding schools We welcome articles and analyses that explain school organizations and administration We are interested in the why questions about schools To that end case analyses surveys large data base analyses experimental studies and theoretical analyses are all welcome We provide the space for authors to do comprehensive analyses where that is appropriate and useful We believe that the Theory and Research in Educational Administration Series has the potential to make an important contribution to our field but we will be successful only if our colleagues continue to join us in this mission Implementation Jeffrey L. Pressman, Aaron Wildavsky, 1984-06-05 This book confronts the widespread impression that policy or program implementation should be easy arguing instead that implementation even under the best of circumstances is exceedingly difficult Using the Oakland Project as a case study this book discusses each stage of the process of implementation demonstrating that completion of what might seem to be a simple sequence of events will in fact depend on a complex chain of reciprocal interactions Each part of the chain must be built with the others in view so the separation of policy design from implementation is fatal The first four chapters illustrate the movement from simplicity to complexity Chapter 5 discusses the number of decision points throughout the process giving an indication of the magnitude of the task Chapter 6 examines why project targets may be set even if they are unlikely to be met considering both the position of those who set targets top federal officials who wish large accomplishments from small resources in a short time and those who must implement them career bureaucrats and local participants characterized by high needs and low cohesion The last chapter discusses the relationship between the evaluation of programs and the study of their implementation arguing that tendencies to assimilate the two should be resisted New Directions in Education Policy Implementation Meredith I. Honig, 2006-07-13 A companion to Allan R Odden s Education Policy Implementation also published by SUNY Press this book presents original work by a new generation of scholars contributing to education policy

implementation research The contributors define education policy implementation as the product of the interaction among particular policies people and places Their analyses of previous generations of implementation research reveal that contemporary findings not only build directly on lessons learned from the past but also seek to deepen past findings These contemporary researchers also break from the past by seeking a more nuanced contingent and rigorous theory based explication of how implementation unfolds They argue that researchers and practitioners can help improve education policy implementation by not asking simply what works but rather focusing their attention on what works for whom where when and why

Choice ,1978 **The Bureaucratic State** Robert D. Miewald,1984 *City Miner* ,1978 *Subject Catalog*, 1978 Library of Congress,1978 *Subject Catalog* Library of Congress,1979 **San Francisco Review of Books** ,1978

The California Handbook Ted Trzyna,Julie Didion,1998-10 *The Composition, Distribution and Impact of Public School Voluntary Resources* Phillip Raynal Wheeler,1979 **The Politics of Bureaucratic Reform** Michael B. Preston,1984

Decoding **Marcus Foster And The Oakland Public Schools Leadership In An Urban Bureaucracy**: Revealing the Captivating Potential of Verbal Expression

In an era characterized by interconnectedness and an insatiable thirst for knowledge, the captivating potential of verbal expression has emerged as a formidable force. Its capability to evoke sentiments, stimulate introspection, and incite profound transformations is genuinely awe-inspiring. Within the pages of "**Marcus Foster And The Oakland Public Schools Leadership In An Urban Bureaucracy**," a mesmerizing literary creation penned by a celebrated wordsmith, readers set about an enlightening odyssey, unraveling the intricate significance of language and its enduring effect on our lives. In this appraisal, we shall explore the book's central themes, evaluate its distinctive writing style, and gauge its pervasive influence on the hearts and minds of its readership.

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movie info jerome max minghella a freshman at a prestigious art school dreams of making it big but his arrogance and affectations hamper his chances jealous of a clueless jock he

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art school confidential directed by terry zwigoff who needs to make more movies please is a somewhat surreal look at a student s life in art school and all the pretentiousness assumptions and turbulence that comes with it all oh and there s some serial whack job strangling women on campus yeah it starts out strange and then gets stranger

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director terry zwigoff presents a scathing satire of art school student existence but derails the movie about a talented young artist well played by max minghella with an artificial sub plot

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art school confidential year 2006 running time 102 min country united states director terry zwigoff screenwriter daniel clowes comic daniel clowes cast music david kitay cinematography

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Özet jerome genç bir sanatçı adayı gözünü biraz yukarılara dikmiş dünyanın en iyi sanatçısı olmak istiyor eğitimli bir sanatçı olmaya karar veriyor ve alanında son derece önemli bir okula kayıt yaptırıyor fakat zamanla farkediyor ki kendisinde bir tutukluk var ve sanat dünyasında yükselmek o kadar da kolay olmayacak

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surrounded by a collection of art school clichéd misfits and a cloud of mystery on the campus due to a strangler who has murdered many young female art students jerome plies his considerable talent and is smitten by an older young woman audrey sophia myles

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