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## **Policy Issues and Challenges for Interagency Space Systems Acquisition**

**David L. Johnson, Gregory B. Wiggans, John F. Sandola**

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## **Policy Issues And Challenges For Interagency Space System Acquisition:**

Policy Issues and Challenges for Interagency Space Systems Acquisition ,2001 In the recent past there have been increasing pressures for agencies within the national security space community to conduct joint or interagency programs with the goal being to take advantage of potentially shared objectives and mission synergies Expectations are that such joint or interagency programs will result in improvements in efficiency and effectiveness and the elimination of unnecessary redundancies among programs However the process of undertaking such efforts needs to recognize a number of policy issues and challenges that will influence how these programs are executed This study seeks to illuminate these policy issues and challenges particularly in how they will influence multi mission space system concepts and programs conducted jointly by the National Reconnaissance Office NRO and the Air Force

Policy Issues and Challenges for Interagency Space Systems Acquisition Dana J. Johnson, Gregory H. Hilgenberg, Liam Sarsfield, 2001 Agencies within the national security space community recently have come under increasing pressure to conduct joint or interagency programs to take advantage of potentially shared objectives and mission synergies Such joint endeavors it is hoped will make the agencies more efficient and effective and eliminate unnecessary redundancies among programs However a number of policy issues and challenges will influence how these efforts are executed This report seeks to illuminate these policy issues and challenges particularly those that will influence multi mission space system concepts and programs conducted jointly by the National Reconnaissance Office NRO and the Air Force Using case studies this report examined five ways to conduct acquisition in an interagency setting Executing Agent System Integrator Independent Agent Confederation and Joint Program Office The report analyzed key elements inherent to interagency acquisition including acquisition complexity program management program control requirements management funding stability customer responsiveness cultural alignment and staffing The report contained the following findings Interagency efforts such as those conducted by the NRO and the Air Force need to maintain high level support not only from agency leadership but also from key stakeholders users and the Congress and consistency with national policy guidance and objectives Certain coordinating documents such as the memorandum of agreement memorandum of understanding implementation plan and strategy and program funding strategy are critical to ensuring commonality of purpose in the early stages of an interagency effort Requirements management is critical particularly in adjudicating among differing agency and user requirements to deter requirements creep by the partner agencies Ensuring funding stability is important especially when coordinating between two or more very different budgetary processes and timetables Organizational culture can influence both operational capabilities and organizational structure and process and its effects on interagency programs should not be underestimated

*Coordinating Requirements, Budgets, and Acquisition* United States. Congress. House. Committee on Armed Services. Panel on Defense Acquisition Reform, 2010

*Joint program management handbook* ,2004 This Handbook is a guide for the management of joint acquisition programs

for current and future joint program personnel As a complement to the more general Introduction to Defense Acquisition Management Sixth Edition Defense Acquisition University DAU Press November 2003 this Handbook incorporates the perspectives of current and former joint Program Managers PMs including those who were members of the Office of the Secretary of Defense OSD sponsored Joint Program Working Group JPWG which met at DAU in November 2003     **Selected Rand Abstracts** Rand Corporation,2001 Includes Reports R series Rand Memorandums RM series papers P series and Books     **Peace Research Abstracts Journal** ,2002     **Fast Breeder Reactor Program** United States. Congress. Joint Economic Committee,1976     **Executive Branch Action on Recommendations of the Commission on Government Procurement** United States. General Accounting Office,1975     *Defense Issues* ,     *Toward a Theory of Spacepower* Charles D. Lutes,2011-03-07 This volume is a product of the efforts of the Institute for National Strategic Studies Spacepower Theory Project Team which was tasked by the Department of Defense to create a theoretical framework for examining spacepower and its relationship to the achievement of national objectives The team was charged with considering the space domain in a broad and holistic way incorporating a wide range of perspectives from U S and international space actors engaged in scientific commercial intelligence and military enterprises This collection of papers commissioned by the team serves as a starting point for continued discourse on ways to extend modify refine and integrate a broad range of viewpoints about human initiated space activity its relationship to our globalized society and its economic political and security interactions It will equip practitioners scholars students and citizens with the historical background and conceptual framework to navigate through and assess the challenges and opportunities of an increasingly complex space environment     **American Book Publishing Record** ,2001     **Hearings, Reports and Prints of the Joint Economic Committee** United States. Congress. Joint Economic Committee,1977     *High frontier spr 06* ,     **Report of Secretary of Defense ... to the Congress on the FY ... Budget, FY ... Authorization Request, and FY ... Defense Programs** United States. Dept. of Defense,1996     **Confirmation of Political Appointees** Gene L. Dodaro,2009-05 U S gov t agencies need to strengthen basic mgmt capabilities to successfully address current and emerging demands The incoming admin will face challenges in implementing its policy and program agendas because of shortcomings in agencies mgmt capabilities Building and developing the institutional capacity to meet these challenges will require appointing the right people to the right positions This report includes questions for each of 28 major exec branch depts and agencies and one for each of the following 7 major governmentwide mgmt areas acquisition mgmt collaboration financial mgmt human capital mgmt info and technology mgmt results oriented decision making and real property mgmt and security Illustrations     **Report of the Secretary of Defense to the President and the Congress** United States. Department of Defense,1995     *Department of Defense Authorization for Appropriations for FY 2013,...Part 7, Mar. 14, 21, 28; April 25, 2012, 112-2 Hearings, \** ,2013     *Department of Defense Authorization for Appropriations for Fiscal Year 2013 and the Future Years Defense Program: Strategic forces* United States.

Congress. Senate. Committee on Armed Services,2012  
**2006-2007** Robert Michael Gates,2007      **Signal** ,2001

**Public Statements of Robert M. Gates, Secretary of Defense,**

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