

Finance and accounting shared services matrix

This slide shows business finance and accounting shared services. It includes function, centers of expertise, service center and business unit finance.

 Function	 Corporate Finance	 Centers of Expertise	 Service Centre	 Business Unit Finance
General ledger	Less involvement	Problems solving US	Processing support	Business unit finance
Payroll				
Account receivables				
Account Payables				
Tax reporting and accounting	Tax strategy and policy	Corporate service provide	Regularly tax paying	Ensure compliance
Financial reporting	Requirement setting	Reporting structure designing	Provides internal and external financial reports	Local distribution maintenance
Business Budgeting	Determine targets	Provide service for corporate support field	No direct supports	Provide service for local customer
Property accounting	Capitalization policy formulation			Ensure compliance
Financial Analysis	Evaluation of account			Provide consulting service to local customer
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Shared Services In Finance And Accounting

David Baud



Shared Services In Finance And Accounting:

Shared Services in Finance and Accounting Tom Olavi Bangemann, 2017-03-02 Most large companies worldwide today have some kind of shared services concept in place Over half of the medium and large companies are currently engaged in some kind of shared service project activity The investment in shared services is always calculated in millions In other words the costs of getting it right or getting it wrong can be huge Tom Bangemann's book is a concise blueprint for identifying assessing designing implementing and improving the process for shared services in the finance and accounting function The author focuses on critical success factors the people issues involved and learning from other people's big mistakes The book includes a variety of real life examples and real benchmarking data performance metrics and best practices The section on implementation is based on a proven five phase methodology and explains the steps and activities involved as well as showing examples of the deliverables and the results you can expect Any CEO MD CFO Finance Director and senior finance people will find this book a must have guide to the process before they start and an excellent benchmark against which to measure the performance of any existing shared service operation Improving corporate functions using shared services Great Britain: National Audit Office, 2007-11-29 Corporate services provide often vital support to the delivery of effective and efficient public services and cover such areas as finance and accounting human resources procurement information technology facilities and estates management Sir Peter Gershon's review of public sector efficiency available on the HM Treasury website http://www.hm-treasury.gov.uk/media/C/A/efficiency_review120704 identified benefits from shared services but found that departments' efficiency targets did not include savings specifically from shared corporate services This NAO report has been conducted to take account of developments between the 2004 Spending Review Cm 6237 ISBN 9780101622728 and the 2007 Comprehensive Spending Review Cm 7227 ISBN 0101722729 on shared services and focuses mainly on finance and human resources which are generally the more developed areas of shared service in the public sector The publication is divided into four parts and looks at general and specific areas including the potential of shared services in the public sector the problems of customer satisfaction experienced by the NHS and HM Prison Service with shared services the variable progress across government the lack of a clear overview from the Cabinet Office on shared services The NAO has also set out 9 recommendations including public bodies should streamline their corporate service processes in line with best practice they should also improve how they analyse the performance of their corporate services and whether there are more cost effective ways to obtain such services Departments should increase public transparency of corporate service performance **Shared Services** Donniel S. Schulman, Martin J. Harmer, John R. Dunleavy, James S. Lusk, 1999-03-08 One of the ways companies are looking for competitive advantage in this frenetic business environment is through the use of a tactical technique called shared services In this book we bridge the chasm between the theory of how a shared services operation ought to work and the practical issues involved in how to make it work how to carry out a successful

implementation of a shared service operation in your business from the Preface Gaining competitive advantage in today's fierce business environment requires focus throughout the company on value as measured by quality cost speed and service In the quest for superior performance a growing number of companies are now turning to shared services a tactical technique by which corporations can organize financial and other transaction oriented activities to reduce costs and provide better service to business unit partners Written by four authorities three PricewaterhouseCoopers consultants and the executive who has directed the shared service efforts at Lucent Technologies this comprehensive resource the first of its kind examines shared services from the macro issues that compel senior management to embrace this approach through the design and implementation of a shared services environment that leads to increased customer and shareholder value Of all the tools available for gaining competitive advantage why shared services One of the principal reasons is that it creates through consolidation of often disparate activities more of a one company feel among business units The benefits of this are twofold one it enables companies to show a consistent face to clients and customers vendors and suppliers shareholders and potential shareholders two it provides increased flexibility to all of the business operations allowing corporate leaders to maintain a global perspective while at the same time allowing business unit leaders to take strong customer focused actions Providing both a domestic and global view Shared Services addresses the full spectrum of issues including Assessing whether shared services is right for you issues to consider goals to be reached Getting started building support establishing an effective organization instituting continuous communication Setting up the infrastructure billing shared services to business units dealing with tax and legal entity issues International challenges complexity time zone legal issues currency stability and security Program and project management structures planning execution and control A groundbreaking book that examines a timely and important topic Shared Services is an accessible and thorough guide to what could be a critical component in achieving long term business success This comprehensive resource is the first to introduce explain and explore shared services an innovative business strategy that involves centralizing various business units including accounting and transactional operations to reduce costs and increase customer satisfaction Presenting a practical and easy to follow blueprint for the smooth and sound implementation of shared services in your organization Shared Services Adding Value to the Business Units covers all the fundamentals from how to get started to proper management techniques Public Shared Service Centers Gerd Schwarz,2014-06-20 Gerd Schwarz analyzes the pros and cons of shared service centers for the implementation of IT finance personnel and purchasing processes and make design suggestions on the empirical study of American public companies are based at 72 It describes how through the development of shared service centers achieved cost and quality improvements and shows based on the transaction cost approach to outsourcing to the differences in detail **Shared Services in Local Government** Ray Tomkinson,2017-03-02 Despite the pressure for local councils to follow the lead of the private sector and develop shared service and partnership arrangements the barriers in terms of culture

differences in priorities across councils and lack of experience are formidable yet this is the most likely source of meeting government targets for reduced overheads and improved organizational effectiveness By using extensive case studies drawn from across local councils in England Ray Tomkinson explains the implications of sharing service delivery addresses concerns about loss of control and accountability and demonstrates the potential advantages He shows how to set up collaborative ventures formal partnerships shared service centres or special purpose vehicles while pointing out possible pitfalls thus enabling senior managers to follow all the necessary project steps to create an appropriate shared service It seeks to examine the evidence of the cost effectiveness and quality improvements achieved from sharings This ground breaking book has been written for everyone in local government it explores the political and cultural barriers and legislative legal framework for joint workings explains how to find an appropriate governance vehicle and how to gain the commitment of partners It deals with political and managerial concerns risk aversion and parochial issues and the possible impact on the reputation and performance of both sharers Shared Services in Local Government is the only comprehensive study for the UK and it will ensure any public sector organization pursuing this route is able to approach the task of creating a shared service with a real understanding of the issues involved

Finance Bundling and Finance Transformation

Frank Keuper,Kai-Eberhard Lueg,2013-11-13 In managerial literature the challenges of ramping up growing and enhancing a Finance Shared Services Organization are regularly neglected Therefore the compilation will address two objectives First based on a generic phase model of an SSO s development frequently arising questions related to the management of SSOs shall be systematically discussed and practicable solutions derived Secondly a picture of the future of SSOs shall be elaborated resulting in new future management implications

OMB's Financial Management Line of Business Initiative: Too Much Too Soon? Serial No. 109-164, March 15, 2006, 109-2 Hearing, *,2006

Improving Corporate Functions Using Shared Services

Great Britain. Parliament. House of Commons. Committee of Public Accounts,2008 Corporate services provide vital support to the delivery of effective and efficient public services They include activities such as finance and accounting human resources procurement information technology facilities management and estates management Shared services are designed to improve efficiency and service quality by combining such activities across different parts of an organisation or across separate organisations The Cabinet Office has estimated the cost of finance and human resources functions across government as 7 billion a year It believes there is scope to save in the order of 1 4 billion annually through the use of shared services This report examines the Cabinet Office s efforts to improve corporate functions using shared services as well as the impact of two of the more established public sector shared services in the NHS and the Prison Service NHS Shared Business Services is a joint venture between the Department of Health and Xansa PLC selling procurement finance and accounting services to 89 NHS organisations out of a total of 416 potentially eligible NHS bodies It is not yet making a profit and has paid no dividend to either the Department of Health or Xansa It needs to attract a further 22

customers simply to break even and approximately 180 more customers to deliver its forecast savings to the taxpayer of 250 million by 2014 15 HM Prison Service s Shared Services Centre provides finance procurement and human resources services to all 128 Prison establishments and the system is now working well *OMB's financial management line of business initiative* United States. Congress. House. Committee on Government Reform. Subcommittee on Government Management, Finance, and Accountability, 2006

Shared Services in Finance and Accounting Tom Olavi Bangemann, 2005 Most large companies worldwide today have some kind of shared services concept in place Over half of the medium and large companies are currently engaged in some kind of shared service project activity The investment in shared services is always calculated in millions In other words the costs of getting it right or getting it wrong can be huge Shared Services in Finance and Accounting is a concise blueprint for identifying assessing designing implementing and improving the process for shared services in the finance and accounting function Tom Bangemann focuses on critical success factors the people issues involved and learning from other people s big mistakes The book includes a variety of real life examples and real benchmarking data performance metrics and best practices The section on implementation is based on a proven five phase methodology and explains the steps and activities involved as well as showing examples of the deliverables and the results you can expect Any CEO MD CFO Finance Director and senior finance people will find this book a must have guide to the process before they start and an excellent benchmark against which to measure the performance of any existing shared service operation

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Table of Contents Shared Services In Finance And Accounting

1. Understanding the eBook Shared Services In Finance And Accounting
 - The Rise of Digital Reading Shared Services In Finance And Accounting
 - Advantages of eBooks Over Traditional Books
2. Identifying Shared Services In Finance And Accounting
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Shared Services In Finance And Accounting
 - User-Friendly Interface
4. Exploring eBook Recommendations from Shared Services In Finance And Accounting
 - Personalized Recommendations
 - Shared Services In Finance And Accounting User Reviews and Ratings
 - Shared Services In Finance And Accounting and Bestseller Lists
5. Accessing Shared Services In Finance And Accounting Free and Paid eBooks
 - Shared Services In Finance And Accounting Public Domain eBooks
 - Shared Services In Finance And Accounting eBook Subscription Services
 - Shared Services In Finance And Accounting Budget-Friendly Options

6. Navigating Shared Services In Finance And Accounting eBook Formats
 - ePub, PDF, MOBI, and More
 - Shared Services In Finance And Accounting Compatibility with Devices
 - Shared Services In Finance And Accounting Enhanced eBook Features
7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Shared Services In Finance And Accounting
 - Highlighting and Note-Taking Shared Services In Finance And Accounting
 - Interactive Elements Shared Services In Finance And Accounting
8. Staying Engaged with Shared Services In Finance And Accounting
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Shared Services In Finance And Accounting
9. Balancing eBooks and Physical Books Shared Services In Finance And Accounting
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Shared Services In Finance And Accounting
10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
11. Cultivating a Reading Routine Shared Services In Finance And Accounting
 - Setting Reading Goals Shared Services In Finance And Accounting
 - Carving Out Dedicated Reading Time
12. Sourcing Reliable Information of Shared Services In Finance And Accounting
 - Fact-Checking eBook Content of Shared Services In Finance And Accounting
 - Distinguishing Credible Sources
13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
14. Embracing eBook Trends
 - Integration of Multimedia Elements

- Interactive and Gamified eBooks

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