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WILLIAM HAYES

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**K-12 Case Studies for School Administrators** Marcia Norton, Paula E. Lester, 2017-09-29 Case studies enable aspiring administrators to refine their reaction skills as well as their critical thinking skills by responding to a multitude of problems in a short time Originally published in 1998 the case studies in this book provide a broad based overview of the kinds of real problems that schools were facing at the time The problems administrators face on a daily basis vary in scope and complexity

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and psychological dynamics that come into play when school leaders those with authority and those without authority are faced with ethically challenging situations In addition to a tour of leadership theories organizational dynamics psychological dynamics and ethical perspectives the case studies in this book weave together aspects of people s emotional make up cognitive framework and past experiences to illustrate how school leaders use reason and emotion to make complex connections between their inner lives and the demands of their profession This book identifies specific examples of ways school leaders can enhance ethical practice at the organizational level as well as how to focus on the things they can do personally and interpersonally to improve their work as school leaders in order to make lives better for all of the people they serve By integrating various approaches to the study of the leadership process this book makes an important contribution to fields of leadership studies and professional ethics

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