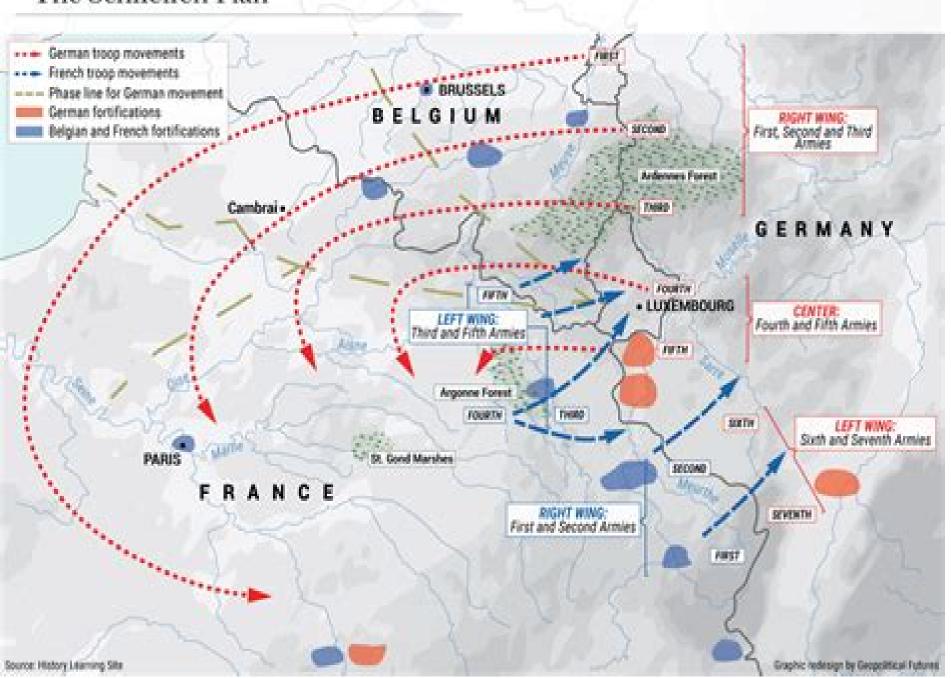
## The Schlieffen Plan



# **Revolution In Military Affairs**

Earl H., Earl H Tilford, Jr.

#### **Revolution In Military Affairs:**

The Revolution in Military Affairs Elinor Camille Sloan, Université du Québec à Montréal. Centre d'études des politiques étrangères et de sécurité, Raoul-Dandurand Chair of Strategic and Diplomatic Studies, 2002 The campaign in Afghanistan the Gulf war and Kosovo show how advances in information technology are driving a high tech revolution in military affairs RMA This text outlines elements of the RMA and examines efforts of the US and NATO **Another View of** the Revolution in Military Affairs Jeffrey R. Cooper, 1994-07-15 In April 1994 the Army War College and the Strategic Studies Institute hosted the Fifth Annual Strategy Conference The theme of this year's conference was The Revolution in Military Affairs RMA Defining an Army for the 21st Century Jeffrey R Cooper presented the following paper as part of an opening panel which sought to define the RMA Mr Cooper urges defense planners to determine what strategic as opposed to operational benefits might be derived from the RMA He contends that making the internal reforms that will be required will be as challenging as coming to terms with the operational and strategic implications of the new technologies The first requirement is to understand the parameters and dynamics of this particular revolution in military affairs Mr Cooper puts the RMA in historical perspective by discussing the relationships among technology socioeconomic and political change and their implications for warfare during the Napoleonic era the mid 19th century and World Wars I and II He argues that in the past dramatic technological change affected warfare in different ways Mr Cooper warns that by using the RMA to define a technical legacy we make three errors First such an approach could lead to a fruitless search for a silver bullet technology on which to build the RMA Second the focus on technology could shift attention away from the critical issues of purpose strategy doctrine operational innovation and organizational adaptation Finally committing the first two errors will compound the problem by wasting very scarce defense resources on new programs and projects which may have little or nothing to do with the strategic situation Military professionals and defense planners alike need to remind themselves that while technology can provide new capabilities the strategic equation is not necessarily driven by technological innovation **Another View of** the Revolution in Military Affairs Jeffrey R. Cooper,1994 In April 1994 the Army War College and the Strategic Studies Institute hosted the Fifth Annual Strategy Conference The theme of this year's conference was The Revolution in Military Affairs RMA Defining an Army for the 21st Century Jeffrey R Cooper presented the following paper as part of an opening panel which sought to define the RMA He urges defense planners to determine what strategic as opposed to operational benefits might be derived from the RMA He contends that making the internal reforms that will be required will be as challenging as coming to terms with the operational and strategic implications of the new technologies. The first requirement is to understand the parameters and dynamics of this particular revolution in military affairs Mr Cooper puts the RMA in historical perspective by discussing the relationships among technology socioeconomic and political change and their implications for warfare during the Napoleonic era the mid 19th century and World Wars I and II He argues that in the past

dramatic technological change affected warfare in different ways Mr Cooper warns that by using the RMA to define a technical legacy we make three errors First such an approach could lead to a fruitless search for a silver bullet technology on which to build the RMA Second the focus on technology could shift attention away from the critical issues of purpose strategy doctrine operational innovation and organizational adaptation Finally committing the first two errors will compound the problem by wasting very scarce defense resources on new programs and projects which may have little or nothing to do with the strategic situation Military professionals and defense planners alike need to remind themselves that while technology can provide new capabilities the strategic equation is not necessarily driven by technological innovation Revolution in Military Affairs: from Theory to Policy Steven Metz, James Kievit, 2013-01-28 American combat effectiveness in the Gulf War suggested that a historic revolution in military affairs RMA is underway possibly solving many of the strategic dilemmas the United States faces in the post Cold War world Inspired by this notion a small group of RMA analysts has emerged So far they have concentrated on defining and describing military revolutions Now broader theoretical and policy issues must be addressed The notion of military revolutions grew from Soviet writing of the 1970s and 1980s Early studies talked of a military technical revolution MTR but this guickly evolved into the more holistic concept of revolutions in military affairs Most analysts define a RMA as a discontinuous increase in military capability and effectiveness arising from simultaneous and mutually supportive change in technology systems operational methods and military organizations The current RMA is characterized by four types of changes extremely precise stand off strikes dramatically improved command control and intelligence information warfare and nonlethality Analysts see a number of benefits from harnessing the current revolution in military affairs and using it to build 21st century U S armed forces rejuvenating the political utility of military power delaying the emergence of a peer competitor providing a blueprint for technology acquisition and force reorganization The Dynamics of Military Revolution, 1300-2050 MacGregor and inspiring conceptual forward looking thinking Knox, Williamson Murray, 2001-08-27 The Dynamics of Military Revolution aims to bridge a major gap in the emerging literature on revolutions in military affairs suggesting that there have been two very different phenomena at work over the past centuries military revolutions which are driven by vast social and political changes and revolutions in military affairs which military institutions have directed although usually with great difficulty and ambiguous results By providing both a conceptual framework and a historical context for thinking about revolutionary changes in military affairs the work establishes a baseline for understanding the patterns of change innovation and adaptation that have marked war in the Western World since the thirteenth century beginning with Edward III's revolutionary changes in medieval warfare through the development of modern Western military institutions in seventeenth century France to the cataclysmic changes of the First World War and the German Blitzkrieg victories of 1940 This history provides a guide for thinking about military revolutions in the coming century which are as inevitable as they are difficult to predict Another View of the Revolution

in Military Affairs Jeffrey R. Cooper, 2012-12-09 In April 1994 the Army War College and the Strategic Studies Institute hosted the Fifth Annual Strategy Conference The theme of this year's conference was The Revolution in Military Affairs RMA Defining an Army for the 21st Century Jeffrey R Cooper presented the following paper as part of an opening panel which sought to define the RMA Mr Cooper urges defense planners to determine what strategic as opposed to operational benefits might be derived from the RMA He contends that making the internal reforms that will be required will be as challenging as coming to terms with the operational and strategic implications of the new technologies. The first requirement is to understand the parameters and dynamics of this particular revolution in military affairs Mr Cooper puts the RMA in historical perspective by discussing the relationships among technology socioeconomic and political change and their implications for warfare during the Napoleonic era the mid 19th century and World Wars I and II He argues that in the past dramatic technological change affected warfare in different ways Toward a Revolution in Military Affairs? Thierry Gongora, Harald von Riekhoff, 2000-05-30 The Revolution in Military Affairs RMA unleashed by the integration of information technologies into weapons systems military units and operations is a phenomenon whose impacts have been felt well beyond the Gulf in 1991 or the Balkans in 1999 Technological developments lie at the center of these changes however the RMA is about more than technology It includes the consequences of technological changes for defense and security This study provides an assessment of the RMA that goes beyond a mere description of new defense related technologies to deal with deeper more fundamental issues Through the contributions of American Canadian Chinese and French experts this book surveys the RMA from various perspectives and evaluates it from the standpoints of military history and military science The authors conclude that while the RMA represents a significant challenge for defense establishments it may fall short of being truly revolutionary Whether one looks at power projection or information warfare it appears that emerging technologies will translate into significant improvements in capabilities but not necessarily a revolution in warfare From a comparative perspective the United States remains well ahead in thinking of and implementing changes that stem from the RMA although other nations may make selective use of the RMA to promote regional security goals The Revolution in Military Affairs Robbin F. Laird, Holger H. Mey,1999 The revolution in military affairs RMA is an American concept that frames a debate about the restructuring of American military forces in the period of globalization of the American economy A core task for U S allies is to seek to understand the American debate the American approach to the RMA a baseline the RMA Europe France reflections on the U S European military technology gap The American Revolution in Military Affairs Colin S. Gray, 1997 Strategy and the Revolution in Military Affairs: From Theory to Policy Steven Metz, 2022 The (Real) Revolution in Military Affairs Andrei Martyanov, 2019-08-01 The liberal world order a euphemism for American global hegemony is crumbling at an accelerating pace While its collapse is tangible the outcome of such a collapse remains a matter of speculation and public debate The US is desperately seeking to preserve the status quo which rests primarily upon recognition of its military supremacy For

millennia warfare has been a driving force behind changes in the geopolitical status of power configurations whether of peoples states or empires and it remains so today Accordingly short of actual warfare the assessment modeling of relative military power plays an inordinate role in the determination of national status Models of emerging changes in military capability range from relatively simple to extremely complex ones Viewing the evolution of the current system of international relations outside the framework of actual rather than propaganda driven military capabilities is not only useless it is dangerous since states mistaken assessment of their own and other states military power can lead to misadventures and catastrophic mistakes The United States efforts to preserve not just its dominance but the perception of its dominance are bound to fail for many important reasons none more important than what is often misidentified in past American military theoretical hypotheses about the future of warfare known generically as the Revolution in Military Affairs RMA This book explains why those hypotheses are failing and will continue to fail and addresses the real RMA In the end technological development in weaponry as a response to tactical operational and strategic requirements defines not only a nation s geopolitical status but determines the global order Assessments of military capacity if reality based serve as good predictors of the level of volatility in international relations and the level of violence globally This book gives an insight into the evolution of weapons and the way they influenced international relations in the 20th and 21st centuries It also defines Revolution in Military Affairs as manifested via policy politics and technology It reviews some models which are useful in assessing the current geopolitical situation This book also tries to give a forecast of the future development of warfare and the ways in which it is going to change the whole system of the international relations hopefully towards a new geopolitical Strategy and the Revolution in Military Affairs Steven Metz, James Kievit, 1995-06-27 A small band of RMA equilibrium analysts has emerged in the military and Department of Defense in the academic strategic studies community and in defense related think tanks and consulting firms To these analysts the Gulf War provided a vision of a potential revolution in military affairs RMA in which Information Age technology would be combined with appropriate doctrine and training to allow a small but very advanced U S military to protect national interests with unprecedented efficiency In this study the authors examine the open source literature on the RMA that has resulted They find that much of it has concentrated on defining and describing military revolutions and that despite the efforts of some of the finest minds in the defense analytical community it has not offered either comprehensive basic theories or broad policy choices and implications The authors believe that in order to master a RMA rather than be dragged along by it Americans must debate its theoretical underpinnings strategic implications core assumptions and normative choices As a step in that direction they provide a set of hypotheses regarding the configuration and process of revolutions in military affairs and examine some of their potential policy implications

The Revolution in Military Affairs Earl H. Tilford (Jr.),1995-06-23 The current Revolution in Military Affairs RMA is taking place against the background of a larger historical watershed involving the end of the Cold War and the advent of what Alvin

and Heidi Toffler have termed the Information Age In this essay Dr Earl Tilford argues that RMAs are driven by more than breakthrough technologies and that while the technological component is important a true revolution in the way military institutions organize equip and train for war and in the way war is itself conducted depends on the confluence of political social and technological factors After an overview of the dynamics of the RMA Dr Tilford makes the case that interservice rivalry and a reintroduction of the managerial ethos this time under the quise of total quality management TQM may be the consequences of this revolution In the final analysis warfare is quintessentially a human endeavor Technology and technologically sophisticated weapons are only means to an end The U S Army along with the other services is embracing the RMA as it downsizes and restructures itself into Force XXI Warfare even on the digitized battlefield is likely to remain unpredictable bloody and horrific Military professionals cannot afford to be anything other than well prepared for whatever challenges lie ahead be it war with an Information Age peer competitor a force of guerrillas out of the Agrarian Age or a band of terrorists using the latest in high tech weaponry While Dr Tilford is optimistic about the prospects for Force XXI what follows is not an unqualified endorsement of the RMA or of the Army's transition to an Information Age force By examining issues and problems that were attendant to previous RMAs Dr Tilford raises questions that ought to be asked by the Army as it moves toward Force XXI Warfare is the author reminds us the most complex of human undertakings and the victors even in the Information Age will be those who as in the past are masters of the art as well as the science of war and Revolutions in Military Affairs Emily O. Goldman, 2013-09-13 Like the industrial revolution before it the information technology revolution appears to be creating a new ruling class a new economy and a new society Information technology is also transforming military operations and warfare A vast literature on the revolution in military affairs or RMA cites the important indeed dominant role of information technology in enabling a new military revolution This volume challenges conventional wisdom not by claiming that information s impact on military operations is not positive or transformative but by claiming its impact is not new Previous periods of military revolution can also be characterized as information revolutions Through the close examination of six case studies of military transformation during the industrial age the contributors to this volume demonstrate how the employment of emerging information systems was critical to realizing a major boost in military effectiveness The most successful adaptations to the new environment were made by the most skillful users of information This volume draws upon the expertise of leading military historians political scientists and defense practitioners to craft a set of original essays that provide the first retrospective examination of how information affects the process of military revolution This book was previously published as a special issue of the Journal of Strategic Studies The Revolution in Military Affairs, 1995 The current Revolution in Military Affairs RMA is taking place against the background of a larger historical watershed involving the end of the Cold War and the advent of what Alvin and Heidi Toffler have termed the Information Age In this essay Dr Earl Tilford argues that RMAs are driven by more than breakthrough technologies and that

while the technological component is important a true revolution in the way military institutions organize equip and train for war and in the way war is itself conducted depends on the confluence of political social and technological factors After an overview of the dynamics of the RMA Dr Tilford makes the case that interservice rivalry and a reintroduction of the managerial ethos this time under the guise of total quality management TQM may be the consequences of this revolution In the final analysis warfare is quintessentially a human endeavor Technology and technologically sophisticated weapons are only means to an end The U S Army along with the other services is embracing the RMA as it downsizes and restructures itself into Force XXI Warfare even on the digitized battlefield is likely to remain unpredictable bloody and horrific Military professionals cannot afford to be anything other than well prepared for whatever challenges lie ahead be it war with an Information Age peer competitor a force of guerrillas out of the Agrarian Age or a band of terrorists using the latest in high tech weaponry While Dr Tilford is optimistic about the prospects for Force XXI what follows is not an unqualified endorsement of the RMA or of the Army's transition to an Information Age force Past Revolutions. Future Transformations. What Can the History of Revolutions in Military Affairs Tell Us about Transforming the U.S. Military?, 1999. As the Gulf War showed advances in technology can bring about dramatic changes in military operations Such technology driven changes in military operations will continue to bestow a military advantage on the first nation to develop and use them Accordingly the vitality and robustness of the U S defense posture depend on the DoD R D community being on the leading edge of breakthrough technologies that could revolutionize military operations Also the U S military services must be on the lookout for revolutionary ways in which to employ those technologies in warfare LESSONS FROM PAST RMAs The Characteristics of Revolutions in Military Affairs Based on an examination of two historical records the long history of military technology and the military revolutions in the 20th century we conclude that the defining characteristic of a revolution in military affairs RMA can be stated as follows which either renders obsolete or irrelevant one or more core competencies of a dominant player or creates one or more new core competencies in some new dimension of warfare or both

Strategy for Chaos Colin S. Gray,2002 The remit of this study is to encourage further studies that make an honest and successful effort to achieve synergy between social science and history when analysing the impact of revolutions in military affairs RMAs Past Revolutions, Future Transformations Richard O. Hundley,1999 Advances in technology can bring about dramatic changes in military operations often termed revolutions in military affairs or RMAs Such technology driven changes in military operations are not merely a recent phenomenon they have been occurring since the dawn of history they will continue to occur in the future and they will continue to bestow a military advantage on the first nation to develop and use them Accordingly it is important to the continued vitality and robustness of the U S defense posture for the DoD R senior officers with traditional credentials willing to sponsor new ways of doing things and able to establish new promotion pathways for junior officers practicing a new way of war mechanisms for experimentation to discover learn test and

demonstrate new ideas and ways of responding positively to the results of successful experiments in terms of doctrinal changes acquisition programs and force structure modifications The DoD has some of these elements today but is missing others The report makes specific suggestions regarding ways of filling in the missing elements Doing these things will facilitate DoD s force transformation activities and help ensure that the next RMA is brought about by the United States and not some other nation The Revolution in Military Affairs: Prospects and Cautions Earl H., Earl H Tilford, Jr., 2013-01-28 A characteristic of the American way of war is our fascination with technology and the search for that technological silver bullet that will deliver victory quickly and with a minimum of loss of life The current Revolution in Military Affairs RMA is driven by rapid technological advance fostered by the advent of the microprocessor and by decreased defense spending It operates against the background of a historical watershed brought about by the end of the Cold War The RMA has been embraced by all the United States military services especially the Air Force and the Army As the Army downsizes it is seeking to change itself into Force XXI a strategic force trained and ready to fight and win the nation s wars in the 21st century That we are in the midst of a true revolution in military affairs is evident What it may mean for the Army and the nation is not so evident This monograph outlines where the Army is going as it seeks to define change rather than be defined by change It also looks to the past to ask what have been the results of change during past RMAs Accelerated interservice rivalries and over reliance on management systems marked the last RMA one driven by the advent of atomic weapons at the end of World War II and the relatively stable and sparse defense budgets of the 1950s The author argues that the consequence of interservice rivalry and the institutionalization of the managerial ethos was defeat in Vietnam Finally the author warns against becoming so entranced with the sophisticated technologies of the RMA that we lose both our grounding in strategic thinking and our basic warrior skills To do so could be potentially disastrous when two peer competitor forces meet on the 21st century battlefield and quite possibly cancel each other out electronically Then it will be the side which is able to fight at the lower gut level of warfare that will prevail Past Revolutions, Future Transformations. What Can the History of Revolutions in Military Affairs Tell Us about Transforming the U.S. Military? ,1999 As the Gulf War showed advances in technology can bring about dramatic changes in military operations Such technology driven changes in military operations will continue to bestow a military advantage on the first nation to develop and use them Accordingly the vitality and robustness of the U S defense posture depend on the DoD R D community being on the leading edge of breakthrough technologies that could revolutionize military operations Also the U S military services must be on the lookout for revolutionary ways in which to employ those technologies in warfare LESSONS FROM PAST RMAs The Characteristics of Revolutions in Military Affairs Based on an examination of two historical records the long history of military technology and the military revolutions in the 20th century we conclude that the defining characteristic of a revolution in military affairs RMA can be stated as follows which either renders obsolete or irrelevant one or more core competencies of a dominant

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## **Table of Contents Revolution In Military Affairs**

- 1. Understanding the eBook Revolution In Military Affairs
  - The Rise of Digital Reading Revolution In Military Affairs
  - Advantages of eBooks Over Traditional Books
- 2. Identifying Revolution In Military Affairs
  - Exploring Different Genres
  - Considering Fiction vs. Non-Fiction
  - Determining Your Reading Goals
- 3. Choosing the Right eBook Platform
  - Popular eBook Platforms
  - Features to Look for in an Revolution In Military Affairs
  - User-Friendly Interface
- 4. Exploring eBook Recommendations from Revolution In Military Affairs
  - Personalized Recommendations
  - Revolution In Military Affairs User Reviews and Ratings
  - Revolution In Military Affairs and Bestseller Lists
- 5. Accessing Revolution In Military Affairs Free and Paid eBooks
  - Revolution In Military Affairs Public Domain eBooks
  - Revolution In Military Affairs eBook Subscription Services
  - Revolution In Military Affairs Budget-Friendly Options
- 6. Navigating Revolution In Military Affairs eBook Formats

- ∘ ePub, PDF, MOBI, and More
- Revolution In Military Affairs Compatibility with Devices
- Revolution In Military Affairs Enhanced eBook Features
- 7. Enhancing Your Reading Experience
  - o Adjustable Fonts and Text Sizes of Revolution In Military Affairs
  - Highlighting and Note-Taking Revolution In Military Affairs
  - Interactive Elements Revolution In Military Affairs
- 8. Staying Engaged with Revolution In Military Affairs
  - Joining Online Reading Communities
  - Participating in Virtual Book Clubs
  - Following Authors and Publishers Revolution In Military Affairs
- 9. Balancing eBooks and Physical Books Revolution In Military Affairs
  - Benefits of a Digital Library
  - Creating a Diverse Reading Collection Revolution In Military Affairs
- 10. Overcoming Reading Challenges
  - Dealing with Digital Eye Strain
  - Minimizing Distractions
  - Managing Screen Time
- 11. Cultivating a Reading Routine Revolution In Military Affairs
  - Setting Reading Goals Revolution In Military Affairs
  - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Revolution In Military Affairs
  - Fact-Checking eBook Content of Revolution In Military Affairs
  - Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
  - Utilizing eBooks for Skill Development
  - Exploring Educational eBooks
- 14. Embracing eBook Trends
  - Integration of Multimedia Elements
  - Interactive and Gamified eBooks

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