

# The RAND Corporation

*Case Study of a Nonprofit Advisory Corporation*

**Bruce L. R. Smith**

**HARVARD POLITICAL STUDIES**



Harvard University Press

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**The Rand Corporation** Bruce L. R. Smith,1966      The Rand Corporation Bruce L. R. Smith,1964      *History of Operations Research in the United States Army, V. 1, 1942-1962* Charles R. Shrader,2006-10-05 Operations research OR emerged during World War II as an important means of assisting civilian and military leaders in making scientifically sound improvements in the design and performance of weapons and equipment OR techniques were soon extended to address questions of tactics and strategy during the war and after the war to matters of high level political and economic policy Until now the story of why and how the U S Army used OR has remained relatively obscure surviving only in a few scattered official documents in the memories of those who participated and in a number of notes and articles that have been published about selected topics on military operations research However none of those materials amounts to a comprehensive coherent history In this the first of three planned volumes Dr Charles R Shrader has for the first time drawn together the scattered threads and woven them into a well focused historical narrative that describes the evolution of OR in the U S Army from its origins in World War II to the early 1960s He has done an admirable job of ferreting out the surviving evidence shaping it into an understandable narrative and placing it within the context of the overall development of American military institutions Often working with only sparse and incomplete materials he has managed to provide a comprehensive history of OR in the U S Army that offers important insights into the natural tension between military leaders and civilian scientists the establishment and growth of Army OR organizations the use and abuse of OR techniques and of course the many important contributions that OR managers and analysts have made to the growth and improvement of the Army since 1942 In this volume Dr Shrader carries the story up to 1962 the beginning of the McNamara era and of America's long involvement in Vietnam The subsequent volumes will cover Army OR during the McNamara era its application in support of military operations in Vietnam and its significant contributions to the Army's post Vietnam recovery and reorganization ultimately leading to a victory after only 100 hours of combat in the first Gulf War in 1991 and the emergence of the U S Army as second to none in modern weaponry tactical prowess and strategic vision

**U.S. Intelligence and the Soviet Strategic Threat** Lawrence Freedman,2014-07-14 The author examines in detail the organization of the U S intelligence community its attempts to monitor and predict the development of Soviet forces from the early days of the cold war and how these attempts affected American policy and weapons production Originally published in 1987 The Princeton Legacy Library uses the latest print on demand technology to again make available previously out of print books from the distinguished backlist of Princeton University Press These editions preserve the original texts of these important books while presenting them in durable paperback and hardcover editions The goal of the Princeton Legacy Library is to vastly increase access to the rich scholarly heritage found in the thousands of books published by Princeton University Press since its founding in 1905

**Funding a Revolution** Committee on Innovations in Computing and Communications: Lessons from History,Computer

Science and Telecommunications Board, National Research Council, 1999-01-25 The past 50 years have witnessed a revolution in computing and related communications technologies The contributions of industry and university researchers to this revolution are manifest less widely recognized is the major role the federal government played in launching the computing revolution and sustaining its momentum Funding a Revolution examines the history of computing since World War II to elucidate the federal government's role in funding computing research supporting the education of computer scientists and engineers and equipping university research labs It reviews the economic rationale for government support of research characterizes federal support for computing research and summarizes key historical advances in which government sponsored research played an important role Funding a Revolution contains a series of case studies in relational databases the Internet theoretical computer science artificial intelligence and virtual reality that demonstrate the complex interactions among government universities and industry that have driven the field It offers a series of lessons that identify factors contributing to the success of the nation's computing enterprise and the government's role within it

**Idea Brokers** James A. Smith, 1993-11-08 From Simon Schuster The Idea Brokers is James A. Smith's exploration of think tanks and the rise of the new policy elite Tracing the rise of the think tank from the turn of the century to the present historian Smith provides a portrait of this policy elite and concludes that experts have preempted the public debate by helping to remove complex issues from the ken of ordinary citizens

**Thomas Schelling and the Nuclear Age** Robert Ayson, 2020-09-23 An illuminating insight into the work of Thomas Schelling one of the most influential strategic thinkers of the nuclear age By the time of the Cuban Missile Crisis and the United States early forays into Vietnam he had become one of the most distinctive voices in Western strategy This book shows how Schelling's thinking is much more than a reaction to the tensions of the Cold War In a demonstration that ideas can be just as significant as superpower politics Robert Ayson traces the way this Harvard University professor built a unique intellectual framework using a mix of social scientific reasoning from economics to social theory and psychology As such this volume offers a rare glimpse into the intellectual history which underpins classical thinking on nuclear strategy and arms control thinking which still has an enormous influence in the early twenty first century

**Organizational Intelligence** Harold L. Wilensky, 2015-02-14 The prize winning book Organizational Intelligence focuses on the structural and ideological roots of intelligence informational and analytical failures in government industry and other institutions It provides groundbreaking theory and structure to the analysis of decision making processes and their breakdowns as well as the interactions among experts and the organizations they inform In this book both organization and intelligence are taken to their larger meanings not just focused on the military meaning of intelligence or on one set of institutions in society Astute illustrations of intelligence failures abound from real world cases such as foreign policy the Bay of Pigs Soviet predictions in the Cuban missile crisis military civilian bombing of Germany Pearl Harbor financial AmEx's investment in a vegetable oil guru economics the Council of Economic Advisers and industrial production Ford's Edsel as well

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*Thinking Beyond the Unthinkable* Jonathan Stevenson, 2008 STEVENSON THINKING BEYOND THE UNTH

**Bourdieu's Theory of Social Fields** Mathieu Hilgers, Eric Mangez, 2014-11-13 Bourdieu s theory of social fields is one of his key contributions to social sciences and humanities However it has never been subjected to genuine critical examination This book fills that gap and offers a clear and wide ranging introduction to the theory It includes a critical discussion of its methodology and relevance in different subject areas in the social sciences and humanities Part I theoretical investigations offers a theoretical account of the theory while also identifying some of its limitations and discussing several strategies to overcome them Part II Education culture and organization presents the theory at work and highlights its advantages and disadvantages The focus in Part III devoted to The State is on the formation and evolution of the State and public policy in different contexts The chapters show the usefulness of field theory in describing explaining and understanding the functioning of the State at different stages in its historical trajectory including its recent redefinition with the advent of the neoliberal age A last chapter outlines a postcolonial use of the theory of fields

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