



Making Defense Reform Work

**The Project on
Monitoring Defense Reorganization**

**The Johns Hopkins
Foreign Policy Institute
Washington, D.C.**

**The Center for Strategic
and International Studies
Washington, D.C.**

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Making Defense Reform Work

R Bogdan



Making Defense Reform Work:

The Culture of Defense Christopher D. Van Aller, 2001-01-01 Chris Van Aller demonstrates that a better understanding of the complicated civil military relationship in the United States is prerequisite to reforming the expensive and often inefficient military establishment maintained since World War II. Arguing that reduced defense expenditures and adequate national security are both possible, this book illustrates how American political culture remains deeply ambivalent about national security. Though significant budget cuts have been implemented over the past five years, Van Aller takes a closer look at the fact that no true reorganization or reconceptualization has taken place. For policy makers, historians of American military history, and anyone who cares about this complex topic, *The Culture of Defense* will be indispensable reading. **Acquisition Reform** United States. General Accounting Office, 1989 [Defense Reform and Technology](#) Serge Herzog, 1994-05-30 To capture the defense reform debate surrounding the proper application of high technology in military systems, this study focuses on tactical aircraft, an area epitomizing cutting edge technology. Air combat history is revisited, including the 1991 Persian Gulf War, to confirm, reject, or qualify positions advocating certain technologies in tactical aviation. Emphasis is placed on enduring combat ideas and aircraft design principles. The interaction between mission requirements, inventory composition, and aircraft design is discussed to illustrate the dynamics of constrained choice that enters acquisition decisions. The relevance of reform arguments in the post Cold War era is assessed, including the impact of political and economic constraints on future force mix options, the shift from NATO centered contingencies to Third World Low Intensity Conflict (LIC) and the threat of conventional arms proliferation. **Parameters**, 1991 [Air University Library Index to Military Periodicals](#), 1991 *Strategic Calling* James Allen Smith, 1993 **Reorganizing the Joint Chiefs of Staff** Gordon Lederman, 1999-11-30 The Goldwater-Nichols Department of Defense Reorganization Act of 1986 is the most important legislation affecting U.S. national defense in the last 50 years. This act resulted from frustration in Congress and among certain military officers concerning what they believed to be the poor quality of military advice available to civilian decision makers. It also derived from the U.S. military's perceived inability to conduct successful joint or multi-service operations. The act passes after four years of legislative debate, designating the Chairman of the Joint Chiefs of Staff as the principal military advisor to the President and sought to foster greater cooperation among the military services. Goldwater-Nichols marks the latest attempt to balance competing tendencies within the Department of Defense: namely, centralization versus decentralization and geographic versus functional distributions of power. As a result of the Goldwater-Nichols Act, the Chairman of the Joint Chiefs has achieved prominence, but his assignment is somewhat contradictory: the spokesman and thus the advocate for the Commander in Chief while simultaneously the provider of objective advice to the President. While the act did succeed in strengthening the CINCs' authority and in contributing to the dramatic U.S. achievements in the Gulf War, the air and ground campaigns revealed weaknesses in the CINCs' capability to plan joint operations. In addition, the increased role

of the military in ad hoc peacekeeping operations has challenged the U S military s current organizational structure for the quick deployment of troops from the various services Rapid technological advances and post Cold War strategic uncertainty also complicate the U S military s organizational structure Professional Journal of the United States Army ,1992-07

American Defence Annual, 1994 Charles F. Hermann,1998-06-03 To find more information about Rowman and Littlefield titles please visit www.rowmanlittlefield.com **The Politics of Ballistic Missile Nonproliferation** W. Bowen,2000-01-20

During the presidency of George Bush 1989 93 the proliferation of nuclear chemical and biological weapons and the ballistic missiles capable of delivering them rose greatly in significance as issues on the American security agenda In the missile field this became evident by the efforts of certain elements in the executive branch and several congressmen to improve domestic and international implementation of the Missile Technology Control Regime **The Politics of Ballistic Missile Nonproliferation** examines the political bureaucratic and systemic issues that interacted to determine the outcome of these efforts

Maintaining the Defense Technology Base ,1989 Flying Blind Michael E. Brown,2019-01-24 *Flying Blind* offers an astute analysis of the role of organizational forces in initiating and shaping weapons programs Michael E Brown concerns himself with how weapons programs begin and why they turn out as they do In the process he redresses a large imbalance in our understanding of how nations arm themselves In an unmatched account constructed from massive archival work and material declassified through the Freedom of Information Act the author provides a detailed description of all fifteen postwar U S strategic bomber programs from the B 35 to the B 2 Challenging the conventional wisdom about arms races and the weapons acquisition process Brown marshals compelling evidence that Air Force reactions to strategic developments not technological opportunism or industry initiative brought about many major innovations in those programs He also discusses competing explanations of the cost schedule and performance problems that plague U S acquisition efforts He maintains that powerful strategic and bureaucratic forces lead American military organizations to set their performance requirements far beyond the state of the art and to push their programs as fast as possible This he argues is a recipe for disaster Developing a comprehensive explanation of the cost and performance problems that plague modern weapons programs he presents policy recommendations designed to address these issues **The Mind of War** Grant Hammond,2012-01-11

The ideas of US Air Force Colonel John Boyd have transformed American military policy and practice A first rate fighter pilot and a self taught scholar he wrote the first manual on jet aerial combat spearheaded the design of both of the Air Force s premier fighters the F 15 and the F 16 and shaped the tactics that saved lives during the Vietnam War and the strategies that won the Gulf War Many of America s best known military and political leaders consulted Boyd on matters of technology strategy and theory In *The Mind of War* Grant T Hammond offers the first complete portrait of John Boyd his groundbreaking ideas and his enduring legacy Based on extensive interviews with Boyd and those who knew him as well as on a close analysis of Boyd s briefings this intellectual biography brings the work of an extraordinary thinker to a broader public **America at the Threshold**

Synthesis Group (U.S.),1991 **The U.S. Army in a New Security Era** Sam Charles Sarkesian,John Allen Williams,1990
 Grappling with the constraints and opportunities the US Army faces in designing policy and strategic options for the post INF
 era the contributors to this book outline the current strategic posture of the army the challenges of the future and the steps
 needed to meet those challenges **Afterglow Or Adjustment?** Mark Randal Brawley,1999 Is the United States
 overstretched in its international commitments This book examines differing responses to overstretch in modern history
 focusing mostly on military and economic policies in the U S and Britain over the past century Army ,1989 Strategic
Review ,1989 dedicated to the advancement and understanding of those principles and practices military and political which
 serve the vital security interests of the United States **EU Conditionality in the Western Balkans** Florian
 Bieber,2018-12-07 This volume examines how European institutions the European Union in particular through its policy of
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 and environmental policies this book explores whether and in what ways the EU has been successful in consolidating states
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 the stability of some countries in the region This volume assesses the EU s struggle to transform the societies through
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