



# SIERRA HOTEL

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FLYING AIR FORCE FIGHTERS IN  
THE DECADE AFTER VIETNAM

# Sierra Hotel Flying Air Force Fighters I

**C R Anderegg, Richard P. Hallion, Air  
Force History & Museums Program**

## **Sierra Hotel Flying Air Force Fighters I:**

**Sierra Hotel : flying Air Force fighters in the decade after Vietnam** ,2001 In February 1999 only a few weeks before the U S Air Force spearheaded NATO s Allied Force air campaign against Serbia Col C R Anderegg USAF Ret visited the commander of the U S Air Forces in Europe Colonel Anderegg had known Gen John Jumper since they had served together as jet forward air controllers in Southeast Asia nearly thirty years earlier From the vantage point of 1999 they looked back to the day in February 1970 when they first controlled a laser guided bomb strike In this book Anderegg takes us from glimmers of hope like that one through other major improvements in the Air Force that came between the Vietnam War and the Gulf War Always central in Anderegg s account of those changes are the people who made them This is a very personal book by an officer who participated in the transformation he describes so vividly Much of his story revolves around the Fighter Weapons School at Nellis Air Force Base AFB Nevada where he served two tours as an instructor pilot specializing in guided munitions *Sierra Hotel* C. R. Anderegg,2001 Beretter om den teknologiske doktrin re og uddannelsesm ssige udvikling inden for de amerikanske jagerflystyrker efter Vietnamkrigen *Sierra Hotel* Office of Air Force History,U.s. Air Force,2015-03-01 Those old enough to remember the decade after Vietnam will recall those years as exciting but difficult ones to be a fighter pilot Struggling to come to terms with poor performance by U S forces in Vietnam we seemed to have the wrong jets unreliable weapons and inadequate training On top of this we faced the specter of the next war coming in Europe against the Warsaw Pact which outnumbered us two to one We called the Soviet and Soviet trained pilots Ivan and sometimes Ivan seemed ten feet tall We should have had an edge with our force of combat veterans However within five years after Vietnam the number of experienced combat fighter pilots dropped precipitously as many disgruntled aviators left the Air Force for the greener pastures of commercial aviation For the ones who stayed it was no consolation to know that combat experience always evaporates after every war All they could see was men who knew how to fight laying down their arms and retiring from the field The ones who stayed struggled mightily and this is their story I did not focus this book on the generals and legislators who worked hard to improve the fighter force Rather this book is about the young officers the line pilots and weapons systems operators WSOs whose innovations devotion to duty intelligence flying skills and sheer determination made indelible marks on combat capability Of course generals made a difference and nothing could have happened without the leadership and support of some like the former commanders of Tactical Air Command TAC Generals Robert J Dixon William W Momyer and Wilbur Creech Some of the stories I relate include them but the thrust is toward the blighters in the trenches Most worked long usually thankless hours in an environment where the cynics among them stated that the reward for excellence was no punishment History is at once educational and fickle After reading this a young officer pilot or not will have a better understanding of how the fighter force developed Nonetheless much of the information herein comes from interviews and memories dim over the decades An old joke What is the difference between a fairy tale and a

fighter pilot s war story Answer None except the fairy tale starts out Once upon a time whereas the story starts out There I was That said the information from the interviewees is the best available All of them were in the hunt during those years flying the jets teaching the younger pilots and striving for excellence No one knows more about the era *Sierra Hotel C R Anderegg*, Richard P. Hallion, Air Force History & Museums Program, 2013-07 Originally published in 2001 From the foreword In February 1999 only a few weeks before the U S Air Force spearheaded NATO s Allied Force air campaign against Serbia Col C R Anderegg USAF Ret visited the commander of the U S Air Forces in Europe Colonel Anderegg had known Gen John Jumper since they had served together as jet forward air controllers in Southeast Asia nearly thirty years earlier From the vantage point of 1999 they looked back to the day in February 1970 when they first controlled a laser guided bomb strike In this book Anderegg takes us from glimmers of hope like that one through other major improvements in the Air Force that came between the Vietnam War and the Gulf War Always central in Anderegg s account of those changes are the people who made them This is a very personal book by an officer who participated in the transformation he describes so vividly Much of his story revolves around the Fighter Weapons School at Nellis Air Force Base AFB Nevada where he served two tours as an instructor pilot specializing in guided munitions But he also takes a look at other Fighter Mafia outposts in the Pentagon and elsewhere Readers meet young Mafiosi like John Jumper Larry Keith Ron Keys Joe Bob Phillips Earl Henderson Moody Suter John Corder Jim Brown John Vickery Jack Lefforge Jack Ihle Stump Bowen Dave Dellwardt Tommy Dyches John Madden and Dick Myers As one might expect to find in a fighter pilot story there is a lot of fun along the way For a distilled example consult the appendix on Jeremiah Weed replete with instructions for drinking afterburners Colonel Anderegg s book is likely to please anyone with an interest in fighter pilots and how they molded today s Air Force **Sierra Hotel C. R.**

Anderegg, 2012-02-08 With the enthusiasm and credibility of a fighter pilot who actually rolled down the chute in Southeast Asia C R Lucky Anderegg provides a sierra hotel account of how a small corps of dedicated fighter pilots capitalized on their combat experience and a vision of what should have occurred in Vietnam to sow the seeds of transformation that took root in the Tactical Air Force TAF during the decade that followed Detailing significant advances in combat capability that sprang forth from fertile minds cultivated in the crucible of combat Anderegg argues that the creation of the Aggressors and Red Flag marked the Fighter Mafia s crowning achievements since both served to ensure that the fruit of their many innovations fell upon Allied fighter crews in the following decades Anderegg begins his work by examining the performance of Air Force fighter pilots in Vietnam s school of hard knocks Flying fighters designed for a nuclear confrontation with the Warsaw Pact fighter crews went to Southeast Asia with inadequate training for the machines they flew and the conventional air war they faced Highlighting numerous contributing factors Anderegg astutely points to poor instructional methodology as the principal reason new fighter pilots arrived in theater largely unprepared Institutionalized by an entrenched fighter culture training entailed upgrading pilots to learn by watching and copying the old heads rather than teaching them a logical method

for tactical problem solving. These difficulties notwithstanding, the pragmatic fighter force of Vietnam did find better ways to get the job done by war's end. With that setting, Anderegg demonstrates how the fighter force experienced a grassroots transformation in the post-Vietnam years. As the old guard of senior veterans retired, a new corps emerged in its place, comprised of less experienced yet more highly educated officers. Additionally, a changing of the guard occurred at the USAF Fighter Weapons School (FWS), long recognized as the temple of fighter tactics training. Led by one operations officer and his cadre of instructors, the movement shed the old way in favor of a new building block approach whereby the final objective of combat capability drove every aspect of training. The FWS codified this new methodology and disseminated it to the TAF along with several other innovations in two watershed issues of its Fighter Weapons Review, and the march was on. In the chapter 'Let's Get Serious about Dive Toss,' Anderegg metaphorically explains how the change in fighter culture pushed a bottom-up review of everything in the Air Force. As FWS instructors attempted to shift F-4E tactics away from manual dive bombing towards more survivable and accurate dive toss using computed system deliveries, one FWS instructor wrote his famous 'Dear Boss' letter to the commander of Tactical Air Command, highlighting root causes of a fighter pilot exodus to the airlines. While the FWS cadre worked overtime to convert an entrenched fighter force to adopt a better tactic, one outspoken fighter pilot provided honest feedback to the top brass to do the same on a much grander scale. Of course, the rest is history, and so is the 'Dear Boss' letter, which Anderegg thoughtfully includes as an appendix.

**Sierra Hotel C. R. Anderegg, 2001**  
Beretter om den teknologiske doktrin re og uddannelsesm ssige udvikling inden for de amerikanske jagerflystyrker efter Vietnamkrigen

**Sierra Hotel U. S. Military, Department of Defense, U. S. Air Force (USAF), National Aeronautics and Space Administration (NASA), U. S. Government, 2017-04-26**

This Air Force publication tells the exciting stories of fighter pilots and their missions and weapons in the decade after the Vietnam War. Colonel Anderegg's book is likely to please anyone with an interest in fighter pilots and how they molded today's Air Force. As one might expect to find in a fighter pilot story, there is a lot of fun along the way. For a distilled example, consult the appendix on Jeremiah Weed, replete with instructions for drinking afterburners. As a bonus in this reproduction, we've included a chapter from another popular Progressive Management ebook, 'The Smell of Kerorsene,' which tells the equally fascinating stories of a NASA research pilot. In February 1999, only a few weeks before the U.S. Air Force spearheaded NATO's Allied Force air campaign against Serbia, Col. C. R. Anderegg, USAF Ret., visited the commander of the U.S. Air Forces in Europe. Colonel Anderegg had known Gen. John Jumper since they served together as jet forward air controllers in Southeast Asia nearly thirty years earlier. From the vantage point of 1999, they looked back to the day in February 1970 when they first controlled a laser-guided bomb strike. In this book, Anderegg takes us from glimmers of hope like that one through other major improvements in the Air Force that came between the Vietnam War and the Gulf War. Always central in Anderegg's account of those changes are the people who made them. This is a very personal book by an officer who participated in the transformation he describes so vividly. Much of

his story revolves around the Fighter Weapons School at Nellis Air Force Base AFB Nevada where he served two tours as an instructor pilot specializing in guided munitions but he also takes a look at other Fighter Mafia outposts in the Pentagon and elsewhere

Part I The Vietnam School of Hard Knocks Chapter 1 Fallen Comrades Chapter 2 The Schoolhouse Chapter 3 Glimmers of Hope Part II Changing of the Guard Chapter 4 The New Officer Corps Chapter 5 Changes in Attitude Chapter 6 Making It Happen Chapter 7 Let's Get Serious about Dive Toss Part III The Training Revolution Chapter 8 The Aggressors Chapter 9 Red Flag Chapter 10 Measuring Combat Capability Chapter 11 The Nellis Ranges Part IV Killing the Target Chapter 12 Mud Beaters Chapter 13 Maverick Love It or Hate It Chapter 14 Shooting Missiles Part V Reticles to HUDs The New Fighters Chapter 15 The Eagle Chapter 16 Down n Dirty The A 10 Chapter 17 The F 16 The Fighter Pilot's Fighter Conclusion Appendix I The True Story of Jeremiah Weed Appendix II The Dear Boss Letter *Air Force History Publications*

*Air Force History and Museums Program (U.S.),2008* **Flying Camelot** Michael W. Hankins,2021-12-15 Winner of the Gardner Lasser Aerospace History Literature Award Flying Camelot brings us back to the post Vietnam era when the US Air Force launched two new state of the art fighter aircraft the F 15 Eagle and the F 16 Fighting Falcon It was an era when debates about aircraft superiority went public and these were not uncontested discussions Michael W Hankins delves deep into the fighter pilot culture that gave rise to both designs showing how a small but vocal group of pilots engineers and analysts in the Department of Defense weaponized their own culture to affect technological development and larger political change The design and advancement of the F 15 and F 16 reflected this group's nostalgic desire to recapture the best of World War I air combat Known as the Fighter Mafia and later growing into the media savvy political powerhouse Reform Movement it believed that American weapons systems were too complicated and expensive and thus vulnerable The group's leader was Colonel John Boyd a contentious former fighter pilot heralded as a messianic figure by many in its ranks He and his group advocated for a shift in focus from the multi role interceptors the Air Force had designed in the early Cold War towards specialized air to air combat dogfighters Their influence stretched beyond design and into larger politicized debates about US national security debates that still resonate today A biography of fighter pilot culture and the nostalgia that drove decision making Flying Camelot deftly engages both popular culture and archives to animate the movement that shook the foundations of the Pentagon and Congress *The Evolution of the US Air Force* Israel Guy,2024-08-05 This book looks at the history of the US Air Force through the lens of its lack of preparedness for major wars which is shown to be a result of its organizational culture The U S Air Force is probably the most powerful military force in history both in its destructive firepower and in its ability to project it globally Yet despite its unparalleled power the Air Force entered its first three pivotal conflicts World War II the Korean War and the Vietnam War unprepared But surprisingly it was remarkably well prepared for its fourth major war the Gulf War of 1991 Could there be an underlying trait or characteristic which influenced the Air Force between the wars that historically caused the US Air Force to be unprepared for war or prepared for the wrong type of war

Surprisingly there is such a factor which was quite prominent in the Air Force's complex identity its organizational culture. Besides providing a historical description of the Air Force this book demonstrates clearly how its organizational culture evolved and how it caused the US Air Force to be prepared for the wrong war. It also shows that when the organizational culture changed the Air Force changed its focus and arrived prepared for the following war the 1991 Gulf War. This book will be of interest to students of air power strategic studies US public policy and security studies in general. *The United States Air Force* John C. Fredriksen, 2011-01-12. Understand the growth and evolution of American air power with this overview of the history of the world's most successful aviation force. The United States Air Force A Chronology captures the sweep of U S Air Force history from the service's inception to present times. Concise entries arranged by date touch upon military events such as victories and defeats significant political administrative and technological changes affecting the service and significant events in the careers of noted leaders. Daily occurrences are described within the context of greater historical events such as wars. The chronology covers all aspects of the U S Air Force and its historical antecedents U S Air Service Army Air Corps and Army Air Force commencing with the Balloon Corps in the American Civil War and extending through Operation IRAQI FREEDOM and Operation ENDURING FREEDOM in Afghanistan. Events of note major and minor are listed in the order of occurrence. The book includes all major air campaigns in all major conflicts as well as such noteworthy events as record breaking flights and the introduction of new aircraft. **Other People's Wars** Brent L. Sterling, 2021. Brent L. Sterling examines how well or poorly the US military has learned lessons and applied findings from analyzing foreign wars through observer missions and post conflict military to military liaisons. Preparing for the next war at an unknown date in the future against an undetermined opponent is an inherently difficult undertaking with extremely high stakes. Even the most detailed exercises and wargames do not truly simulate combat and the fog of war. Thus militaries the world over have studied foreign wars to see what lessons can be gleaned but the effectiveness of this learning process has rarely been evaluated. Sterling's goals are to better understand learning dynamics in the military to better determine what types of knowledge can be gained from foreign wars to identify common pitfalls and to propose ways to maximize the benefits for doctrine organization and training. This book explores four major cases of US observation missions at key junctures in history the Crimean War 1853-56 the Russo Japanese War 1904-05 the Spanish Civil War 1936-39 and the Yom Kippur War 1973. These conflicts preceded the US Civil War First World War Second World War and the Revolution in Military Affairs of the Gulf War. The case studies show that the observer missions can yield significant benefits if the right conditions are met. *The Culture of Military Organizations* Peter R. Mansoor, Williamson Murray, 2019-10-17. Examines how military culture forms and changes as well as its impact on the effectiveness of military organizations. **The Air Force Way of War** Brian D. Laslie, 2015-06-23. Laslie chronicles how the Air Force worked its way from the catastrophe of Vietnam through the triumph of the Gulf War and beyond. Robert M. Farley author of *Grounded* The U S Air Force's poor performance in Operation

Linebacker II and other missions during Vietnam was partly due to the fact that they had trained their pilots according to methods devised during World War II and the Korean War when strategic bombers attacking targets were expected to take heavy losses Warfare had changed by the 1960s but the USAF had not adapted Between 1972 and 1991 however the Air Force dramatically changed its doctrines and began to overhaul the way it trained pilots through the introduction of a groundbreaking new training program called Red Flag In The Air Force Way of War Brian D Laslie examines the revolution in pilot instruction that Red Flag brought about after Vietnam The program s new instruction methods were dubbed realistic because they prepared pilots for real life situations better than the simple cockpit simulations of the past and students gained proficiency on primary and secondary missions instead of superficially training for numerous possible scenarios In addition to discussing the program s methods Laslie analyzes the way its graduates actually functioned in combat during the 1980s and 90s in places such as Grenada Panama Libya and Iraq Military historians have traditionally emphasized the primacy of technological developments during this period and have overlooked the vital importance of advances in training but Laslie s unprecedented study of Red Flag addresses this oversight through its examination of the seminal program A refreshing look at the people and operational practices whose import far exceeds technological advances The Strategy Bridgei **Tiger Check** Steven A. Fino,2017-11 The fielding of automated flight controls and weapons systems in fighter aircraft from 1950 to 1980 challenged the significance ascribed to several of the pilots historical skillsets such as superb hand eye coordination required for aggressive stick and rudder maneuvering and perfect eyesight and crack marksmanship required for long range visual detection and destruction of the enemy Highly automated systems would proponents argued simplify the pilot s tasks while increasing his lethality in the air thereby opening fighter aviation to broader segments of the population However these new systems often required new unique skills which the pilots struggled to identify and develop Moreover the challenges that accompanied these technologies were not restricted to individual fighter cockpits but rather extended across the pilots tactical formations altering the social norms that had governed the fighter pilot profession since its establishment In the end the skills that made a fighter pilot great in 1980 bore little resemblance to those of even thirty years prior despite the precepts embedded within the myth of the fighter pilot As such this history illuminates the rich interaction between human and machine that often accompanies automation in the workplace It is broadly applicable to other enterprises confronting increased automation from remotely piloted aviation to Google cars It should appeal to those interested in the history of technology and automation as well as the general population of military aviation enthusiasts Provided by publisher *Sierra Hotel* ,2015 Professionally converted for accurate flowing text e book format reproduction this Air Force publication tells the exciting stories of fighter pilots and their missions and weapons in the decade after the Vietnam War Colonel Anderegg s book is likely to please anyone with an interest in fighter pilots and how they molded today s Air Force As one might expect to find in a fighter pilot story there is a lot of fun along the way For a distilled example consult the appendix on Jeremiah



Weed replete with instructions for drinking afterburners As a bonus in this reproduction we've included a chapter from another popular Progressive Management ebook The Smell of Kerorsene which tells the equally fascinating stories of a NASA research pilot In February 1999 only a few weeks before the U S Air Force spearheaded NATO's Allied Force air campaign against Serbia Col C R Anderegg USAF Ret visited the commander of the U S Air Forces in Europe Colonel Anderegg had known Gen John Jumper since they served together as jet forward air controllers in Southeast Asia nearly thirty years earlier From the vantage point of 1999 they looked back to the day in February 1970 when they first controlled a laser guided bomb strike In this book Anderegg takes us from glimmers of hope like that one through other major improvements in the Air Force that came between the Vietnam War and the Gulf War Always central in Anderegg's account of those changes are the people who made them This is a very personal book by an officer who participated in the transformation he describes so vividly Much of his story revolves around the Fighter Weapons School at Nellis Air Force Base AFB Nevada where he served two tours as an instructor pilot specializing in guided munitions but he also takes a look at other Fighter Mafia outposts in the Pentagon and elsewhere Part I The Vietnam School of Hard Knocks Chapter 1 Fallen Comrades Chapter 2 The Schoolhouse Chapter 3 Glimmers of Hope Part II Changing of the Guard Chapter 4 The New Officer Corps Chapter 5 Changes in Attitude Chapter 6 Making It Happen Chapter 7 Let's Get Serious about Dive Toss Part III The Training Revolution Chapter 8 The Aggressors Chapter 9 Red Flag Chapter 10 Measuring Combat Capability Chapter 11 The Nellis Ranges Part IV Killing the Target Chapter 12 Mud Beaters Chapter 13 Maverick Love It or Hate It Chapter 14 Shooting Missiles Part V Reticles to HUDs The New Fighters Chapter 15 The Eagle Chapter 16 Down n Dirty The A 10 Chapter 17 The F 16 The Fighter Pilot's Fighter Conclusion Appendix I The True Story of Jeremiah Weed Appendix II The Dear Boss Letter

**Predator** Richard Whittle, 2014-09-16 The untold story of the birth of the Predator drone a wonder weapon that transformed the American military reshaped modern warfare and sparked a revolution in aviation The creation of the first weapon in history whose operators can stalk and kill an enemy on the other side of the globe was far more than clever engineering As Richard Whittle shows in Predator it was one of the most profound developments in the history of military and aerospace technology Once considered fragile toys drones were long thought to be of limited utility The Predator itself was resisted at nearly every turn by the military establishment but a few iconoclasts refused to see this new technology smothered at birth The remarkable cast of characters responsible for developing the Predator includes a former Israeli inventor who turned his Los Angeles garage into a drone laboratory two billionaire brothers marketing a futuristic weapon to help combat Communism a pair of fighter pilots willing to buck their white scarf fraternity a cunning Pentagon operator nicknamed Snake and a secretive Air Force organization known as Big Safari When an Air Force team unleashed the first lethal drone strikes in 2001 for the CIA the military's view of drones changed nearly overnight Based on five years of research and hundreds of interviews Predator reveals the dramatic inside story of the creation of a revolutionary weapon that forever changed the way we wage war and

opened the door to a new age in aviation      Air Commanders John Andreas Olsen,2012-11 This book combines short military biographies and operational analyses to reveal how the personalities attitudes and life experiences of twelve outstanding U S airmen shaped the central air campaigns in American history These case studies illuminate the character of these airmen the challenges they confronted in widely disparate armed conflicts and the solutions that they crafted and implemented Their achievements proved decisive not only in the campaigns they led but also in shaping the U S Air Force and the dominant role of airpower in modern warfare      **Warplane** Hal Sundt,2023-10-03 The A 10 is the Air Force s unlikely success story an airplane designed to support the Army and one that ground troops came to venerate Originally conceived with the express purpose of destroying Soviet tanks the Air Force only developed it to keep funding away from the Army s response to the mission the AH 56 Cheyenne helicopter Inspired by the biography of a tank busting German pilot in World War II the engineering and design of the A 10 fell to Pierre Sprey a precocious civilian who d enrolled at Yale when he was just 15 years old and now barely 30 was exiled to a Pentagon backwater with little if any supervision The end result was one of the finest military aircraft ever built a plane essentially constructed around a 19 5 foot 4 000 pound cannon that fired 30mm depleted uranium bullets at a blistering rate Looking like it was built from discarded airplane parts it was probably the ugliest combat aircraft ever built thus the Warthog appellation But it was also an incredibly reliable ground attack aircraft beloved by ground troops from Iraq to Afghanistan Despite repeated attempts to replace it with stealth aircraft and drones over 280 A 10s remain in service today serviced by dedicated and imaginative engineers and maintainers and defended by a fervent cohort of advocates descended from the Military Reform movement This is the story of intra service rivalries Pentagon obsessions with speed and stealth over tactical simplicity and an aircraft that shows no sign of obsolescence as it nears fifty years in service      *The Origins of Victory* Andrew F. Krepinevich,2023-03-21 How the character of war is changing and how militaries can successfully adapt to meet the challenge This book by military strategist Andrew F Krepinevich Jr is the definitive take on the race for military dominance in the twenty first century It shows how militaries that successfully pursue disruptive innovation can gain a major advantage over their rivals while those that fail to do so risk exposing their countries to great danger The Precision Warfare Revolution introduced by the U S military in the First Gulf War found the United States enjoying a near monopoly in this form of warfare for several decades But now other powers have these capabilities The U S military also confronts an emerging military revolution driven by advances across a wide range of technologies from artificial intelligence and synthetic biology to quantum computing and additive manufacturing To stay competitive the U S military must pursue disruptive innovation in a race with other militaries to exploit war s changing character Clues exist as to the winner s identity They are revealed by militaries that went beyond the bounds of mere innovation to overturn the existing forms of warfare changing the course of history and the fate of nations Through exploring their experiences Krepinevich shows how the U S military can win the race to identify and exploit the next big thing in warfare

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