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Performance-Based Contracting in the Air Force

A Report on Experiences in the Field

John Ausink, Frank Camm, Charles Cannon

Project AIR FORCE

**IM Harris** 

Performance-Based Contracting in the Air Force. A Report on Experiences in the Field ,2001 A performance based contract tells the seller what the buyer wants done not how to do it and since 1991 it has been the policy of the federal government that agencies use performance based contracting methods to the maximum extent practicable when acquiring services Department of Defense interest in performance based contracting has increased in recent years and in April 2000 the Under Secretary of Defense for Acquisition and Technology directed that 50 percent of service acquisitions be performance based by the year 2005 A variety of Air Force instructions publications and policies are in place to aggressively implement this policy The primary goal of this study is to use examples of successful Air Force applications of performance based services acquisition PBSA to illustrate how to pursue these practices elsewhere In this documented briefing the results of interviews with personnel at Air Force bases that have used PBSA are arranged as a walk through of the process of applying these techniques to the development of a contract On the basis of these interview results we reach several conclusions about what seems to work in the field and what needs to be improved and we then summarize these conclusions in a list of lessons learned from experiences in PBSA implementation Performance-based Contracting in the Air Force John A. Ausink, Frank A. Camm, Charles Cannon, 2001 In its performance based services acquisitions activites the Air Force focuses on telling a provider what the Air Force needs rather than how the provider should meet that need

**Performance-based Contracting for Maintenance** William Albert Hyman, 2009 At head of title National Cooperative Air Force Journal of Logistics ,2003 Highway Research Program **Grants Management: Enhancing** Performance Accountability Provisions Could Lead to Better Results United States Government Accountability Office.2006 Implementing Purchasing and Supply Chain Management Nancy Nicosia, Nancy Y. Moore, 2006 The U.S. Air Force plans to improve procurement through the implementation of additional purchasing and supply chain management practices This monograph begins with background information organized around the process for conducting market research and proceeds through the how to steps for conducting this research The authors highlight lessons learned from both a literature review and from interviews with personnel at leading commercial enterprises **Implementing** Performance-based Services Acquisition (PBSA) John A. Ausink, 2002 The U S Air Force is implementing performance based practices in its service contracts to improve quality and reduce costs Earlier Project AIR FORCE research examined implementation in installation support services The project has now examined purchased services that support weapon system development and sustainment systems services Under performance based services acquisition PBSA buyers should 1 describe what service is desired not how to do it 2 use measurable performance standards and quality assurance plans 3 specify procedures for reductions in fee or price when services do not meet contract requirements and 4 include

performance incentives where appropriate The authors conducted interviews at an Air Logistics Center and a Product Center

to learn whether and how service contracts included these performance based practices Many at the two Centers felt that it is difficult for systems service contracts to satisfy all four of the PBSA criteria To satisfy the requirement to use measurable performance standards for example some personnel believe that the desired result of a service must be known in advance and objective data must be collected frequently to measure performance against that result This cannot be easily done for many systems services such as engineering support and advisory and assistance services Despite this difficulty however both Centers use a performance based approach applying the other three criteria to purchase many services and many personnel felt that they can determine and convey whether the contractor met their needs The authors conclude that many of the approaches used by the Centers satisfy the intent of the criteria New Challenges, New Tools for Defense Decisionmaking Stuart E. Johnson, Martin C. Libicki, Gregory F. Treverton, 2003 The collapse of the Soviet Union and the end of the Cold War and then the terrorist attacks of September 11 2001 transformed the task of American foreign and defense policymaking This book outlines the dimensions of that transformation and sketches new tools for dealing with the policy challenges from modeling and gaming to planning based on capabilities rather than threats to personnel planning and making use of best practices from the private sector Resource Management ,2005 Coordinating Requirements, Budgets, and Acquisition United States. Congress. House. Committee on Armed Services. Panel on Defense Acquisition Estimating the Benefits of the Air Force Purchasing and Supply Chain Management Initiative Reform, 2010 Jeremy Arkes, Mary E. Chenoweth, 2008 However the model may be useful both with other factors and for estimating the benefits of other initiatives BOOK JACKET Annual Department of Defense Bibliography of Logistics Studies and **Related Documents** United States. Defense Logistics Studies Information Exchange,1973 **Peace Research Abstracts Journal** ,2003 USAF Formal Schools United States. Department of the Air Force, 1987 **GAO Documents** United States. General Accounting Office, 1986 Catalog of reports decisions and opinions testimonies and speeches Commerce Business Daily ,1998-10 Scientific and Technical Aerospace Reports ,1989 Lists citations with abstracts for aerospace related reports obtained from world wide sources and announces documents that have recently been entered into the NASA Scientific and Technical Information Database The Quality and Professionalism of the Acquisition Workforce ,1990 New York Court of Appeals. Records and Briefs. New York (State). Court of Appeals., 1945 Volume contains State Mutual Life Assurance Co v Gruber People ex rel Steele v Warden of the City Prison Tombs People ex rel Steele v Warden of the City Prison Tombs Matter of Stein v Corsi Stein v National Thread Co Inc Steiner v Pleasanville Constructors Inc Steiner v Pleasanville

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