



## **Chapter I**

# **The Interplay of Strategic Management and Information Technology**

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## **Abstract**

*The authors trace historical developments in the fields of information technology (IT) and strategic management. IT's evolution from the mainframe era to the Internet era has been accompanied by a shift in the strategic emphasis of IT. In the early days, IT's contribution to the organization was largely information provision, monitoring and control. Current research at the intersection of IT and strategic management increasingly highlights the impact of IT in terms of informing strategic decisions and enabling information flow vis-à-vis all manner of organizational processes. We believe these fields are ripe for research focusing on their complementary impact on organizational performance.*

# Research In Strategic Management And Information Technology

**Suzanne Rivard, Benoit A. Aubert**



## **Research In Strategic Management And Information Technology:**

**Business Strategies for Information Technology Management** Kalle Kangas,2003-01-01 This business guide presents theoretical and empirical research on the business value of information technology IT and introduces strategic opportunities for using IT management to increase organizational performance Implementation management is addressed with attention to customer relationship outsourcing decision support systems and information systems strategic planning Domestic international and multinational business contexts are covered

**Research in Strategic Management and Information Technology** N. Venkatraman,John Henderson,1994-10-01 Covers a variety of topics in the field of research in strategic management and information technology that include organizational fit and flexibility and the determinants of business unit reliance on information technologies

**The Strategic Management of Information Systems** Joe Peppard,John Ward,2016-04-18 A comprehensively updated revision of a book regarded by many as one the leading and authoritative titles for practitioners academics and students in the domain of information systems and technology IS IT strategy Presents a structured framework with tools techniques and ways of thinking which provide a practical approach to building a digital strategy expressed primarily in the language of business and management Brings together the implications of the significant advances in IT and the most useful current thinking research and experiences concerning the business impact and strategic opportunities created by IS IT Peppard and Ward discuss the key questions that managers have to grapple with of where when and how to invest in IS IT which is why a IS IT or digital strategy is required

*Information Systems Strategic Management* Steve Clarke,2012-11-12 This fully revised and updated second edition of Information Systems Strategic Management continues to provide an accessible yet critical analysis of the strategic aspects of information systems The second edition again covers the relevant practical and theoretical material of information systems supported by extensive case studies student activities and problem scenarios The ISS issues will be fully integrated into current thinking about corporate strategy addressing the fact that a range of emerging strategic issues are often ill addressed in IS strategy books which also fail to differentiate between IT the application of technology and IS the participative human centred approaches to information and knowledge management Specific changes include Expansion and internationalisation of case studies Broader focus beyond social and critical theory New chapters on strategy and e business strategic management as a technical or social process strategic implications of information security applications portfolio and technology management The focus on strategic issues and the integration of IT and IS issues ensures this text is ideal for MBA students studying MIS as well as being suitable for MSC students in IS IT

*IT-Enabled Strategic Management: Increasing Returns for the Organization* Walters, Bruce,Tang, Zaiyong,2006-03-31 This book makes an effort to explore the interaction of information technology and strategic management and aims to encourage joint research efforts among IT and strategy scholars for common solutions Provided by publisher

*Strategic Information Management* Robert D. Galliers,Dorothy E.

Leidner,2014-06-11 Today there are few organizations that can afford to ignore information technology and few individuals who would prefer to be without it As managerial tasks become more complex so the nature of the required information systems changes from structured routine support to ad hoc unstructured complex enquiries at the highest levels of management As with the first three editions this fourth edition of Strategic Information Management Challenges and Strategies in Managing Information Systems presents the many complex and inter related issues associated with the management of information systems This book provides a rich source of material reflecting recent thinking on the key issues facing executives in information systems strategic management It draws from a wide range of contemporary articles written by leading experts from North America Asia and Europe Designed as a course text for MBA Master s level students and senior undergraduate students taking courses in information management it also provides a wealth of information and references for researchers New to this edition are updated readings addressing current issues and the latest thinking in information management      *Strategic Management of Information Technology Investments* Ajit Kambil,John C. Henderson,Hossein Mohsenzadeh,Sloan School of Management. Center for Information Systems Research,1991

**Handbook of Research on Strategic Management of Interaction, Presence, and Participation in Online Courses** Kyei-Blankson, Lydia,2015-11-05 Online learning has become a prominent and inseparable component of higher education in recent years Questions related to course structure levels of interaction presence and participation within online courses persist and invite further inquiry for determining factors that encourage effective teaching and learning in online environments The Handbook of Research on Strategic Management of Interaction Presence and Participation in Online Courses explores models of course development and delivery techniques to improve instruction learning and student satisfaction in online courses Covering topics such as rates of participation student engagement and retention and social development this handbook serves as a resource for educators in online learning environments as well as for course designers and developers of online courses and researchers whose agenda includes examining interaction presence and participation in online courses      *Strategic Information Technology and Portfolio Management* Tan, Albert Wee Kwan,Theodorou, Petros,2009-03-31 The objectives of the proposed book are to provide techniques and tools appropriate for building application portfolios and develop strategies that increase financial performance Provided by publisher

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develop company sensitive management strategies      *Handbook of Research on the Strategic Management of Family Businesses* Palma-Ruiz, Jesús Manuel,Barros-Contreras, Ismael,Gnan, Luca,2020-01-10 The literature on family business has developed significantly over the last years However efforts remain to summarize and systematize the main aspects that affect the behavior of this type of company In this regard the topic of strategic management has been developed In this sense it is especially important to recognize how the family decisively influences the behavior of the company and also to identify how the existence of the company affects family dynamics Those who manage family businesses whether family or not must reconcile both perspectives business and family in the definition of strategic objectives allowing sustainability and continuity in this type of organization The Handbook of Research on the Strategic Management of Family Businesses provides emerging research that covers how strategic management in the family business has been developed and identifies the objectives that sustain this strategic behavior the main areas of analysis family and business the definition of strategies and their implementation Also the authors of this book review the different scenarios for family firms and propose strategies to tackle the challenges and seize the possibilities to grow in a competitive and dynamic environment Featuring coverage on a broad range of topics such as human capital organizational leadership and knowledge creation this book is ideally designed for family firms managers advisors consultants policymakers business professionals executives entrepreneurs researchers academicians and students      *Handbook of Research on Strategic Innovation Management for Improved Competitive Advantage* Jamil, George Leal,Pinto Ferreira, João José,Pinto, Maria Manuela,Magalhães Pessoa, Cláudio Roberto,Xavier, Alexandra,2018-04-13 Innovation is a vital process for any business to remain competitive in this age This progress must be coherently and optimally managed allowing for successful improvement and future growth The Handbook of Research on Strategic Innovation Management for Improved Competitive Advantage provides emerging research on the use of information and knowledge to promote development in various business agencies While covering topics such as design thinking financial analysis and policy planning this publication explores the wide and complex relationships that constitute strategic innovation management principals and processes This publication is an important resource for students professors researchers managers and entrepreneurs seeking current research on the methods and tools regarding information and knowledge management for business advancement      Causal Mapping for Research in Information Technology V. K. Nakayama,Deborah J. Armstrong,2005-01-01 The causal mapping method has been used in a variety of research areas The purpose of this book is to provide an introduction to causal mapping for IS researchers and practitioners providing them everything they need to use causal mapping for both research and application Provided by publisher      **Handbook of Research on Strategic Management in Small and Medium Enterprises** Todorov, Kiril,Smallbone, David,2014-04-30 As the global economy continues to develop and new entrepreneurs take advantage of emerging markets the small business sector plays a greater role of economic development in the international arena The Handbook of Research on Strategic

Management in Small and Medium Enterprises contributes new research to the current array of literature on small business management under diverse geographic economic and socio cultural conditions By exploring existing theories in tandem with fresh viewpoints this book will serve as a valuable reference to students lecturers researchers entrepreneurs and policy makers investigating the use of strategic management in various scenarios and situations

**Handbook of Strategic e-Business Management** Francisco J. Martínez-López, 2013-11-19 This research handbook provides a comprehensive integrative and authoritative resource on the main strategic management issues for companies within the e business context It covers an extensive set of topics dealing with the major issues which articulate the e business framework from a business perspective The handbook is divided into the following e business related parts background evolved strategic framework for the management of companies key business processes areas and activities and finally emerging issues trends and opportunities with special attention to diverse Social Web related implications The articles are varied timely and present high quality research many of these unique contributions will be especially valued and influential for business scholars and professionals interested in e business Many of the contributors are outstanding business scholars who are or have been editors in chief of top ranked management and business journals or have made significant contributions to the development of their respective fields

**Information Technology Outsourcing** Suzanne Rivard, Benoit A. Aubert, 2015-03-26 This new volume in the Advances in Management Information Systems series presents the latest cutting edge knowledge in IT outsourcing As part of the growing business trend to outsourcing various operations IT outsourcing both determines the governance of a vital organizational function and influences the processes of exploitation and exploration in all other functions of an enterprise In keeping with the mission of the AMIS series the editors of this volume have framed the domain of research and practice broadly Information Technology Outsourcing provides leading edge research on both the variety of decisions regarding the outsourcing of IS services and the management of the relationship with service suppliers

*IBM Systems Journal* International Business Machines Corporation, 2006

**Trends, Challenges, and Practices in Contemporary Strategic Management** Mızrak, Filiz, 2024-01-10 Modern business dynamics are an intricate and strategic landscape that underpins organizational triumphs despite today's turbulent market Those fervently exploring the symbiosis of theory and reality within the strategic realm of contemporary strategic management require a solid understanding of the concept and they can now enhance this journey with Trends Challenges and Practices in Contemporary Strategic Management This seminal work unfurls a tapestry of erudition guiding its readers through the corridors of contemporary strategic management Targeting a diverse readership encompassing academicians researchers students and industry leaders the book's scope is as expansive as its subject matter For scholars and researchers its pages unfold a treasure trove of contemporary strategic management theories their evolution and cutting edge practices Practitioners entrusted with steering strategic compasses will glean a pragmatic arsenal of insights and best practices their leadership acumen fortified to

navigate the most tempestuous waters of organizational strategy Covering from disruptive innovation and strategic leadership in a digital epoch to sustainability global strategy and the pivotal role of artificial intelligence in shaping strategies this book mirrors the ever evolving cadence of contemporary strategic management Corporate Governance and Its Implications on Accounting and Finance Alqatan, Ahmad, Hussainey, Khaled, Khelif, Hichem, 2020-09-25 After the global financial crisis the topic of corporate governance has been gaining momentum in accounting and finance literature since it may influence firm and bank management in many countries Corporate Governance and Its Implications on Accounting and Finance provides emerging research exploring the implications of a good corporate governance system after global financial crises Corporate governance mechanisms may include board and audit committee characteristics ownership structure and internal and external auditing This book is devoted to all topics dealing with corporate governance including corporate governance characteristics board diversity CSR big data governance bitcoin governance IT governance and governance disclosure and is ideally designed for executives BODs financial analysts government officials researchers policymakers academicians and students *Strategic Management* Irene M. Duhaime, Michael A. Hitt, Marjorie A. Lyles, 2021 An authoritative overview of the prior development current state and future opportunities in strategic management The strategic management field now a vibrant arena that offers valuable knowledge for managerial practice has experienced significant growth in the more than forty years since its inception And until now there has not been a book that captured the rich breadth and depth of knowledge of the discipline while also looking to the future Strategic Management provides a critical overview of the prior development current state and future opportunities in the strategic management field Editors Irene M Duhaime Michael A Hitt and Marjorie A Lyles bring together an exceptional group of scholars to explore specialized topics such as corporate strategy strategic entrepreneurship cooperative strategies global strategy strategic leadership governance innovation strategy process and strategy practice and strategic human capital The book focuses heavily on the future developments and research opportunities available in the field while also providing a solid base of knowledge for understanding strategic management as a whole With articles from major leaders in the field this authoritative volume will be useful to every strategic management scholar

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