



Reframing Organizational Culture

edited by

*Peter J. Frost • Larry F. Moore • Meryl Reis Louis
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Reframing Organizational Culture

Kim S. Cameron, Robert E. Quinn



Reframing Organizational Culture:

Reframing Organizational Culture Peter J. Frost, Larry F. Moore, Meryl Reis Louis, Craig C. Lundberg, Joanne Martin, 1991-08-07 With this follow up to *Organizational Culture* Sage 1985 the editors continue their study of the interaction between investigation and the subject of inquiry The editors have included a variety of frames as tools that allow readers to examine any empirical piece on organizational culture on its own merits as good research while at the same time permit viewing it from other perspectives as well Combined with a unique emphasis on process this volume also includes reflections from the editors pointing out their values biases beliefs perceptions and experiences in research and lending a human dimension to the research process

Reframing Organizations Lee G. Bolman, Terrence E. Deal, 2003-08-27 Authors Lee Bolman and Terrence Deal explain how to use the powerful tool of reframing deliberately looking at situations from more than one vantage point to bring order out of confusion and to build high performing responsive organizations

Reframing Organizations Lee G. Bolman, Terrence E. Deal, 2014-02-04

Organizational Culture Joanne Martin, 2001-08-21 Expert author Joanne Martin examines a variety of conflicting ways to study cultures in organizations including different theoretical orientations political ideologies managerial critical and apparently neutral methods qualitative quantitative and hybrid approaches and styles of writing about culture ranging from traditional to postmodern and experimental In addition she offers a guide for those who might want to study culture themselves addressing such issues as What qualitative quantitative and hybrid methods can be used to study culture What standards are used when reviewers evaluate these various types of research What innovative ways of writing about culture have been introduced And finally what are the most important unanswered questions for future organizational culture researchers

Organizational Culture and Identity Martin Parker, 2000-01-28 *Organizational Culture and Identity* discusses the literature concerned with culture in organizations and explains why the term has been invoked with such enthusiasm Martin Parker presents further ways of thinking about organizations and culture which suggest that organizational cultures should be seen as fragmented unities in which members identify themselves as collective at some times and divided at others

Understanding Organizational Culture Mats Alvesson, 2002-03-29 The concept of culture is a key issue within management and organization studies *Understanding Organizational Culture* provides a useful and comprehensive guide to understanding organizational culture from a range of angles contexts and sectors The book answers questions of definition explores alternative perspectives and expands on substantive issues such as leadership and change before discussing key issues of research and providing a new framework for this topic Mats Alvesson synthesizes for students the advances in the field of organizational culture drawing upon the range of relevant literature within Organization Studies The author also uses examples to develop and illustrate ideas on how cultural

Stanford's Organization Theory Renaissance, 1970-2000 Frank Dobbin, Claudia Bird Schoonhoven, 2010-04-09 Between 1970 and 2000 Stanford University enabled and supported an interdisciplinary community

of organizations training research and theory building This title summarizes the contributions of the main paradigms that emerged at Stanford in those three decades and describes the sociological conditions under which this environment came about

Diagnosing and Changing Organizational Culture Kim S. Cameron, Robert E. Quinn, 2011-02-10 The Third Edition of this key resource provides a means of understanding and changing organizational culture in order to make organizations more effective It provides validated instruments for diagnosing organizational culture and management competency a theoretical framework competing values for understanding organizational culture and a systematic strategy and methodology for changing organizational culture and personal behavior New edition includes online versions of the MSAI and OCAI assessments and new discussions of the implications of national cultural profiles

Understanding Organizational Culture Mats Alvesson, 2012-11-16 With his usual engaging and inimitable style Mats Alvesson takes the reader on a riveting journey through the diverse ways in which culture itself can be understood and how these powerfully inform organizational life Blake E Ashforth Arizona State University Understanding Organizational Culture communicates complex ideas in a manner that will illuminate for those who are less familiar with the concepts discussed as well as providing a depth and critique of interest to those familiar with the topics Claire Valentin The University of Edinburgh Unlike prescriptive books about organizations Understanding Organizational Culture challenges and provokes the reader to think critically It provides an insight into organizational culture aided by numerous empirical illustrations from ethnographic studies that develop and illustrate how cultural thinking can be used in managerial and non managerial organizational theory and practice Mats Alvesson answers questions of definition explores alternative perspectives and expands on substantive issues before discussing key issues of research and developing his framework Further more the advances in the field of organizational culture are synthesized for the reader by drawing upon the range of relevant literature within organization studies Understanding Organizational Culture provides great breadth within a textbook approach covering a wide spectrum of management and organization while at the same time developing a new theoretical approach to organizational culture The new edition contains improved pedagogy and expanded coverage of topics such as identity and organizational change It is essential reading for students taking undergraduate and postgraduate modules in Organizational Behaviour and Organizational Theory on Management and Organization Studies programmes including MBA

Is the Organizational Culture of the U.S. Army Congruent with the Professional Development of Its Senior Level Officer Corps? James G. Pierce, 2010 Introduction Organizational culture Importance of organizational culture analysis An overview of professional organizations Purpose of the present study Brief discussion of the concepts of organizational culture and professionalism Organizational culture Professionalism and professional development Methodology An overview of the Competing Values Framework CVF model Origins of the Organizational Culture Assessment Instrument OCAI An overview of the Management Skills Assessment Instrument MSAI Methodology of the study Findings and analysis Organizational Culture Assessment

Instrument OCAI findings and analysis Final analysis Implications Overview Implications for the army profession

Sociology of Organizations Mary Godwyn, Jody Hoffer Gittel, 2012 A collection of both classic and contemporary studies of organizations that is designed around competing theoretical frameworks this book examines organizations with attention to structure and objectives interactions among members and among organizations the relationship between the organization and its environment and the social significance or social meaning of the organization **Assessment, Evaluation, Improvement: Success through Corporate Culture** Sonja Sackmann, 2010-07-30 This report by Prof Dr Sonja Sackmann University Bw Munich provides an overview of state of the art knowledge with regard to the link between corporate culture and performance as well as approaches that have been used to assess and measure culture in organizations It discusses different understandings of culture and how they lead to different ways of assessing it Current methods of culture assessment are compared The comparison is arranged according to the respective focus on the cultural layer of analyses e g norms values beliefs and assumptions the origin of dimensions and the purpose of assessment Most of these approaches are single method instruments Along with multiple method approaches they are described and discussed individually followed by a short assessment of their strengths and weaknesses In addition the report provides a more general evaluation of issues related to the assessment of culture and its link to performance as well as the most promising approaches These considerations lead to recommendations for the assessment of corporate culture with links to performance

Key Concepts in Sport Management Dr. Terri Byers, Trevor Slack, Milena Parent, 2012-08-16 An accessible and different guide for students and practitioners alike I m sure that it will become a standard reference text for sports management Peter Taylor Sport Industry Research Centre Sheffield Hallam University A must have introductory reference guide for graduate and undergraduate sport management students Paul M Pedersen Indiana University Provides students practitioners and researchers in the field of sport management with a valuable compilation of sensitizing concepts definitions and interesting references Michel van Slobbe European Sport Management Quarterly Sharp clear and relevant this book meets the needs of those studying and researching within the growing discipline of sport management The intelligently cross referenced entries provide a concise overview of the key concepts in the field guiding you through the important debates sources and research methods in the management and delivery of sport The book introduces readers to the concepts at the centre of their studies it suggests relevant further reading and thoughts for future research and applies academic theory to business and organizational problems in a real world context Written for students academics and practitioners the entries are designed to meet study needs and include Clear definitions Comprehensive examples Practical applications Effective research methods

Studying Organization Stewart R Clegg, Cynthia Hardy, 1999-04-29 In response to the needs of lecturers the acclaimed Handbook of Organization Studies has been made available as two major paperback textbooks In this the first of a two volume paperback edition of the landmark Handbook of Organization Studies editors Stewart Clegg and Cynthia Hardy

survey the field of organization studies Studying Organization is an ideal textbook around which to build courses on organization theory and research methodology Central to the enterprise has been a concern to reflect and honour the manifest diversity of the field including recognition of the extent to which the very notion of a single field of organization studies is debated Part One locates the study of organization by reviewing some of the most significant theoretical paradigms to have shaped our understanding The second part reflects on the relationships between theory and research in organization studies

Organizational Behavior for School Leadership Leslie S. Kaplan, William A. Owings, 2017-05-12 *Organizational Behavior for School Leadership* provides a theoretical and practical framework to help emerging leaders build the mental models they need to be effective Presenting traditional modern and contemporary perspectives each chapter offers opportunities for readers to reflect on the ideas and apply their leadership perspective and skills to their own work settings In this way this important book helps graduate students in educational leadership understand organizational situations and circumstances an essential step in making appropriate decisions about people school operations and the community that generate improved student and teacher outcomes Special features include Guiding questions chapter openers to initiate student thinking Case studies and companion rubrics engage students in applying content to real life school scenarios with guiding rubrics to help think through answers Reflections and relevance interactive learning activities simulations and graphic assignments deepen readers understanding PSEL Standards each chapter aligns with the 2015 Professional Standards for Educational Leaders Companion website includes case studies and rubrics supplementary materials additional readings and PowerPoint slides for instructors

Handbook of Organizational Culture and Climate Neal M. Ashkanasy, Celeste P M Wilderom, Mark F. Peterson, 2000-06-28 *The Handbook of Organizational Culture and Climate* provides an overview of current research theory and practice in this expanding field The editorial team and the authors come from diverse professional and geographical backgrounds and provide an unprecedented coverage of topics relating to both culture and climate of modern organizations Well known editors Neal Ashkanasy Celeste P M Wilderom and Mark F Peterson lend a truly international perspective to what is the single most comprehensive and up to date source on the growing field of organizational culture and climate In addition the Handbook opens with a foreword by Andrew Pettigrew and two provocative commentaries by Ben Schneider and Edgar Schein and concludes with an invaluable set of combined references Publisher

Gender, Symbolism and Organizational Cultures Professor Silvia Gherardi, 1995-09-07 *The symbolic order of gender in organizations how gender relations are culturally and discursively produced and reproduced and how they might be done differently are explored in this book* Silvia Gherardi focuses on the relationship between gender power and culture in organizations and on the need to come to grips with the pervasive elusive and ambiguous nature of gender in work settings She introduces two key metaphors The first is of the sexual contract which centres on the sexuality of organizations and static gender difference The second of the alchemic wedding highlights a plurality of cultural models of femaleness and of

women work relationships and processes of dynamic difference transformation and transcendence Gherardi continues her examination of the construction of gender relations in the workplace through a series of rich and illuminating stories which also draw on various symbolic archetypes as powerful forms of cultural expression The final section of the book looks at possibilities for change developing in particular a concept of different forms of gender citizenship of organizations

Cultures in Organizations Joanne Martin,1992-12-03

Organisational Culture: Concept, Context, And

Measurement (In Two Volumes) Elizabeth Kummerow,Neil Kirby,2013-09-12 In 1989 the prominent organisational culture scholar Stephen Ott lamented what he saw as the failure of the organisational culture perspective to have the kind of lasting influence whether empirical or in terms of its contribution to practice that had been hoped for In attempting to explain this state of affairs Ott observed that Some of the most important unanswered questions are methodological and without methodological advancement the perspective will not achieve maturity The situation today more than two decades after Ott voiced these concerns is that academics researchers and practitioners alike continue to struggle with the question of how best to decipher and measure an organisation s culture *Organisational Culture Concept Context and Measurement In Two Volumes* aims to encourage an agenda for organisational culture research that gives a renewed emphasis to methodological issues In pursuit of this aim consideration is given to both conceptual questions and questions of measurement In Volume I of the book the main focus is on the concept of organisational culture Based on an analysis and critique of existing treatments as well as a comparison of organisational culture with a number of closely related concepts consideration is given to how the concept might usefully be elaborated and further refined In Volume II of the book the focus is on methodological issues Drawing on the findings of a series of empirical studies conducted over a number of years consideration is given to what would be required to develop a measure for organisational culture that is practically useful and also capable of accessing culture at its deepest and arguably most influential yet most elusive level In particular an approach is advocated that seeks to contextualise organisational culture in terms of various time and experience domains and that also promotes the use of attributions analysis as a means whereby to further understand culture at this level A valuable resource for scholars and practitioners alike the book provides readers who are interested in understanding the role and influence of culture in organisations with a comprehensive analysis of the development and application of the organisational culture concept For readers who are interested in conducting research into the measurement and practical application of organisational culture the book provides a methodological approach that can be used to guide their research

Changing Organizational

Culture Mats Alvesson,Stefan Sveningsson,2015-09-21 How is practical change work carried out in modern organizations And what kind of challenges tasks and other difficulties are normally encountered as a part of it In a turbulent and changing world organizational culture is often seen as central for sustained competitiveness Organizations are faced with increased demands for change but these are often so challenging that they meet heavy resistance and fizzle out Changing

Organizational Culture encourages the development of a reflexive approach to organizational change providing insights as to why it may be difficult to maintain momentum in change processes Based around an illuminating case study of a cultural change programme the book provides 15 lessons on the entire change journey from analysis and design to implementation and how organizational members should approach change projects This enhanced edition considers the most recent studies on organizational change practice with new examples from businesses and the public sector and includes one empirical study which uses the authors own framework enriching their practical recommendations It also draws on the latest theoretical developments including ideas of power and storytelling Accompanying the text is an online pedagogic and research ideas guide available for course instructors and lecturers at Routledge.com Changing Organizational Culture will be vital reading for students researchers and practitioners working in organizational studies change management and HRM

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