# Shared Vision: Transformational Leadership in American Community Colleges

Roueche, John E.

# **Shared Vision Transformational Leadership In American Community Colleges**

John E. Roueche

### **Shared Vision Transformational Leadership In American Community Colleges:**

**Shared Vision** John E. Roueche, George A. Baker III, Robert R. Rose, 2014-08-01 Based on a study of 256 exemplary community college presidents this book examines the attributes of outstanding leaders and their ability to orchestrate organizational change Chapter 1 provides the background for the study emphasizes the importance of leadership and identifies attributes common to transformational leaders that is leaders who work with their followers so that each raises the other to higher levels of motivation and morality Chapter 2 summarizes leadership theory and offers a discussion of transformational leadership and its place in a rapidly changing society After chapter 3 reviews the study methodology chapters 4 and 5 present findings on the demographic and leadership characteristics of the presidents selected for in depth study Chapters 6 through 10 discuss key elements of transformational leadership including shared vision teamwork and collaborative decision making institutional climate and the relationship between the institution and the individuals within it motivation as a means of achieving followers acceptance of the shared vision and personal values integrity and commitment to learning Chapter 11 examines women in community college leadership roles Finally chapter 12 presents a summary of the research a discussion of the problems faced by minority leaders and a review of study implications. The survey instruments and an eighty five item bibliography are appended **Shared Vision** John E. Roueche, George A. Baker, Robert R. Rose,2002-04-01 Shared Vision John E. Roueche, 2002 **Shared Vision** John E. Roueche, 1989 Generation X **Presidents Leading Community Colleges** Martha M. Ellis, Linda Garcia, 2017-03-08 The American Association of Community Colleges AACC reports over 900 presidential transitions in the last five years It also estimated that nearly 50% of presidents will retire in the next 5 years. The flood of imminent retirements of sitting presidents and other senior leaders from community colleges is widely known As community colleges are facing unprecedented challenges with the exodus of successful presidents Generation X leaders are stepping in to fulfill the vacant leadership positions. This book is about them their views on the community college presidency new challenges facing community colleges balancing work and other obligations tapping future rock star leaders and what every president needs to know that was not taught in graduate school

The Future of the Urban Community College: Shaping the Pathways to a Mutiracial Democracy Gunder Myran, Curtis L. Ivery, Michael H. Parsons, Charles Kinsley, 2013-09-13 Urban community colleges and the cities they serve are undergoing rapid multidimensional changes in response to new conditions and demands The challenge for all community colleges regardless of size or location is to reinvent themselves so they can better meet the particular needs of their respective communities This national higher education mandate is vital to democracy itself especially given the multiracial nature of metropolitan areas where challenges and opportunities have always been most pronounced This volume looks at how urban colleges are vigorously exploring new strategies for sustainability and success Some of the most prominent practitioners examine every major aspect of the change engagement process including the role of governing boards workforce

development community partnerships and redesign of outdated business and finance models. This is the 162nd volume of this Jossey Bass higher education quarterly report series an essential guide for presidents vice presidents deans and other leaders in today s open door institutions this quarterly provides expert quidance in meeting the challenges of their distinctive and expanding educational mission Community College Leadership Pamela L. Eddy, 2023-07-03 Two year colleges are facing major change The majority will undergo a turnover in college presidencies in the next ten years at a time when they are being asked to be engines for economic growth enable more students and a greater diversity of students to gain 21st century qualifications and provide a pathway to higher degrees all with reduced state and local funding Recognizing that future community college leaders at all levels will manage increasingly complex organizations and face very different challenges than their predecessors this book provides a multidimensional model of leadership suited to these new demands and environments The model addresses issues of leader cognition race and gender the importance of culture and the need for more collaborative modes of communication and decision making to frame and implement change It recognizes that there is no longer any one way to lead and that the next generation of leaders will be more diverse possess experience and qualifications from a wider variety of careers and follow new pathways to their positions Leaders in the future will possess a cultural competency that is fostered by being lifelong learners Through over 75 individual interviews with leaders and campus members Eddy is able to provide examples of the model s components in practice and to illuminate which experiences proved the most relevant for these leaders on their route to upper administration She shows how her model intersects with the leadership competencies defined by the American Association of Community Colleges and proposes strategies for future leadership development This book is intended for anyone considering a leadership position at any level in a community college for college administrators and boards responsible for leadership development programs and for individuals in corresponding organizations who conduct training programs for aspiring leaders Likewise those employed at four year universities may find value in the model as a developmental tool 13 Ideas That Are Transforming the Community College World Terry U. O'Banion, 2019-03-15 America's community colleges are experiencing the most creative and substantive period of transformation in their 118 year history. There has never been so much research so much support from foundations and so much commitment from national leaders to reimagine community colleges for today and for the future 13 Ideas that Are Transforming the Community College World edited by Terry U O Banion is the seminal work that captures the major ideas faced by community college leaders in this period of transformation The book includes 23 authors representing 12 national organizations perhaps the most significant and substantive list of individuals ever to participate in an edited book on the community college Each author is a nationally recognized authority on his or her chapter and all have Seagren, 1994-01-01 Many challenges face community technical and junior colleges as they prepare for the 21st century The

more than 1 400 community colleges in the United States and Canada are led by approximately 14 000 academic deans and department heads each of whom must balance the demands of the students faculties sponsors community and the college itself As college enrollments increase so do responsibilities problems and stress Fur ther stress will come to bear upon com munity colleges in the next decade when 40% of their academic leaders are expected to retire There is justifiable concern about the identification recruitment and preparation of individuals to assume vacant leadership positions Academic Leadership in Community Colleges provides the neces sary touchstones and guidelines for per sons within institutions preparing for new leadership Written by professional educators this book is based on a survey of 3 000 deans and department heads in community col leges in the United States and Canada The survey disclosed the broad variety of responsibilities organizational structures and developmental strategies exercised by academic leaders in community colleges from coast to coast The research was conducted by the Center for the Study of Higher and Postsecondary Education at the University of Nebraska Lincoln and supported by the National Community College Chair Academy Introductory chapters present compara tive information about community col leges their various missions instructional units and demographic situations Other chapters focus on the beliefs and values tasks skills competition and challenges that greet academic leaders Readers will find useful strategies for confronting frequent problems and procedures for achieving greater college cohesion Leading for the Future: Alignment of AACC Competencies with Practice Pamela L. Eddy, 2012-11-15 The and efficiency AACC competencies were initially developed to help provide guidance in developing community college leaders because of predictions of a leadership crisis in the two year college sector Since their creation the competencies have been used to direct topics in leadership development programs and to guide future leaders about what skills are critical to master Yet scant research exists on the use of the competencies in practice or on analysis of the competencies within the changing higher education climate This issue provides a review of the research on the competencies in the field and posits several strategies for the future use of the competencies and potential changes to the competencies. This is the 159th volume of this Jossey Bass quarterly report series Essential to the professional libraries of presidents vice presidents deans and other leaders in today s open door institutions New Directions for Community Colleges provides expert guidance in meeting the challenges of their distinctive and expanding educational mission

Whispering the Secrets of Language: An Psychological Journey through **Shared Vision Transformational Leadership In American Community Colleges** 

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