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# Rethinking Governance of the Army's Arsenals and Ammunition Plants

W. Michael Hix + Ellen M. Pint John R. Bondanella + Bruce Held Michael V. Hynes + David Johnson + Art Pregler Mike Stollenwerk + Jerry Sollinger

# **Rethinking Governance Of The Armys Arsenals And Ammunition Plants**

**United States. Congress. Senate** 

#### **Rethinking Governance Of The Armys Arsenals And Ammunition Plants:**

Rethinking Governance of the Army's Arsenals and Ammunition Plants William Michael Hix, 2003 With its large industrial base of ammunition plants and arsenals the Army has more ordnance manufacturing capacity than it needs This study proposes a strategic vision for this capacity and explores four options for managing it privatization creation of a federal government corporation consolidation and recapitalization on multifunction posts It weighs the options from different perspectives including feasibility economic viability and risk posed to national interests ISBN 0 8330 3322 0 Price 30 00 Page Rethinking Governance of the Army's Arsenals and Ammunition Plants, 2003 The Department of the Army meets its materiel requirements principally through purchase from private sources However the Army produces certain ordnance related items and performs some ordnance related services in a set of arsenals ammunition plants other ammunition activities and depots The Army operates some of these facilities contractors operate others Although this set of facilities has been reduced since the end of the Cold War the remaining facilities still operate at less than their full capacity today The unused and underused capacity raises questions about how many of these facilities the Army needs how large they need to be and who should own and operate them This report represents the third phase of a multiyear study that examines the Army's ordnance industrial base and makes recommendations about these issues **Rethinking Governance of the Army's Arsenals and Ammunition Plants**, 2003 The Department of the Army meets its material requirements principally through purchase from private sources However the Army produces certain ordnance related items and performs some ordnance related services in a set of arsenals ammunition plants other ammunition activities and depots The Army operates some of these facilities contractors operate others Although this set of facilities has been reduced since the end of the Cold War the remaining facilities still operate at less than their full capacity today The unused and underused capacity raises questions about how many of these facilities the Army needs how large they need to be and who should own and operate them This report represents the third phase of a multiyear study that examines the Army's ordnance industrial base and makes recommendations about these issues Analysis of the Armycs Arsenal Support Program Initiative Daniel Frisk, 2011 This is a print on demand edition of a hard to find publication The Arsenal Support Program Initiative ASPI helps maintain the functional capabilities of the Army s 3 mfg arsenals in Rock Island IL Watervliet NY and Pine Bluff AR A goal of the program is to enable commercial firms to lease vacant space at the arsenals thereby encouraging collaboration between the Army and commercial firms as well as reducing the costs to maintain the arsenal facilities Since the ASPI s inception a number of commercial tenants have leased unused property at the arsenals however the financial benefits for the gov t have been small relative to the program s funding This report conducted a business case analysis of the ASPI examining the program s costs return on investment and economic impact Managing the Army's Arsenals and Ammunition Plants, 2003 The Army has a large industrial base that consists in part of 11 contractor operated and 3 government operated plants that

make ammunition and 2 government operated arsenals that make ordnance items such as gun tubes for artillery pieces and tanks These facilities provide the Army more capacity than it needs or believes it will need so a portion of this industrial base is underused or mothballed Further much of the equipment in these plants is old obsolete and expensive to operate Finally manufacturing is a commercial function that is peripheral to the Army s inherently governmental functions and one uncommon to Western armed forces and even governments In fact the Army already spends most of its ammunition dollars in completely commercial plants The Army asked RAND Arroyo Center to assess options for managing these facilities Drawing on data current in fiscal year 2001 FY01 Arroyo Center researchers carried out that assessment and report their results in Rethinking Governance of the Army's Arsenals and Ammunition Plants Defense management DOD faces challenges implementing its core competency approach and A76 competitions. **Encyclopedia of Pollution, Revised Edition** Robert Blauvelt, Alexander Gates, 2020-06-01 Praise for the previous edition Editors Choice Reference Source Booklist Best Reference Source Library Journal Runner up General Nonfiction category Green Book Festival Top 40 Reference Titles Pennsylvania School Librarians Association A worthwhile reference for high school students and the general public Library Journal interesting and helpful will help readers gain an understanding of major concepts terms and events in modern pollution studies Recommended Choice Definitive yet accessible notable for reliable information on a topic of interest to both undergraduate and lay audiences merits high recommendation for high school public and academic libraries Booklist starred review fascinating Library Journal an excellent addition for all academic libraries and large public libraries American Reference Books Annual This accessible and attractive encyclopedia provides depth variety and currency and would be valuable for most high school collections Pennsylvania School Librarians Association recommended an excellent source of background reading Reference Reviews Newly updated the Encyclopedia of Pollution Revised Edition is a comprehensive reference designed to address all aspects of pollution and the global impact on the environment in a single source Containing more than 300 entries and essays interspersed throughout it uses the most current scientific data to explain the different types of pollutants including properties production uses environmental release and fate adverse health response to exposure and environmental regulations on human exposure It provides the scientific background on the water soil and air of environments where the pollutants are released Coverage also includes pollution regulation the function of federal regulatory agencies and environmental advocacy groups and the technology and methods to reduce pollution and to remediate existing pollution problems Numerous case studies explore the most infamous of pollution events such as the Exxon Valdez oil spill the Gulf War oil well fires the Chernobyl disaster Hurricane Katrina the World Trade Center disaster and the Love Canal in New York among many others including those that had great impact on legislation or that were used in popular media such as the films Erin Brockovich and A Civil Action Biographies are provided of some of the leaders and pioneers of pollution study and activism Other useful features include a detailed glossary a timeline and tables **Options for Managing the** 

Army's Arsenals and Ammunition Plants William Michael Hix, 2003 What does the future hold for the U S Amry s An Analysis of the Army's Arsenal Support Program Initiative Daniel Frisk, 2010 The asrsenals and ammunition plants Congress created the Arsenal Support Program Initiative ASPI to help maintain the functional capabilities of the Army s three manufacturing arsenals which are located in Rock Island Illinois Watervliet New York and Pine Bluff Arkansas A primary goal of the program is to enable commercial firms to lease vacant space at the arsenals once that space has been renovated thereby encouraging collaboration between the Army and commercial firms as well as reducing the costs the government incurs to operate and maintain the arsenal facilities Since the ASPI s inception a number of commercial tenants have leased unused property at the arsenals however the financial benefits that the program has generated for the government have proved to be small relative to the program s funding In response to a directive from the Congress the Congressional Budget Office CBO conducted a business case analysis of the ASPI examining the program s costs return on investment and economic impact In keeping with CBO s mandate to provide objective nonpartisan analysis this report makes no recommendations Preface **Arming America through the Centuries** Benjamin Franklin Cooling, 2022-09-29 While many associate the concept commonly referred to as the military industrial complex with President Dwight D Eisenhower s 1961 farewell address the roots of it existed two hundred years earlier This concept as Benjamin Franklin Cooling writes was part of historical lore as a burgeoning American nation discovered the inextricable relationship between arms and the State In Arming America through the Centuries Cooling examines the origins and development of the military industrial complex MIC over the course of American history He argues that the evolution of America's military industrial business political experience is the basis for a contemporary American Sparta Cooling explores the influence of industry on security the increasing prevalence of outsourcing ever present economic and political influence and the evolving nature of modern warfare He connects the budding military industrial relations of the colonial era and Industrial Revolution to their formal interdependence during the Cold War down to the present day resurrection of Great Power competition Across eight chronological chapters Cooling weaves together threads of industry finance privatization appropriations and technology to create a rich historical tapestry of US national defense in one comprehensive volume Integrating information from both recent works as well as canonical older sources Cooling's ambitious single volume synthesis is a uniquely accessible and illuminating survey not only for scholars and policymakers but for students and general readers as well A CBO Report, An Analysis of the Arm's Arsenal Support Program Initiative, July 2010, 2010 A Political Odyssey Mike Gravel, 2011-01-04 In this candid portrait former two term senator from Alaska and 2008 presidential candidate Gravel expounds on his views of the military industrial complex the imperial presidency postwar US foreign policy and corporate America critically assesses figures he worked with such as Jimmy Carter and Ted Kennedy and reveals the private life behind the public persona When he isn t being actively silenced Senator Gravel s voice is generally acknowledged to be the most refreshing and honest of all

the 2008 presidential candidates American Technology Policy J. D. Kenneth Boutin, 2013 Balancing the requirements of national security and economic competitiveness Selected Rand Abstracts Rand Corporation, 2003 Includes publications previously listed in the supplements to the Index of selected publications of the Rand Corporation Oct 1962 Feb 1963 MRAnnual Report Rand Corporation, 2003 American Book Publishing Record, 2003 On Anglo-American .2003 Cultivation of Standard English ... John Henry Grafton Grattan, 1927 **Lessons from the North: Canada's Privatization of Military Ammunition Production**, 2004 The U S Army owns more than a dozen plants that today manufacture ammunition ammunition components and other ordnance materiel such as gun tubes and gun mounts Some 70 completely private plants at which the Army spends roughly two thirds of its ammunition dollars complement this government owned base In contrast during the period 1965 86 Canada privatized all its government owned munitions plants achieving beneficial results This report is a companion to Rethinking Governance of the Army's Arsenals and Ammunition Plants a report published by the RAND Corporation's Arroyo Center Hix et al 2003b That report recommends that the Army privatize most of its government owned ammunition plants and divest of two of its arsenals This case study addresses the applicability of Canada's experience should the United States decide to follow the Canadian example by privatizing its ammunition plants along the lines of RAND's earlier recommendations Familiarity with the earlier report is essential to a thorough appreciation of the context in which this case study s findings and recommendations are made Iournal of the Senate of the United States of America United States. Congress. Senate, 1989

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