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Resources, Costs, and Efficiency of Training in the Total Army School System

Michael G. Shanley, John D. Winkler, Paul S. Steinberg

Arroyo Center

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John D. Winkler

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Resources, Costs, and Efficiency of Training in the Total Army School System Michael G. Shanley,John D. Winkler,Paul Steinberg,United States. Army,Arroyo Center,Rand Corporation,1997 This report analyzes the resource use and efficiency of the Reserve Components RC s new prototype school system established in the southeast section of the United States Region C The assessment of outcomes in FY95 the execution year of the prototype is based on data collected in both FY94 the baseline year and FY95 in Region C and Region E a comparison region in the midwest The document also discusses ways to further improve resource use and efficiency in the future primarily by more fully utilizing school system capacity Because the school system is currently falling far short of meeting RC training demand the authors focus on more effectively using current school resources rather than on achieving manpower or dollar savings However if training requirements decrease in the future the results of this research could be applied to achieve resource savings This report is part of a larger effort by RAND s Arroyo Center to analyze the performance and efficiency of the RC school system **Resources, Costs, and Efficiency of Training in the Total Army School System** ,1997 This report analyzes the resource use and efficiency of the new prototype school system established by the Reserve Components RC in the southeast section of the United States Region C The assessment of outcomes in FY95 the execution year of the prototype is based on data collected in both FY94 the baseline year and FY95 in Region C and Region E a comparison region in the midwest The document also discusses ways to further improve resource use and efficiency in the future primarily by more fully utilizing school system capacity Because the school system is currently falling far short of meeting RC training demand we focus on more effectively using current school resources rather than on achieving manpower or dollar savings However if training requirements decrease in the future the results of this research could be applied to achieve resource savings This report is part of a larger effort by RAND s Arroyo Center to analyze the performance and efficiency of the RC school system **Training Requirements and Training Delivery in the Total Army School System** John D. Winkler,1999 This report analyzes training requirements and school delivery of training in the Total Army School System focusing on the system s ability to meet its training requirements in Reserve Component Training Institutions Two types of training are the subject of this research The first is the education of Reserve Component noncommissioned officers NCOs The second is reclassification training of soldiers who previously held one military occupational specialty MOS but who now need to be trained and qualified to hold a different MOS The report examines the execution year of Region C where the prototype Total Army School System was established in the southeastern United States FY95 compared to the implementation year FY94 as well as examining the prototype in relation to the overall system The document also analyzes the impact of personnel policy changes that could enhance the training system s flexibility and effectiveness in meeting training requirements i e by lowering turbulence to reduce demands on the system This report is part of a larger effort by RAND Arroyo Center to analyze the performance and efficiency of the RC school

system   **The United States Army** George D. Bennett,2002 United States Army Issues Background Bibliography
      Restructuring the Total Army School System John D. Winkler,1996 The eventual aim is to develop a Total Army School System that would be more efficient and integrated across the Active Component and the Army s two Reserve Components which inclulde the Army National Guard and the U S Army Reserve   *Restructuring Military Education and Training* John D. Winkler,Paul Steinberg,Rand Corporation,1997 This report aims to identify promising directions for restructuring programs of military education and training to make them more effective affordable and efficient   **Enlisted Management Policies and Practices** Sheila Nataraj Kirby,Scott Naftel,2001 This report examines management policies and practises in the military and their effectiveness in an attempt to understand how best to manage the enlisted force in the future   RAND Arroyo Center Research Brief: Improving Training Efficience: Lessons from the Total Army School System ,1999 The U S Army has launched a series of initiatives to streamline and consolidate its extensive system of training institutions One important objective has been to achieve cost economies while ensuring high quality training thus laying the foundation for a Total Army School System TASS that is more efficient and integrated across Army components active and reserve In Resources Costs and Efficiency of Training in the Total Army School System researchers Michael C Shanley John D Winkler and Paul S Steinberg present the final results for one major area in the assessment resource use and efficiency of training both inside and outside a new prototype regional school system established by the Army in the southeastern region of the United States in the mid 1990s   Defense infrastructure central training funding projected to remain stable during 19972003 : report to the chairman, Committee on the Budget, House of Representatives ,   MR ,1999   **Resources in Education** ,1999   *Selected Rand Abstracts* Rand Corporation,1999 Includes publications previously listed in the supplements to the Index of selected publications of the Rand Corporation Oct 1962 Feb 1963   **Rebuilding the Schoolhouse** ,2001 Competition for scarce resources both dollars and soldiers has driven the Army to explore ways to reduce the costs and infrastructure needed to conduct military education and training Resources devoted to military education and training are substantial in FY00 the Active Component training institutions cost the Army 5 7 billion to run and absorbed 44 500 staff and 74 000 trainee man years The Army not only wants to reduce the resources it devotes to the training base it also seeks to improve the performance of its schools To achieve these goals the Army has undertaken various initiatives to restructure and modernize its individual training system including for example establishing the Total Army School System and The Army Distance Learning Program TADLP The task is a tough one improve performance while reducing resources The range of strategies the Army could pursue complicates the task Which of them offer the best chance for success RAND Arroyo Center has examined the Army s recent initiatives along with a number of others and its analysis suggests that four strategies could help the Army achieve its goal 1 Integrate Active AC and Reserve Component RC training institutions 2 Expand the use of educational technologies in Army schools 3 Leverage flexible distance learning technologies

and 4 Increase the use of the private sector in Army training 3 figures 10 refs **Simulation Training** Barry W. Holman,David S. Epstein,1997-02 Describes the evolving coordination of simulation activities under the auspices of the Defense Modeling and Simulation Office within DoD Also addresses the Army s efforts to strengthen the management of its simulation programs with a particular focus on the acquisition of the Close Combat Tactical Trainer CCTT Also includes a review of the Army s CCTT acquisition plan to ensure that it provided for high level mgmt oversight system interoperability and integration of the system with more traditional forms of training for greater cost effectiveness *American Book Publishing Record* ,1997-09 **Annual report** Rand Corporation,1996 **Department of Defense Appropriations for 1969** United States. Congress. House. Committee on Appropriations,1968 Operation and maintenance, [Tuesday, April 2, 1968 United States. Congress. House. Committee on Appropriations,United States. Congress. House. Committee on Appropriations. Subcommittee on Department of Defense,1968 **The Cumulative Book Index** ,1998 A world list of books in the English language **Department of Defense Appropriations** United States. Congress. House. Committee on Appropriations. Subcommittee on Department of Defense,1969

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