

**Steven Saint and
James R. Lawson**

Rules for Reaching Consensus

**A Modern
Approach
to Decision
Making**

Rules For Reaching Consensus A Modern Approach To Decision Making

Vicenç Torra, Yasuo Narukawa



Rules For Reaching Consensus A Modern Approach To Decision Making:

Rules for Reaching Consensus Steven Saint, James R. Lawson, 1994-04-04 Everything about the way your company does business is changing from the type and number of people employed to the way decisions are made Publisher description

Consensual Processes Enrique Herrera-Viedma, José Luis García-Lapresta, Janusz Kacprzyk, Mario Fedrizzi, Hannu Nurmi, Slawomir Zadrozny, 2011-05-13 The word consensus has been frequently used for centuries perhaps millenia People have always deemed it important that decisions having a long lasting impact on groups countries or even civilizations be arrived at in a consensual manner Undoubtedly the complexity of modern world in all its social technological economic and cultural dimensions has created new environments where consensus is regarded desirable Consensus typically denotes a state of agreement prevailing in a group of agents human or software In the strict sense of the term consensus means that the agreement be unanimous Since such a state is often unreachable or even unnecessary other less demanding consensus related notions have been introduced These typically involve some graded partial or imprecise concepts The contributions to this volume define and utilize such less demanding and thus at the same time more general notions of consensus However consensus can also refer to a process whereby the state of agreement is reached Again this state can be something less stringent than a complete unanimity of all agents regarding all options The process may involve modifications resolutions and or mitigations of the views or inputs of individuals or software agents in order to achieve the state of consensus understood in the more general sense The consensus reaching processes call for some soft computational approaches methods and techniques notably fuzzy and possibilistic ones These are needed to accommodate the imprecision in the very meaning of some basic concepts utilized in the definition of consensus as a state of agreement and as a process whereby this state is to be reached The overall aim of this volume is to provide a comprehensive overview and analysis of the issues related to consensus states and consensual processes

The Complete Guide to Facilitation Thomas Justice, David Jamieson, 1998 This guide includes a wealth of practical information for inexperienced group leaders as well as new tools for seasoned facilitators more than 100 reproducible forms checklists planning aids and guides Selected contents are reproduced in CD ROM format so that you can customize tools to meet your specific needs

Intelligent Decision Making: An AI-Based Approach Gloria Phillips-Wren, Nikhil Ichalkaranje, 2008-03-04 Intelligent Decision Support Systems have the potential to transform human decision making by combining research in artificial intelligence information technology and systems engineering The field of intelligent decision making is expanding rapidly due in part to advances in artificial intelligence and network centric environments that can deliver the technology Communication and coordination between dispersed systems can deliver just in time information real time processing collaborative environments and globally up to date information to a human decision maker At the same time artificial intelligence techniques have demonstrated that they have matured sufficiently to provide computational assistance to humans in practical applications This book includes contributions from

leading researchers in the field beginning with the foundations of human decision making and the complexity of the human cognitive system Researchers contrast human and artificial intelligence survey computational intelligence present pragmatic systems and discuss future trends This book will be an invaluable resource to anyone interested in the current state of knowledge and key research gaps in the rapidly developing field of intelligent decision support **The Supervisor's Big Book of Answers** Paula J. MacLean,1999 **Modeling Decisions for Artificial Intelligence** Vicenç Torra,Yasuo Narukawa,2005-07-14 This book constitutes the refereed proceedings of the Second International Conference on Modeling Decisions for Artificial Intelligence MDAI 2005 held in Tsukuba Japan in July 2005 The 40 revised full papers presented together with an introduction by the editors and 4 invited lectures were thoroughly reviewed and selected from 118 submissions The papers are devoted to theory and tools for modeling decisions as well as applications that encompass decision making processes and information fusion techniques Special focus is given to applications related with risk security and safety Granular Computing and Decision-Making Witold Pedrycz,Shyi-Ming Chen,2015-04-21 This volume is devoted to interactive and iterative processes of decision making I2 Fuzzy Decision Making in brief Decision making is inherently interactive Fuzzy sets help realize human machine communication in an efficient way by facilitating a two way interaction in a friendly and transparent manner Human centric interaction is of paramount relevance as a leading guiding design principle of decision support systems The volume provides the reader with an updated and in depth material on the conceptually appealing and practically sound methodology and practice of I2 Fuzzy Decision Making The book engages a wealth of methods of fuzzy sets and Granular Computing brings new concepts architectures and practice of fuzzy decision making providing the reader with various application studies The book is aimed at a broad audience of researchers and practitioners in numerous disciplines in which decision making processes play a pivotal role and serve as a vehicle to produce solutions to existing problems Those involved in operations research management various branches of engineering social sciences logistics and economics will benefit from the exposure to the subject matter The book may serve as a useful and timely reference material for graduate students and senior undergraduate students in courses on decision making Computational Intelligence operations research pattern recognition risk management and knowledge based systems Fuzzy Techniques for Decision Making José Carlos R. Alcantud,2018-05-18 This book is a printed edition of the Special Issue Fuzzy Techniques for Decision Making that was published in Symmetry **Understanding, Developing, and Writing Effective IEPs** Roger Pierangelo,George Giuliani,2007-04-06 The authors tackle an often complex process in an understandable sequential manner Mary L Jackson Resource Teacher Roosevelt Elementary Kingsport TN Clear helpful answers for educators involved in developing Individualized Education Programs Creating and evaluating Individualized Education Programs IEPs for students with disabilities is a major responsibility for teachers and school leaders yet the process involves legal components not always understood by educators In Understanding Developing and Writing Effective IEPs legal and special education experts

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Foundations of Intelligent Systems Zhenkun Wen,Tianrui Li,2014-06-19 *Foundations of Intelligent Systems* presents selected papers from the 2013 International Conference on Intelligent Systems and Knowledge Engineering ISKE2013 The aim of this conference is to bring together experts from different expertise areas to discuss the state of the art in Intelligent Systems and Knowledge Engineering and to present new research results and perspectives on future development The topics in this volume include but not limited to Artificial Intelligence Theories Pattern Recognition Intelligent System Models Speech Recognition Computer Vision Multi Agent Systems Machine Learning Soft Computing and Fuzzy Systems Biological Inspired Computation Game Theory Cognitive Systems and Information Processing Computational Intelligence etc The proceedings are benefit for both researchers and practitioners who want to utilize intelligent methods in their specific research fields Dr Zhenkun Wen is a Professor at the College of Computer and Software Engineering Shenzhen University China Dr Tianrui Li is a Professor at the School of Information Science and Technology Southwest Jiaotong University Xi an China

Applied Artificial Intelligence - Proceedings Of The 7th International Flins Conference Da Ruan,Pierre D'hondt,Paolo Fantoni,Martine De Cock,Mike Nachtegaele,Etienne E Kerre,2006-07-07 FLINS originally an acronym for Fuzzy Logic and Intelligent Technologies in Nuclear Science is now extended to Applied Artificial Intelligence for Applied Research The contributions to the seventh in the series of FLINS conferences contained in this volume cover state of the art research and development in applied artificial intelligence for applied research in general and for power nuclear engineering in particular

Large Group Decision Making Iván Palomares Carrascosa,2018-10-31 This SpringerBrief provides a pioneering central point of reference for the interested reader in Large Group Decision Making trends such as consensus support fusion and weighting of relevant decision information subgroup clustering behavior management and implementation of decision support systems among others Based on the challenges and difficulties found in classical approaches to handle large decision groups the principles families of techniques and newly related disciplines to Large Group Decision Making such as Data Science Artificial Intelligence Social Network Analysis Opinion Dynamics Behavioral and Cognitive Sciences are discussed Real world applications and future directions of research on this novel topic are likewise highlighted

Knowledge Engineering and

Management Fuchun Sun,Tianrui Li,Hongbo Li,2013-07-24 These proceedings present technical papers selected from the 2012 International Conference on Intelligent Systems and Knowledge Engineering ISKE 2012 held on December 15 17 in Beijing The aim of this conference is to bring together experts from different fields of expertise to discuss the state of the art in Intelligent Systems and Knowledge Engineering and to present new findings and perspectives on future developments The proceedings introduce current scientific and technical advances in the fields of artificial intelligence machine learning pattern recognition data mining knowledge engineering information retrieval information theory knowledge based systems knowledge representation and reasoning multi agent systems and natural language processing etc Furthermore they include papers on new intelligent computing paradigms which combine new computing methodologies e g cloud computing service computing and pervasive computing with traditional intelligent methods By presenting new methodologies and practices the proceedings will benefit both researchers and practitioners who want to utilize intelligent methods in their specific fields Dr Fuchun Sun is a professor at the Department of Computer Science Technology Tsinghua University China Dr Tianrui Li is a professor at the School of Information Science Technology Southwest Jiaotong University Chengdu China Dr Hongbo Li also works at the Department of Computer Science Technology Tsinghua University China

Requirements by Collaboration Ellen Gottesdiener,2002 I spend much time helping organizations capture requirements and even more time helping them recover from not capturing requirements Many of them have gone through some motions regarding requirements as if they were sleepworking It s time to wake up and do it right and this book is going to be their alarm clock Jerry Weinberg author of numerous books on productivity enhancement In today s complex fast paced software development environment collaboration the intense peer to peer conversations that result in products decisions and knowledge sharing is absolutely essential to success But all too often attempts to collaborate degenerate into agonizing meetings or ineffectual bull sessions Ellen s wonderful book will help you bridge the gap turning the agony of meetings into the ecstasy of effective collaboration Jim Highsmith a pioneer in adaptive software development methods *Requirements by Collaboration* presents a wealth of practical tools and techniques for facilitating requirements development workshops It is suitable no essential reading for requirements workshop facilitators It will help both technical people and customer representatives participate in these critical contributions to software success Karl Wiegers Principal Consultant Process Impact author of *Software Requirements* The need for this particular book at this particular time is crystal clear We have entered a new age where software development must be viewed as a form of business problem solving That means direct user participation in developing requirements or more accurately in jointly working the business problem That in turn means facilitated sessions In this book Ellen Gottesdiener provides a wealth of practical ideas for ensuring that you have exactly the right stuff for this all important area of professional art Ronald G Ross Principal Business Rule Solutions LLC Executive Editor www.BRCommunity.com Gottesdiener s years of software development experience coupled with her straight forward writing style make her book a

perfect choice for either a senior developer or a midlevel project manager In addition to her technical experience her knowledge of group dynamics balance the book by educating the reader on how to manage conflict and personality differences within a requirements team something that is missing from most requirements textbooks It is a required handbook that will be referred to again and again Kay Christian ebusiness Consultant Conifer Colorado Requirements by Collaboration is a must read for any system stakeholder End users and system analysts will learn the significant value they can add to the systems development process Management will learn the tremendous return they may receive from making a modest time people investment in facilitated sessions Facilitators will discover ways to glean an amazing amount of high quality information in a relatively brief time Russ Schwartz Computer System Quality Consultant Global Biotechnology Firm In addition to showing how requirements are identified evaluated and confirmed Ellen provides important guidance based on her own real world experience for creating and managing the workshop environment in which requirements are generated This book is an engaging and invaluable resource for project teams and sponsors both business and IT who are committed to achieving results in the most productive manner possible Hal Thilmony Senior Manager Business Process Improvement Finance CiscoSystems Inc Project managers should read this book for assistance with planning the requirements process Experienced facilitators will enrich their knowledge New facilitators can use this book to get them up to speed and become more effective in less time Rob Stroober Competence Development Manager and Project Manager Deloitte Touche Consultdata The Netherlands While many books discuss the details of software requirement artifacts for example use cases Ellen s new book zeros in on effective workshop techniques and tools used to gather the content of these artifacts As a pioneer in requirements workshops she shares her real life experiences in a comprehensive and easy to read book with many helpful examples and diagrams Bill Bird Aera Energy LLC Requirements by Collaboration is absolutely full of guidance on the most effective ways to use workshops in requirements capture This book will help workshop owners and facilitators to determine and gain agreement on a sound set of requirements which will form a solid foundation for the development work that is to follow Jennifer Stapleton Software Process Consultant and author of DSDM The Methodin Practice This book provides an array of techniques within a clear structured process along with excellent examples of how and when to use them It s an excellent practical and really useful handbook written by a very experienced author Jean Anne Kirk Director DSDM Consortium and IAF Professional Development Ellen has written a detailed comprehensive and practical handbook for facilitating groups in gathering requirements The processes she outlines give the facilitator tools to bring together very different perspectives from stakeholders elegantly and with practical useable results Jo Nelson Principal ICA Associates Inc Chair IAF 2001 2002 Requirements by Collaboration Workshops for Defining Needs focuses on the human side of software development how well we work with our customers and teammates Experience shows that the quality and degree of participation communication respect and trust among all the stakeholders in a project can strongly influence its success or

failure Ellen Gottesdiener points out that such qualities are especially important when defining user requirements and she shows in this book exactly what to do about that fact Gottesdiener shows specifically how to plan and conduct requirements workshops These carefully organized and facilitated meetings bring business managers technical staff customers and users into a setting where together they can discover evolve validate verify and agree upon their product needs Not only are their requirements more effectively defined through this collaboration but the foundation is laid for good teamwork throughout the entire project Other books focus on how to build the product right Requirements by Collaboration focuses instead on what must come first the right product to build

Engineering and Management of IT-based Service Systems Manuel Mora,Jorge Marx Gómez,Leonardo Garrido,Francisco Cervantes Pérez,2013-10-19 Intelligent Decision Making Support Systems i DMSS are specialized IT based systems that support some or several phases of the individual team organizational or inter organizational decision making process by deploying some or several intelligent mechanisms This book pursues the following academic aims i generate a compendium of quality theoretical and applied contributions in Intelligent Decision Making Support Systems i DMSS for engineering and management IT based service systems ITSS ii diffuse scarce knowledge about foundations architectures and effective and efficient methods and strategies for successfully planning designing building operating and evaluating i DMSS for ITSS and iii create an awareness of and a bridge between ITSS and i DMSS academicians and practitioners in the current complex and dynamic engineering and management ITSS organizational The book presents a collection of 11 chapters referring to relevant topics for both IT service systems and i DMSS including problems of selection of IT service providers optimization of supply chain systems IT governance decisions clinical decision support dynamic user interface adaptation re engineering of processes and generic decision problems Advanced IT technologies used in some chapters are fuzzy multi criteria mechanisms semantic processing data mining processing and rough sets Other chapters report traditional DSS mechanisms but used or suggested to be used in innovative mode for IT service engineering and management tasks

Fuzzy Sets, Rough Sets, Multisets and Clustering Vicenç Torra,Anders Dahlbom,Yasuo Narukawa,2017-01-13 This book is dedicated to Prof Sadaaki Miyamoto and presents cutting edge papers in some of the areas in which he contributed Bringing together contributions by leading researchers in the field it concretely addresses clustering multisets rough sets and fuzzy sets as well as their applications in areas such as decision making The book is divided in four parts the first of which focuses on clustering and classification The second part puts the spotlight on multisets bags fuzzy bags and other fuzzy extensions while the third deals with rough sets Rounding out the coverage the last part explores fuzzy sets and decision making

Computational Collective Intelligence Ngoc-Thanh Nguyen,Lazaros Iliadis,Yannis Manolopoulos,Bogdan Trawiński,2016-09-19 This two volume set LNAI 9875 and LNAI 9876 constitutes the refereed proceedings of the 8th International Conference on Collective Intelligence ICCCI 2016 held in Halkidiki Greece in September 2016 The 108 full papers presented were carefully reviewed and selected from 277 submissions The aim of this

conference is to provide an internationally respected forum for scientific research in the computer based methods of collective intelligence and their applications in but not limited to such fields as group decision making consensus computing knowledge integration semantic web social networks and multi agent systems *Advances in Artificial Intelligence* Concha Bielza, Antonio Salmerón, Amparo Alonso-Betanzos, J. Ignacio Hidalgo, Luis Martínez, Alicia Troncoso, Emilio Corchado, Juan M. Corchado, 2013-09-18 This book constitutes the refereed proceedings of the 15th Conference of the Spanish Association for Artificial Intelligence CAEPIA 2013 held in Madrid Spain in September 2013 The 27 revised full papers presented were carefully selected from 66 submissions The papers are organized in topical sections on Constraints search and planning intelligent Web and information retrieval fuzzy systems knowledge representation reasoning and logic machine learning multiagent systems multidisciplinary topics and applications metaheuristics uncertainty in artificial intelligence

Knowledge Engineering and Management Yinglin Wang, Tianrui Li, 2011-11-25 Proceedings of the Sixth International Conference on Intelligent System and Knowledge Engineering presents selected papers from the conference ISKE 2011 held December 15 17 in Shanghai China This proceedings doesn t only examine original research and approaches in the broad areas of intelligent systems and knowledge engineering but also present new methodologies and practices in intelligent computing paradigms The book introduces the current scientific and technical advances in the fields of artificial intelligence machine learning pattern recognition data mining information retrieval knowledge based systems knowledge representation and reasoning multi agent systems natural language processing etc Furthermore new computing methodologies are presented including cloud computing service computing and pervasive computing with traditional intelligent methods The proceedings will be beneficial for both researchers and practitioners who want to utilize intelligent methods in their specific research fields Dr Yinglin Wang is a professor at the Department of Computer Science and Engineering Shanghai Jiao Tong University China Dr Tianrui Li is a professor at the School of Information Science and Technology Southwest Jiaotong University China **International Symposium on Distributed Computing and Artificial Intelligence** Ajith

Abraham, Juan Manuel Corchado Rodríguez, Sara Rodríguez González, Juan F. de Paz Santana, 2011-03-29 The International Symposium on Distributed Computing and Artificial Intelligence 2011 DCAI 2011 is a stimulating and productive forum where the scientific community can work towards future cooperation on Distributed Computing and Artificial Intelligence areas This conference is the forum in which to present application of innovative techniques to complex problems Artificial intelligence is changing our society Its application in distributed environments such as internet electronic commerce environment monitoring mobile communications wireless devices distributed computing to cite some is continuously increasing becoming an element of high added value with social and economic potential both industry life quality and research These technologies are changing constantly as a result of the large research and technical effort being undertaken in universities companies The exchange of ideas between scientists and technicians from both academic and industry is

essential to facilitate the development of systems that meet the demands of today's society. This edition of DCAI brings together past experience, current work, and promising future trends associated with distributed computing, artificial intelligence, and their application to provide efficient solutions to real problems. This symposium is organized by the Bioinformatics, Intelligent Systems, and Educational Technology Research Group (<http://bisite.usal.es>) of the University of Salamanca. The present edition has been held in Salamanca, Spain, from 6 to 8 April 2011.

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