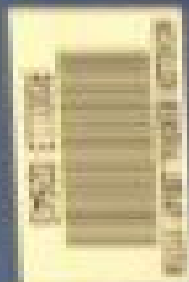


# On Target

Organizing and Executing the  
Strategic Air Campaign  
Against Iraq



Richard G. Davis

# On Target Organizing And Executing The Strategic Air Campaign Against Iraq

**RJ Alexander**



## **On Target Organizing And Executing The Strategic Air Campaign Against Iraq:**

*On Target* Richard G. Davis, 2002 *Advise and Dissent* is the personal odyssey of James Abourezk from his coming of age as the son of Lebanese immigrants in South Dakota through his hardscrabble days as a farmhand bartender bouncer and cook to his entrance into and voluntary exit from the U S Senate His is a quintessentially American story that entertains as it challenges the thinking of our nation Abourezk refused to compromise his beliefs He championed Native American self determination and demanded the creation of a Palestinian state He challenged the flow of special interest money through political action committees and tried to overthrow the structure that keeps small farmers in an economic stranglehold His memoir takes the reader on a remarkable and wise tour through the corridors of power At a time of waning public confidence in government he makes us realize the importance of participatory democracy

*On Target* Richard G. Davis, Richard Harding Davis, 2012-09-16 The war in the Persian Gulf in 1991 capped an era of USAF modernization and enhanced readiness begun in the late 1970s and that continued through the 1980s The long lead time weapons acquisition and training programs begun a decade or more earlier came to fruition against a far different opponent and in an unforeseen locale than that envisioned by their creators The force designed to counter the superpower foe of the Cold War the USSR never fought a direct battle against that enemy during the existence of the Soviet Union Instead the USAF fought the first war of the so called New World Order a war that had as much in common with the colonial wars of the late nineteenth century as it had with the high technology wars of the late twentieth century The USAF shouldered the bulk of the fighting for the first thirty nine of the conflict s forty two days This volume covers the air offensive against strategic military and economic targets within the pre August 1990 borders of Iraq The offensive air plan once again displayed the ability of the U S military to turn the necessity of improvisation into a virtue when in mid August 1990 an element of the Air Staff in the Pentagon wrote the basis of the offensive plan in ten days The plan was founded upon the precepts of Col John A Warden III s air power theories centers of gravity shock effect and the importance of leadership related targets Once the outline plan reached the arena of operations the U S Central Air Forces CENTAF under the able leadership of Lt Gen Charles A Horner adopted the targeting philosophy of the plan and after many modifications owing to new targets and an increased force structure employed it with devastating effect The author describes not only the outstanding performance of USAF men and machines but also the difficulties and complexities of coordinating the many elements of air and staff operations Among these were the complex coordination of the fighters with their tankers the speedy transmission of data from the allseeing eyes of AWACS and JSTARS aircraft the multiple bomb runs over chemical and biological warfare bunkers and the shortcomings of certain types of intelligence All these factors impacted on mission effectiveness The author also diagrams how outside influences political pressure from neutrals such as the Israelis and from public news media can affect the direction of the bombing effort Although this account of the air campaign in the Persian Gulf concentrates on the operational history of a six week war it also

places that war into its larger political and military context especially in its tale of the interplay between the U S military and civilian leadership It illustrates with reference to actual missions the operational advantages of stealth fighter bombers as well as their vulnerabilities Davis presents the reader with a detailed account of one of the USAF s most important air operations in the last half of the twentieth century In the decade after the conclusion of the Gulf War the pattern of strategic air operations against Iraq became the template for USAF operations over Bosnia and during the air war over Serbia and most recently in Afghanistan as well In planning for air operations in the Balkans USAF officers were strongly influenced by John A Warden s methodology and ideology with its emphasis on centers of gravity and strikes on leadership targets Stealth air combat operations inaugurated en masse in the Gulf War became even more prevalent with the introduction of the B 2 bomber Likewise the use of precision weapons grew The aversion of western democracies to both military and civilian casualties and their effect on targeting tactics and strategy first encountered over Iraq became more pronounced in subsequent conflicts as did the continuing challenge in matching accurate intelligence to precision weapons

*On Target: Organizing and Executing the Strategic Air Campaign Against Iraq* Richard Harding Davis, 2012-05-26

The war in the Persian Gulf in 1991 capped an era of USAF modernization and enhanced readiness begun in the late 1970s and that continued through the 1980s The long lead time weapons acquisition and training programs begun a decade or more earlier came to fruition against a far different opponent and in an unforeseen locale than that envisioned by their creators The force designed to counter the superpower foe of the Cold War the USSR never fought a direct battle against that enemy during the existence of the Soviet Union Instead the USAF fought the first war of the so called New World Order a war that had as much in common with the colonial wars of the late nineteenth century as it had with the high technology wars of the late twentieth century The USAF shouldered the bulk of the fighting for the first thirty nine of the conflict s forty two days This volume covers the air offensive against strategic military and economic targets within the pre August 1990 borders of Iraq The offensive air plan once again displayed the ability of the U S military to turn the necessity of improvisation into a virtue when in mid August 1990 an element of the Air Staff in the Pentagon wrote the basis of the offensive plan in ten days The plan was founded upon the precepts of Col John A Warden III s air power theories centers of gravity shock effect and the importance of leadership related targets Once the outline plan reached the arena of operations the U S Central Air Forces CENTAF under the able leadership of Lt Gen Charles A Horner adopted the targeting philosophy of the plan and after many modifications owing to new targets and an increased force structure employed it with devastating effect The author describes not only the outstanding performance of USAF men and machines but also the difficulties and complexities of coordinating the many elements of air and staff operations Among these were the complex coordination of the fighters with their tankers the speedy transmission of data from the allseeing eyes of AWACS and JSTARS aircraft the multiple bomb runs over chemical and biological warfare bunkers and the shortcomings of certain types of intelligence All these factors impacted on mission

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On Target U. S. Military, Department of Defense, U. S. Air Force (USAF), U. S. Government, 2017-05-10 This Air Force publication is focused on the offensive air campaign against Iraq a term implying that the strategic phase of the air campaign that attacked military and economic targets in Iraq proper was part of a larger overall air operation The author also uses the term strategic air campaign sometimes interchangeably with offensive air campaign to refer to the strategic phase of the campaign not the overall campaign No air operation occurs in a vacuum especially one involving the vast geographic distances of the theater of operations and the numerous military units supplied by the Coalition partners The author therefore has made a thorough effort to place the Persian Gulf War in its larger political and military context to explain the motivations behind the Coalition s conduct of the campaign The professionalism of the USAF also profoundly affected the conduct of operations It is important to understand that the unprecedentedly high morale discipline and training of U S servicemen and women which rested to some extent upon honoring local customs and the strictures of Islam and to a greater extent on the all volunteer military had a positive effect on operations The extraordinary air plan hastily developed for the strategic phase of the campaign by the Air Staff provided the linchpin for this narrative The underlying targeting philosophy of the plan not necessarily all its details drove the final prewar preparations and directed much of the first ten days of the war as well as heavily influenced air operations to the conflict s end The plan s goals and objectives drawn up by airmen and approved by the national leadership provide a ready made yardstick for judging the USAF s performance in the strategic air phases of operations against Iraq Neither in the light of operations in the Balkans nor those in Afghanistan in the decade

since this work's creation has the author found reason to change his original conclusions as expressed here 1 The Kuwait Crisis and the Decision to Intervene 2 The Initial Deployment 3 The Offensive Air Campaign Plan 4 The Offensive Deployment Morale and Training 5 The Decision for War 6 Thunder and Hail over Baghdad The Initial Attacks 7 Weather and the Great Scud Hunt 8 Continuing the Air Offensive against Iraq 9 Assessment Stealth air combat operations inaugurated en masse in the Gulf War became even more prevalent with the introduction of the B 2 bomber Likewise the use of precision weapons grew The aversion of western democracies to both military and civilian casualties and their effect on targeting tactics and strategy first encountered over Iraq became more pronounced in subsequent conflicts as did the continuing challenge in matching accurate intelligence to precision weapons Because of these enduring trends study of the Persian Gulf War will continue to offer members of the service and the public valuable insights and information applicable to current military affairs

**On Target: Organizing and Executing the Strategic Air Campaign Against Iraq** Office of Air Force History, United States Air Force, 2015-02-26 The war in the Persian Gulf in 1991 capped an era of USAF modernization and enhanced readiness begun in the late 1970s and that continued through the 1980s The long lead time weapons acquisition and training programs begun a decade or more earlier came to fruition against a far different opponent and in an unforeseen locale than that envisioned by their creators The force designed to counter the superpower foe of the Cold War the USSR never fought a direct battle against that enemy during the existence of the Soviet Union Instead the USAF fought the first war of the so called New World Order a war that had as much in common with the colonial wars of the late nineteenth century as it had with the high technology wars of the late twentieth century The USAF shouldered the bulk of the fighting for the first thirty nine of the conflict's forty two days This volume covers the air offensive against strategic military and economic targets within the pre August 1990 borders of Iraq The offensive air plan once again displayed the ability of the U S military to turn the necessity of improvisation into a virtue when in mid August 1990 an element of the Air Staff in the Pentagon wrote the basis of the offensive plan in ten days The plan was founded upon the precepts of Col John A Warden III's air power theories centers of gravity shock effect and the importance of leadership related targets Once the outline plan reached the arena of operations the U S Central Air Forces CENTAF under the able leadership of Lt Gen Charles A Horner adopted the targeting philosophy of the plan and after many modifications owing to new targets and an increased force structure employed it with devastating effect The author describes not only the outstanding performance of USAF men and machines but also the difficulties and complexities of coordinating the many elements of air and staff operations Among these were the complex coordination of the fighters with their tankers the speedy transmission of data from the allseeing eyes of AWACS and JSTARS aircraft the multiple bomb runs over chemical and biological warfare bunkers and the shortcomings of certain types of intelligence All these factors impacted on mission effectiveness The author also diagrams how outside influences political pressure from neutrals such as the Israelis and from public news media can affect the direction of the

bombing effort      *On Target: Organizing and Executing the Strategic Air Campaign Against Iraq*, 2002 The war in the Persian Gulf in 1991 capped an era of USAF modernization and enhanced readiness begun in the late 1970s and that continued through the 1980s The USAF shouldered the bulk of the fighting for the first 39 of the conflict's 42 days This volume covers the air offensive against strategic military and economic targets within the pre August 1990 borders of Iraq The offensive air plan once again displayed the ability of the U S military to turn the necessity of improvisation into a virtue when in mid August 1990 an element of the Air Staff in the Pentagon wrote the basis of the offensive plan in 10 days The plan was founded upon the precepts of Col John A Warden III's air power theories centers of gravity shock effect and the importance of leadership related targets Once the outline plan reached the arena of operations the U S Central Air Forces under the able leadership of Lt Gen Charles A Horner adopted the targeting philosophy of the plan and employed it with devastating effect The author describes not only the outstanding performance of USAF men and machines but also the difficulties and complexities of coordinating the many elements of air and staff operations Among these were the complex coordination of the fighters with their tankers the speedy transmission of data from the all seeing eyes of AWACS and JSTARS aircraft the multiple bomb runs over chemical and biological warfare bunkers and the shortcomings of certain types of intelligence All these factors affected mission effectiveness The author also diagrams how outside influences political pressure from neutrals and from public news media can affect the direction of the bombing effort Although this account of the air campaign in the Persian Gulf concentrates on the operational history of a 6 week war it also places that war into its larger political and military context especially in its tale of the interplay between the U S military and civilian leadership 7

**On Target** Richard G. Davis, 2002 *Advise and Dissent* is the personal odyssey of James Abourezk from his coming of age as the son of Lebanese immigrants in South Dakota through his hardscrabble days as a farmhand bartender bouncer and cook to his entrance into and voluntary exit from the U S Senate His is a quintessentially American story that entertains as it challenges the thinking of our nation Abourezk refused to compromise his beliefs He championed Native American self determination and demanded the creation of a Palestinian state He challenged the flow of special interest money through political action committees and tried to overthrow the structure that keeps small farmers in an economic stranglehold His memoir takes the reader on a remarkable and wise tour through the corridors of power At a time of waning public confidence in government he makes us realize the importance of participatory democracy      **Air Force History Publications** Air Force History and Museums Program (U.S.), 2008      *Air & Space Power Journal* spr 04 ,      [The Encyclopedia of Middle East Wars](#) Spencer C. Tucker, 2010-10-08 This in depth study of U S involvement in the modern Middle East carefully weighs the interplay of domestic cultural religious diplomatic international and military events in one of the world's most troubled regions The monumental five volume *The Encyclopedia of Middle East Wars The United States in the Persian Gulf Afghanistan and Iraq Conflicts* is a must have resource for anyone seeking to comprehend U S actions in this volatile region

Under the expert editorship of Spencer C Tucker the encyclopedia traces 20th and 21st century U S involvement in the Middle East and south central Asia concentrating on the last three decades Beginning with the 1980 1988 Iran Iraq War it covers the 1979 1989 Soviet occupation of Afghanistan the 1991 Persian Gulf War allied punitive actions against Iraq during the 1990s the Afghanistan War the Iraq War and the Global War on Terror Many smaller military actions against Iran Iraq Libya Afghanistan and other regimes that have been involved in international terrorism are also included Diplomacy religion as it pertains to Middle East conflict and social cultural developments are other key subjects of analysis as is the interplay of politics with military policy in the United States and other nations involved in the region **Persian Gulf War**

**Encyclopedia** Spencer C. Tucker, 2014-08-20 Ideal for high school and college level readers as well as students attending military academies and general audiences this encyclopedia covers the details of the Persian Gulf War as well as the long term consequences and historical lessons learned from this important 20th century conflict This encyclopedia provides a rich historical account of the Persian Gulf War examining the conflict from a holistic perspective that addresses the details of the military operations as well as the social political economic and cultural aspects of the war The alphabetically arranged entries chart the events of the war provide cross references and sources for additional study and identify the most important individuals and groups associated with the conflict In addition it includes primary source documents that will provide readers with valuable insights and foster their critical thinking and historical reasoning skills The Persian Gulf War served as the first live combat test of much of the United States then new high tech weaponry The war also held many lessons about the play of national interests the process of coalition building the need for effective communication and coordination and the role of individuals in shaping history This book addresses all key battles the nations involved strategies employed by both sides weapon systems used the role of the media the role played by women and environmental and medical issues associated with the conflict Beyond Hell and Back Dwight Jon Zimmerman, John D. Gresham, 2008-10-14 An inside look at seven of the most harrowing and significant Special Operations missions ever Courage beyond reason Loyalty beyond faith Perseverance in the face of overwhelming adversity These are just some of the qualities of the members of the U S Special Operation Forces BEYOND HELL AND BACK details the seven defining Special Ops missions that have made the Special Operation Forces the best fighting unit in the world including THE RESCUE OF BAT 21 The largest and longest Combat Search and Rescue mission in the Vietnam War lasted 17 days and cost the lives of 13 Americans all to rescue one man and the invaluable knowledge he alone possessed TASK FORCE NORMANDY Planned in secrecy and executed with flawless efficiency Task Force Normandy was an Army Air Force Special Operations joint op that fired the opening shots behind enemy lines in Operation Desert Storm OPERATION EAGLE CLAW The devastating Special Forces operation mounted to retrieve 52 American hostages in Iran resulted in the deaths of eight members of the rescue team This failure ultimately led to the creation of Special Operations Command BASHAR 52 Captain Scott O Grady was shot down over the no fly zone above



Bosnia and his daring rescue was one of the Marine Corps finest operations ever These are a few of the dramatic true tales that represent the defining moments that helped shape the operational methods planning and deployment for all future Special Ops missions BEYOND HELL AND BACK is the greatest collection of Spec Ops missions ever assembled *Air Force Magazine*, 2003 John Warden and the Renaissance of American Air Power John Andreas Olsen, 2007-06-30 Included on the Chief of Staff of the United States Air Force's reading list for 2008 and the Royal Air Force's Centre for Air Power Studies 2008 Reading List Dr John Andreas Olsen has written an insightful compelling biography of retired U S Air Force colonel John A Warden III the brilliant but controversial air warfare theorist and architect of Operation Desert Storm's air campaign Warden's radical ideas about air power's purposes and applications promulgated at the expense of his own career sparked the ongoing revolution in military affairs Legendary in defense circles Warden is also the author of *The Air Campaign Planning for Combat* republished by Brassey's Inc in 1989 Presenting both the positives and negatives of Warden's personality and impact in this objective portrait Olsen offers a trenchant analysis of his revolutionary ideas and great accomplishments Strategic Terror Beau Grosscup, 2013-07-18 Presenting a global history of aerial bombardment this book shows how certain European powers initiated aerial bombardment of civilians after World War I and how it was an instrument of choice in World War II Beau Grosscup shows that such methods used initially as a means of terrorizing native populations in Africa and the Middle East have become the primary form of terrorism in more recent decades While such strategic terror is not classed as terrorism in the West this reflects an unwillingness to confront the human costs and immorality of aerial bombardment Grosscup argues that if terrorism is to be diminished the role of aerial bombing in sustaining global violence must be recognized Flying Camelot Michael W. Hankins, 2021-12-15 Winner of the Gardner Lasser Aerospace History Literature Award *Flying Camelot* brings us back to the post Vietnam era when the US Air Force launched two new state of the art fighter aircraft the F 15 Eagle and the F 16 Fighting Falcon It was an era when debates about aircraft superiority went public and these were not uncontested discussions Michael W Hankins delves deep into the fighter pilot culture that gave rise to both designs showing how a small but vocal group of pilots engineers and analysts in the Department of Defense weaponized their own culture to affect technological development and larger political change The design and advancement of the F 15 and F 16 reflected this group's nostalgic desire to recapture the best of World War I air combat Known as the Fighter Mafia and later growing into the media savvy political powerhouse Reform Movement it believed that American weapons systems were too complicated and expensive and thus vulnerable The group's leader was Colonel John Boyd a contentious former fighter pilot heralded as a messianic figure by many in its ranks He and his group advocated for a shift in focus from the multi role interceptors the Air Force had designed in the early Cold War towards specialized air to air combat dogfighters Their influence stretched beyond design and into larger politicized debates about US national security debates that still resonate today A biography of fighter pilot culture and the nostalgia that drove

decision making Flying Camelot deftly engages both popular culture and archives to animate the movement that shook the foundations of the Pentagon and Congress

**A History of Air Warfare** John Andreas Olsen, 2010 This one volume anthology provides a comprehensive analysis of the role that air power has played in military conflicts over the past century. Comprising sixteen essays penned by a global cadre of leading military experts, *A History of Air Warfare* chronologically examines the utility of air power from the First World War to the second Lebanon war campaign by campaign. Each essay lays out the objectives, events, and key players of the conflict in question, reviews the role of air power in the strategic and operational contexts, and explores the interplay between the political framework and military operations.

**Airpower Advantage** Diane Therese Putney, 2004 American air power is a dominant force in today's world. Its ascendancy, evolving in the half century since the end of World War II, became evident during the first Gulf War. Although a great deal has been written about military operations in Desert Shield and Desert Storm, this deeply researched volume by Dr. Diane Putney probes the little-known story of how the Gulf War air campaign plan came to fruition. Based on archival documentation and interviews with USAF planners, this work takes the reader into the planning cells where the difficult work of building an air campaign plan was accomplished on an around-the-clock basis. The tension among air planners is palpable as Dr. Putney traces the incremental progress and friction along the way. The author places the complexities of the planning process within the context of coalition objectives. All the major players are here: President George H. W. Bush, General H. Norman Schwarzkopf, General Colin Powell, General Chuck Horner, and Secretary of Defense Richard Cheney. The air planning process generated much debate and friction but resulted in great success: a 43-day conflict with minimum casualties. Dr. Putney's rendering of this behind-the-scenes evolution of the planning process, in its complexity and even suspense, provides a fascinating window into how wars are planned and fought today and what might be the implications for the future.

C. R. Andereggs Director of Air Force History

**Middle East Conflicts from Ancient Egypt to the 21st Century** Spencer C. Tucker, 2019-08-27 With more than 1,100 cross-referenced entries covering every aspect of conflict in the Middle East, this definitive scholarly reference provides readers with a substantial foundation for understanding contemporary history in the most volatile region in the world. This authoritative and comprehensive encyclopedia covers all the key wars, insurgencies, and battles that have occurred in the Middle East, roughly between 3100 BCE and the early decades of the twenty-first century. It also discusses the evolution of military technology and the development and transformation of military tactics and strategy from the ancient world to the present. In addition to the hundreds of entries on major conflicts, military engagements, and diplomatic developments, the book also features entries on key military, political, and religious leaders. Essays on the major empires and nations of the region are included, as are overview essays on the major periods under consideration. The book additionally covers such non-military subjects as diplomacy, national and international politics, religion, and sectarian conflict, cultural phenomena, genocide, international peacekeeping missions, social movements, and the rise to prominence of international terrorism. The reference

entries are augmented by a carefully curated documents volume that offers primary sources on such diverse topics as the Greco Persian Wars the Crusades and the Arab Israeli Wars

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