



THE IIL/WILEY SERIES IN PROJECT MANAGEMENT

What **Executives** Need
to Know About
**PROJECT
MANAGEMENT**

Harold Kerzner, Ph.D.
Frank P. Saladis, PMP

Project Management For Executives

**Russell D. Archibald, PhD (Hon), Msc,
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Project Management For Executives:

What Executives Need to Know About Project Management International Institute for Learning, Harold Kerzner, Frank P. Saladis, 2011-11-29 As project management has evolved and matured so has the executive's role in project management. To ensure the success of individual projects and the organization as a whole today's executives are increasingly involved in activities such as capacity planning, portfolio management, prioritization, and strategic planning specifically for project management. In fact, more and more executives are becoming certified Project Management Professionals (PMPs). **What Executives Need to Know About Project Management** offers executives a guide to project management focusing on what they need to know and what they need to do. It provides step-by-step guidance to help executives get effective, well-resourced project management teams in place and ensure the success of any individual project. The book begins with basic principles including a detailed discussion of the three best practices that enable executives to ensure effective project management: Developing an environment where project management is viewed as a profession; Securing key personnel for project management positions; Creating opportunities for rewards and advancement through successful project management. Next, the book explores how executives serve as executive sponsors in project management teams, setting forth solutions to the many problems and challenges they face in this role, including managing disagreements, delegating authority, and accelerating projects. The authors explain how the role of the executive sponsor changes depending upon the life cycle phase of the project. For example, during the project initiation and planning phases, the sponsor may take on a very active role, ensuring that proper objectives are established and that the project plan satisfies the needs of the business as well as the needs of the client. During the execution phase, the sponsor may take on a less active role; however, the book shows how executive sponsors need to become involved when roadblocks appear, crises occur, and conflicts arise over priorities among projects. Throughout the book, helpful illustrations clarify complex concepts and processes. [Project Management for Executives](#) Steve Houseworth, PhD, PMP, 2011-11-17 Insurance Financial IT executive says you clearly paint what success looks like and call out solid characteristics of structure and rigor within the discipline. VP of Technology at digital publisher says I have found this book to be a valuable resource as Dr. Houseworth has made the complex subject of project management very approachable. His many examples, slogans, and other techniques help the reader quickly grasp and remember key project management concepts. Throughout the book, Dr. Houseworth has distributed little gems of insight that are practical and can immediately be applied. I wholeheartedly recommend this book. In today's competitive environment, you can no longer fail to meet organizational objectives if you do; someone else will take your place. That's why you need to add value by successfully completing projects on time. Author Dr. Steve Houseworth, a certified project management professional, provides a step-by-step plan that makes it a cinch to get the job done right the first time around. By sharing practical case studies, he helps executives improve project management skills. Go beyond typical project management theory and discover ways to set up and protect projects so they

succeed use exercises slogans and customized tools to influence work culture facilitate processes effectively so that work gets done faster and better understand what's important to executives in order to wield influence You'll understand both how projects work and how executives can support project success Work smarter and take steps to improve performance with Project Management for Executives Leading and Managing Innovation Russell D. Archibald, Shane Archibald, 2016-11-30 The primary cause of many project failures is that responsible executives because of their lack of knowledge in project management fail to demand that their managers and staff properly utilize the well proven best practices processes systems and tools that are now available in this field This book remedies this situation by providing executives at all levels with the understanding and knowledge needed to best take advantage of the power of effective project management and thereby lead and manage innovations within their enterprise In Leading and Managing Innovation What Every Executive Team Must Know about Project Program and Portfolio Management Second Edition the authors present concise descriptions of The key concepts underlying project and program management The important characteristics of projects and programs How projects and programs are best governed and managed How to determine if the desired benefits have actually been achieved The book presents a list of 31 reasonable demands that executives can and must place on their staff members to ensure excellence in the way their programs and projects are created selected for funding planned and executed Placing these demands communicates to the entire enterprise that top management understands what it takes to achieve the best performance possible and fully supports the continuous improvement needed to ensure continued success Leading and Managing Innovation explains how to measure the project management maturity level of an enterprise benchmark against competitors and identify where project management improvements are required It discusses the many ways that an enterprise can derive substantial success and competitive advantage from increasing its project management maturity level A helpful quick reference summary of all of the book's key information is included in the final chapter Armed with this information you will be well qualified to give excellent direction to your managers and staff to ensure that your vital capability in the field of project management and how you manage innovation is equal to or better than that of your competitors **What Functional Managers Need to Know About Project Management** International Institute for Learning, Harold Kerzner, Frank P. Saladis, 2011-11-29 Discover how functional managers can apply the Kerzner Approach to project management As a functional manager today you need to become more involved in project management That doesn't mean you need to become a project manager but rather you need to know how to perform specific project related tasks work with project team members understand each other's priorities and problems and resolve issues jointly Now here's the book that gives you everything you need to know about your role in project management clearly and succinctly Based on principles set forth in the bestselling Project Management A Systems Approach to Planning Scheduling and Controlling Tenth Edition this easy to follow guide focuses on the pivotal role you play as an executive in project management It introduces the

acclaimed Kerzner Approach demonstrating how it empowers functional managers with the skills needed to ensure that projects are completed successfully on time and on budget The International Institute for Learning Wiley Series in Project Management features the most innovative tested and proven approaches to project management all explained in clear straightforward language The series offers new perspectives on solving tough project management problems as well as practical tools for getting the job done Each book in the series is drawn from the related IIL course and is written by noted project management experts

Realizing Strategy through Projects: The Executive's Guide Carl Marnewick, 2018-01-02 Executives should not necessarily know the intricacies of project management but they should know how project management as a discipline can benefit the organization in implementing its strategies and realizing its vision The only way that executives can effectively apply project management to realize these goals is to have sound knowledge of the project management discipline The purpose of this book is to provide executives with a comprehensive overview of the discipline of project management It focuses on the benefits of project management to an organization The goal is to provide executives with a view as to how project management can deliver organizational strategies The various chapters focus on specific aspects within the project management discipline and how each aspect should be managed from a business perspective The book covers the entire spectrum of project management from a management and leadership perspective The focus is not necessarily on what needs to be done from a project management perspective but on what organizations and senior executives can do to facilitate projects The book covers The value of project management Project management as a strategic enabler Project program and portfolio management The role of the project management office in the successful delivery of projects programs and portfolios The benefits of project deliverables bring Sustainability of the organization Governance and the role of the project sponsor The book concludes with a comprehensive portfolio program and project management framework This holistic framework enables organizations to achieve value from project management and realize strategic goals

Project Management Leadership Rory Burke, Steve Barron, 2014-02-14 Project Management Leadership is a comprehensive guide to the human factors involved in Project Management in particular the leadership skills required to ensure successful implementation of current best practice It provides the latest insights on team building motivation collaboration and networking skills and the way these can be harnessed to manage a successful project Exercises and worked examples are provided throughout

A Manager's Guide to Project Management Michael B. Bender, 2009-06-03 There are plenty of books about project management but this is the first one written for the people who have the most at stake the senior executives who will ultimately be held accountable for the successes of the projects they approve and supervise Top enterprise project management expert Michael Bender explains project management from the perspective that matters most to executives adding value Most books view project management from the inside focusing primarily on lower level issues such as the creation of Work Breakdown Structures A Manager's Guide to Project Management views it from above

explaining how project managers can best achieve the strategic goals of the business the executive's role in successful project management and the tools available to executives who want to gain greater value from project management Drawing on his extensive experience Bender shows how to make sure project and enterprise goals align structure organizations to support more effective project communication and decision making integrate project processes with other organizational processes oversee projects more effectively This book contains a full section on understanding and managing projects as capital investments including detailed coverage of building balanced project portfolios Bender concludes with a sophisticated discussion of managing projects in global environments and optimizing resources where multiple projects must be managed

Project Management Hans Mikkelsen, Jens O. Riis, 2017-10-23 Modern projects are confronted with complexity and ambiguity To provide a holistic framework this book presents a new project management model that is used to identify the nature of a project and develop appropriate project solutions It also allows a circular planning process leading to coherence across the project's elements *Executive's Guide to Project Management* Robert K. Wysocki, 2011-05-04 How to guidance for defining and implementing a complex project performance environment Sharing his forty five years of project management experience best selling author and industry guru Robert Wysocki presents a straightforward enlightening and pragmatic guide to help senior managers make the transition to an organization that profits and thrives on complexity The first book to discuss practical project management mitigation strategies *Executive's Guide to Project Management* presents easy to implement infrastructures and processes that will ensure the continued success of your organization and maximize your investment of every project Collects in one resource all the relevant information for understanding and creating an environment for improved complex project performance A must read for every member of your senior management team Shows you how to regain responsibility take action and skillfully handle complexity to mitigate risk and increase return on project investments It's time for your senior management team to take back control of your investments in projects and programs *Executive's Guide to Project Management* shows you how to cultivate your part of the organization so that it can respond to a changing project environment with the infrastructure to support the project and program investment decisions

Project Management - Best Practices Harold Kerzner, International Institute for Learning, 2010-11-04 From senior executives across the globe insights for successful project management implementation The bestselling first edition of *Project Management Best Practices Achieving Global Excellence* set the course for project managers navigating the increasingly challenging task of working within global corporations and with distant and diverse work teams This new edition carries that tradition to the next step presenting a new set of firsthand accounts of how corporations around the world incorporate project management into their strategic business operations In this Second Edition senior managers of more than fifty global companies both large Fortune 500 and small and in all sectors of the market share their best practices in project management These industry leaders offer insight into best practices for Project risk management Project

management for multinational cultures and cultural failures Focusing on value as well as cost and schedule Integrated and virtual project teams With new and updated information on the latest developments in the field Project Management Best Practices Achieving Global Excellence Second Edition offers a must have window onto the issues and their real world solutions facing corporate managers project and team managers engineers project team members and business consultants in today s global market

Improving Executive Sponsorship of Projects Dawne E. Chandler, Payson Hall, 2016-12-08 This book addresses gaps in current project management literature From a senior management perspective the gap is the lack of resources explaining why and how to establish a program to improve executive sponsorship strategically across an organization From a tactical perspective the gap is a scarcity of actionable materials to clarify roles responsibilities expected behaviors and identify support necessary for improving sponsor effectiveness Improving Executive Sponsorship of Projects identifies key factors to consider before creating an executive sponsorship improvement program or enhancing an existing one The authors explain why executive sponsorship is important to an organization how an organization s culture influences the effectiveness of the sponsor role and why project management standards are critical to success The book explores what roles responsibilities and behavior should be considered and how to determine whether the person in the sponsor role is the right person and prepared to do the job Finally it provides a process and tools to assess an organization s readiness to implement an executive sponsorship program develop a plan for improvement and monitor the progress of a program once it has begun

Project Management for Executives Harold Kerzner, 1982 **Biotechnology Operations** John M. Centanni, Michael J. Roy, 2011-03-22 Because of rapid developments in the biotechnology industry and the wide range of disciplines that contribute to its collective growth there is a heightened need to more carefully plan and fully integrate biotech development projects Despite the wealth of operations experience and associated literature available no single book has yet offered a comprehensive practical guide to fundamentals Filling the void Biotechnology Operations Principles and Practices reflects this integrative philosophy serving as a practical guide for students professionals or anyone else with interests in the biotech industry Although many books emphasize specific technical aspects of biotech this is perhaps the first to integrate essential concepts of product development and scientific and management skills with the seven functional areas of biotechnology Biomanufacturing Clinical trials Nonclinical studies Project management Quality assurance Quality control Regulatory affairs A practical roadmap to optimizing biotechnology operations this reference illustrates how to use specific product planning design and project management processes to seamlessly merge plans and efforts in the key functional areas Applying lessons learned throughout the nascent history of biotech author Michael Roy highlights developmental principles that could bring future products to market more safely and efficiently Drawing from his experiences working in industry and teaching a graduate course at the University of Wisconsin this hotly anticipated book clarifies basic methodologies and practices to help reduce risks and resolve problems as future technological discoveries are developed into tangible products

ICMLG 2018 6th International Conference on Management Leadership and Governance Dr Vincent Ribiere, 2018-05-24

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