## The

# PROJECT MANAGER'S MBA

How to Translate
Project Decisions into
Business Success

Dennis J. Cohen Robert J. Graham

### <u>Project Managers Mba How To Translate Project</u> <u>Decisions Into Business Success</u>

**Gregory Usher** 

#### **Project Managers Mba How To Translate Project Decisions Into Business Success:**

The Project Manager's MBA Dennis J. Cohen, Robert J. Graham, 2001-07-09 Project managers are no longer judged by the technical success of their projects alone They re also held accountable for their contributions to the company s financial goals Yet most projectmanagers don t have the business knowledge necessary to make project based decisions that lead to bottom line success In thisbook Dennis Cohen and Robert Graham both former university professors and experienced project management consultants provide the skills that until now could only be gained through a graduated egree and years of hands on experience Cohen and Graham walk project managers through basic business concepts such as value creation accounting and finance strategy and marketing They connect these concepts to the decisions projectmanagers face every day And they make it easy to apply the resulting solutions on the job through a unique business system scalculator Readers can use the online calculator in conjunction with the book to understand how different project variables affect business outcomes to determine the overall impact of proposed project changes and to evaluate the economic results of many decisions they make Cohen and Graham's principles apply equally to projects inbusiness non-profit and government organizations And each one isillustrated through case studies drawn from a range of industries including pharmaceuticals the technology sector even thewinemaking business Whether the mandate is to get new products tomarket improve the infrastructure or better serve customers and clients this book teaches project managers how to make day to day decisions from an upper management perspective And it provides ablueprint for planning and pitching potential projects that demonstrates a higher level of **The Project Manager's MBA**, 2017 Creating the Project Office Randall L. Englund, Robert J. business savvy Graham, Paul C. Dinsmore, 2003-02-03 Creating the Project Office is written for managers who are searching for ways to transform their organizations into more effective and efficient project based workplaces As this important book reveals there is no more effective way to make that change than to create a project office tailored to the needs of the organization While a project office model leads to better products from projects it is also a vehicle for generating overall organizational change by transforming the organization from function based to project based This model incorporates projects into the very fabric of the organizational strategy and revitalizes organizations creates competitive advantage and increases shareholder value

Organizational Project Management Rosemary Hossenlopp,2010-06 Improve Your Business Results Through Organizational Project Management Organizational project management OPM aligns project deliverables with strategy Understanding this emerging process is essential for all stakeholders from the corporate sponsor to project team members OPM is a valuable new tool that can enhance your organization s successful execution of projects in alignment with strategic priorities Under the editorship of Rosemary Hossenlopp PMP ten contributors from around the globe representing a wide variety of industries offer valuable insights on how OPM can give any organization the competitive edge They discuss how to Improve business outcomes Better align project work with strategies Set priorities Organize project work Whether you direct

projects fund projects or conduct project work Organizational Project Management Linking Strategy and Projects is vital to your understanding of this emerging business discipline 

Creating an Environment for Successful Projects Robert J. Graham, Randall L. Englund, 2013-05-20 Since it was first published in 1997 Creating an Environment for Successful Projects has become a landmark work that shows how to develop project management as an organizational practice This second edition offers solid results oriented advice on how upper management can create an environment that supports the success of special projects and the development of new products The book also includes a wealth of examples from the authors workshop participants and readers of the first edition who have successfully implemented these concepts within their organizations New in the second edition Ideas and practices about portfolio management to achieve greater overall success from a portfolio of projects Advice for helping project teams come together to become more effective Information for developing the chief project officer Suggestions for implementing project management information systems More descriptions about organizations and people who have used these principles to develop vastly improved environments

The Complete Project Manager Randall Englund, Alfonso Bucero, 2019-08-13 This is an important book it is a necessary book It comprehensively addresses the rapidly expanding role of the project manager a role that is striving to keep up with the corresponding expansion in the definition of project success from the Foreword by Michael O Brochta This new edition of a classic bestselling guide addresses the soft project management skills that are so essential to successful project program and portfolio management Mastering leadership negotiation conflict resolution change management and organizational politics has always been key to project manager success This book demonstrates the why and how of creatively applying soft project management skills in these areas and shows how to develop adjust and hone these skills given the forces and trends in today's business world Using real world stories and case studies to model how to implement these skills Englund and Bucero illustrate how the right mix of soft and hard professional skills can help create an environment that supports greater project success This second edition features new sections on agile project management ethics business analysis management across generations and between cultures and more It maps well to recent topic updates in the sixth edition of the Project Management Body of Knowledge This book is a valuable manual for all the complex interpersonal skills necessary for project managers success and will help them develop a more complete portfolio of skills knowledge and attitudes to serve as road Capital Project Management, Volume II Robert N. McGrath, 2019-11-08 This book is maps to greater project success companion to Volumes I and III in the series Volume I covers managing strategy through capital project portfolios Volume III is a complete case study This volume describes the strategic challenge of adding real economic value properly and rigorously defined The author explains how this is accomplished through the capital budgeting process discusses the importance of free cash flow and finally capital projects as financial options are discussed as a way to manage risk while enhancing the likelihood of project approval The author is a retired business professor his research interest has been the management of

technology and innovation For this book he double checked none of the 1 250 media items collected accepting their overall veracity at face value This approach advocates no one person no one company no one technology and no portion of the global Creating an Environment for Successful Projects, automobile industry Analysis and practical application came foremost 3rd Edition Randall Englund, Robert J. Graham, 2019-10-01 Now in its third edition this project management classic has been updated with an array of field tested tools to help upper management ensure the success of projects within organizations For over twenty years Creating an Environment for Successful Projects has been a staple for upper managers who want to help projects succeed This new edition includes case studies from companies that have successfully applied the approach along with practical tools such as templates surveys and benchmark reports for savvy leaders who want to ensure project success throughout their organizations. The insights in this book will help management speed projects along instead of getting in their way All too often well intentioned managers put roadblocks in the team s way instead of empowering them with the tools they need to succeed This approach to project environments grounded in decades of research and practice will help you make your organization the most project friendly it s ever been Organizational changes rarely work unless upper management is heavily involved Although project managers are most closely responsible for the success of projects upper managers are the ones who ultimately create an environment that supports those projects. The way upper managers define structure and act toward projects has an important effect on the success or failure of those projects and consequently the success or failure of the organization This book helps all managers understand the need for project management changes and shows how to develop project management as an organizational practice **Project Management in the 21st Century Gregory** Usher, 2021-07-02 This is a different kind of book on project management Using a narrative tone humor and personal anecdotes the author highlights the significant gaps in current project management theory as well as disparities within project management practice This book then provides managers with new models for project management and value creation using chaos and complexity theories systems thinking and quantum mechanics to explore a more holistic view of project management Drawing on these bodies of knowledge the author proposes the existence of an ecosystem that surrounds projects explains how the project and its ecosystem are distinct but co dependent entities and shows why both need to be managed using very different competencies Strategic Project Management Corlane Barclay, Kweku-Muata Osei-Bryson, 2015-08-18 Based on expert practitioners contributions from across the globe including Brazil Jamaica Malaysia Pakistan Thailand the United Kingdom and the United States Strategic Project Management Contemporary Issues and Strategies for Developing Economies offers modern experiences best practices and tools for individuals and teams working in **Project Management ToolBox** Russ J. Martinelli, Dragan Z. Milosevic, 2016-01-05 Boost your performance with pro improved project management tactics Project Management ToolBox Tools and Techniques for the Practicing Project Manager Second Edition offers a succinct explanation of when where and how to use project management resources to enhance your

work With updated content that reflects key advances in the project management field including planning implementation control cost and scheduling this revised text offers added material that covers relevant topics such as agility change management governance reporting and risk management This comprehensive resource provides a contemporary set of tools explaining each tool s purpose and intention development customization and variations and benefits and disadvantages Additionally examples tips and milestone checks guide you through the application of these tools helping you practically apply the information you learn Effective project management can support a company in increasing market share improving the quality of products and enhancing customer service With so many aspects of project management changing as the business world continues to evolve it is critical that you stay up to date on the latest topics in this field Explore emerging topics within the world of project management keeping up to date on the latest most relevant subject areas Leverage templates exercises and PowerPoint presentations to enhance your project management skills Discuss tips reporting implementation documentation and other essentials of the project management field Consider how project management fits into various industries including technology construction healthcare and product development Project Management ToolBox Tools and Techniques for the Practicing Project Manager Second Edition is an essential resource for experienced project managers and project management students alike Project Management Essentials, Fourth Edition William P. Athayde, Ruth Elswick, Paul Lombard, 2018-12-04 If you re new to project management or need to refresh your knowledge Project Management Essentials Fourth Edition is the quickest and easiest way to learn how to manage projects successfully The concepts presented are not rocket science They are all common sense Yet they require knowledge and discipline a framework to manage projects right and the will to adhere to it If you consistently use the simple tools and templates provided you ll succeed It s as simple as that In this book you ll discover The key skills and knowledge you ll need to be an effective project manager How to create an effective charter to start your project off right Guidelines for building a usable project plan Tips for breaking your project work into manageable pieces Techniques for accurately estimating project cost and schedule Help in building a team and different leadership styles you might apply to manage them Strategies to deal with conflicts change uncertainty and risk How to report on the progress of the project and keep everyone concerned happy Project Management Essentials is purposefully written in short clear chapters to make project management more easily understood The authors all valued senior faculty of PM College bring both their business experience and their academic background to make these chapters come alive This updated edition offers even more templates and content than the widely used earlier editions and complies with the latest project management standard the PMBOK Guide Sixth Edition

**Dictionary of Project Management Terms, Third Edition** J. LeRoy Ward,2011-12-21 More than 3 400 clear definitions of key terms words and phrases used by project and program managers around the workd in every industry A valuable desk or briefcase reference for those engaged in one of the world's fastest growing professions and for those who

work with them Advances in Research Methods for Information Systems Research Kweku-Muata Osei-Bryson, Ojelanki Ngwenyama, 2013-11-25 Advances in social science research methodologies and data analytic methods are changing the way research in information systems is conducted New developments in statistical software technologies for data mining DM such as regression splines or decision tree induction can be used to assist researchers in systematic post positivist theory testing and development Established management science techniques like data envelopment analysis DEA and value focused thinking VFT can be used in combination with traditional statistical analysis and data mining techniques to more effectively explore behavioral questions in information systems research As adoption and use of these research methods expand there is growing need for a resource book to assist doctoral students and advanced researchers in understanding their potential to contribute to a broad range of research problems Advances in Research Methods for Information Systems Research Data Mining Data Envelopment Analysis Value Focused Thinking focuses on bridging and unifying these three different methodologies in order to bring them together in a unified volume for the information systems community This book serves as a resource that provides overviews on each method as well as applications on how they can be employed to address IS research problems Its goal is to help researchers in their continuous efforts to set the pace for having an appropriate interplay between behavioral research and design science Capital Project Management, Volume I Robert N. McGrath, 2019-11-08 The volumes in this series may be likened to a complete case study of Tesla through the end of 2018 Many popular media articles are excerpted abridged to illustrate points of theoretical emphasis This keeps the story alive meaningful and urgent Strategic management is a corpus of scholarship in the Academy of Management as is technology and innovation management Project management is found academically within operations management and led in practice by the Project Management Institute The volumes in this series intersect where these fields meet and capital projects are planned budgeted and financed Volume I tells the Tesla story and then presents chapters that address in order corporate governance and project stakeholder or communication management project portfolios as strategic corporate portfolios and an executive level review of the best practice project management paradigm as applied to capital projects The epilogue takes the story through the end of 1Q2019 and offers additional commentary **Gower Handbook of Project** Management Rodney Turner, 2016-04-22 This Handbook was the first APM Body of Knowledge Approved title for the Association for Project Management Over the course of five editions Gower Handbook of Project Management has become the definitive desk reference for project management practitioners. The Handbook gives an introduction to and overview of the essential knowledge required for managing projects The team of expert contributors selected to introduce the reader to the knowledge and skills required to manage projects includes many of the most experienced and highly regarded international writers and practitioners The Fifth Edition has been substantially restructured All but two of the authors are new reflecting the fast changing and emerging perspectives on projects and their management. The four sections in the book

describe Projects their context value and how they are connected to organizational strategy Performance describing how to manage the delivery of the project covering scope quality cost time resources risk and sustainability Process from start up to close down Portfolio the project and its relationship to the organization The discrete nature of each chapter makes this Handbook a wonderful source of advice and background theory that is easy to consult Gower Handbook of Project Management is an encyclopaedia for the discipline and profession of project management a bible for project clients contractors and students **Project-Driven Technology Strategy** Robert McGrath, PMP, EVP, MBA,2012-07-01 In today s enterprise technology is a tabout software or hardware It's about knowledge and competence And it's the key to creating a sustained competitive advantage for your organization Dr Robert McGrath's new book not only redefines technology but reshapes how to approach the age old challenges of fostering innovation growing entrepreneurship and creating value Described as a combination of a master class taught by your most thought provoking professor and a troubleshooting session with your most trusted mentor this groundbreaking work uses classic economic theory from luminaries such as Adam Smith and Joseph Schumpeter to force a new perspective on the art and science of strategy and project management **Exam Practice Test and Study Guide** Ginger Levin, J. LeRoy Ward, 2015-09-18 Continuing in the tradition of its bestselling predecessors PMP Exam Practice Test and Study Guide Tenth Edition uses self study to help readers increase their chances of passing the PMP certification exam the first time around This tenth edition is up to date with the 2015 Examination Content Outline ECO published by the Project Management In PMP® Exam Practice Test and Study Guide, Ninth Edition J. LeRoy Ward, Ginger Levin, 2013-12-12 PMP Exam Practice Test and Study Guide Ninth Edition uses self study to help readers increase their chances of passing the PMP certification exam the first time This spiral bound edition includes 40 multiple choice practice questions in each of the ten knowledge areas and in the professional and social responsibilities domain It presents a 200 guestion practice test that simulates the actual PMP exam fully referenced answers keyed to the five project management process groups and a study matrix to help readers key in on areas that require further study

*PMP Exam Practice Test and Study Guide* J. LeRoy Ward, Ginger Levin, 2016-04-19 PMP Exam Practice Test and Study Guide Ninth Edition uses self study to help readers increase their chances of passing the PMP certification exam the first time This spiral bound edition includes 40 multiple choice practice questions in each of the ten knowledge areas and in the professional and social responsibilities domain It prese

The Top Books of the Year Project Managers Mba How To Translate Project Decisions Into Business Success The year 2023 has witnessed a noteworthy surge in literary brilliance, with numerous compelling novels captivating the hearts of readers worldwide. Lets delve into the realm of top-selling books, exploring the engaging narratives that have charmed audiences this year. Project Managers Mba How To Translate Project Decisions Into Business Success: Colleen Hoovers "It Ends with Us" This heartfelt tale of love, loss, and resilience has captivated readers with its raw and emotional exploration of domestic abuse. Hoover masterfully weaves a story of hope and healing, reminding us that even in the darkest of times, the human spirit can triumph. Uncover the Best: Taylor Jenkins Reids "The Seven Husbands of Evelyn Hugo" This captivating historical fiction novel unravels the life of Evelyn Hugo, a Hollywood icon who defies expectations and societal norms to pursue her dreams. Reids compelling storytelling and compelling characters transport readers to a bygone era, immersing them in a world of glamour, ambition, and self-discovery. Project Managers Mba How To Translate Project Decisions Into Business Success: Delia Owens "Where the Crawdads Sing" This evocative coming-of-age story follows Kya Clark, a young woman who grows up alone in the marshes of North Carolina. Owens crafts a tale of resilience, survival, and the transformative power of nature, entrancing readers with its evocative prose and mesmerizing setting. These popular novels represent just a fraction of the literary treasures that have emerged in 2023. Whether you seek tales of romance, adventure, or personal growth, the world of literature offers an abundance of captivating stories waiting to be discovered. The novel begins with Richard Papen, a bright but troubled young man, arriving at Hampden College. Richard is immediately drawn to the group of students who call themselves the Classics Club. The club is led by Henry Winter, a brilliant and charismatic young man. Henry is obsessed with Greek mythology and philosophy, and he quickly draws Richard into his world. The other members of the Classics Club are equally as fascinating. Bunny Corcoran is a wealthy and spoiled young man who is always looking for a good time. Charles Tavis is a guiet and reserved young man who is deeply in love with Henry. Camilla Macaulay is a beautiful and intelligent young woman who is drawn to the power and danger of the Classics Club. The students are all deeply in love with Morrow, and they are willing to do anything to please him. Morrow is a complex and mysterious figure, and he seems to be manipulating the students for his own purposes. As the students become more involved with Morrow, they begin to commit increasingly dangerous acts. The Secret History is a masterful and gripping novel that will keep you speculating until the very end. The novel is a warning tale about the dangers of obsession and the power of evil.

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