

# RUSSIAN BUREAUCRACY

POWER AND PATHOLOGY



KARL W. RYAVEC

# Russian Bureaucratic Phenomenon

**Yoshiko M. Herrera**



## **Russian Bureaucratic Phenomenon:**

**The Bureaucratic Phenomenon** Michel Crozier, 2017-07-28 In *The Bureaucratic Phenomenon* Michel Crozier demonstrates that bureaucratic institutions need to be understood in terms of the cultural context in which they operate. The originality of the study lies in its association of two widely different approaches: the theory of decision making in large organizations and the cultural analysis of social patterns of action. The book opens with a detailed examination of two forms of French public service. These studies show that professional training and distortions alone cannot explain the rise of routine behavior and dysfunctional vicious circles. The role of various bureaucratic systems appears to depend on the pattern of power relationships between groups and individuals. Crozier's findings lead him to the view that bureaucratic structures form a necessary protection against the risks inherent in collective action. Since systems of protection are built around basic cultural traits, the author presents a French bureaucratic model based on centralization, strata isolation, and individual sparkle, one that can be contrasted with an American, Russian, or Japanese model. He points out how the same patterns can be found in several areas of French life: education, industrial relations, politics, business, and the colonial policy. Bureaucracy, Crozier concludes, is not a modern disease resulting from organizational progress but rather a bulwark against development. The breakdown of the traditional bureaucratic system in modern France offers hope for new and fruitful forms of action.

**Russian Bureaucracy** Karl W. Ryavec, 2003-11-12 This unique study provides an original, gritty view of the true nature and operation of Russia's state bureaucracy from the imperial period to the present, including the Putin presidency. The only book-length exploration of the problems and deficiencies of Russian bureaucracy since tsarist times, this detailed work sheds important new light on Russian public administration, an often overlooked but key barrier to Russian normalization and democratization. *Russia in the Age of Reaction and Reform 1801-1881* David Saunders, 2014-07-30 This eagerly awaited study of Russia under Alexander I, Nicholas I, and Alexander II, the Russia of War and Peace and Anna Karenina, brings the series near to completion. David Saunders examines Russia's failure to adapt to the era of reform and democracy ushered into the rest of Europe by the French Revolution. Why, despite so much effort, did it fail? This is a superb book, both as a portrait of an age and as a piece of sustained historical analysis. *The Tsarist Secret Police in Russian Society, 1880-1917* F. Zuckerman, 1996-04-16 This is the first book to portray the history of the Russian secret police, the so-called Okhrana, its personnel, world view, and interaction with both government and people during the reigns of Alexander III and Nicholas II. The secret police harassed, infiltrated, and subverted Russian radical and progressive society as it struggled to preserve Tsardom's traditional political culture in the face of Russia's rapid socio-economic transformation, a transformation which the forces of order scarcely understood yet deeply despised. **Russian Officialdom in Crisis** Thomas S. Pearson, 2004-02-12 This book is the first full account of the development of rural self-government in Russia from the emancipation of the serfs to its bureaucratisation in the counter-reforms of 1889-90. Through analysis of central and

provincial perceptions of local self government and conflicting ideologies of reform Professor Pearson challenges the conventional view of the counter reforms as a concession to gentry class interests and a reaction against zemstvo political activity The study illuminates the rural administrative breakdown during Russia s crisis of autocracy beginning in the late 1870s and reinterprets the role of the landed gentry prominent state officials and key commissions ministries and administrative ideologies in the debates leading to the counter reforms      **Karl W. Ryavec, 2005** This unique study provides an original nitty gritty view of the true nature and operation of Russia s state bureaucracy from the imperial period to the present including the Putin presidency The only book length exploration of the problems and deficiencies of Russian bureaucracy since tsarist times this detailed work sheds important new light on Russian public administration an often overlooked but key barrier to Russian normalization and democratization      **Russian Foreign Policy and International Relations Theory** Christer Pursiainen, 2017-07-05 An original and challenging examination of how to transform post Sovietological study of Soviet and Russian foreign policy into a more integrated part of the Social Sciences and International Relations Theory This book represents the first detailed and sustained synthesis international relations theory and Soviet Russian foreign and security policy in academic literature      **Power and Legitimacy** Per-Arne Bodin, Stefan Hedlund, Elena Namli, 2013 This book sheds new light on the continuing debate within political thought as to what constitutes power and what distinguishes legitimate from illegitimate power It does so by considering the experience of Russia a polity where experiences of the legitimacy of power and the collapse of power offer a contrast to Western experiences on which most political theory formulated in the West is based The book considers power in a range of contexts philosophy and discourse the rule of law and its importance for economic development the use of culture and religion as means to legitimate power and liberalism and the reasons for its weakness in Russia The book concludes by arguing that the Russian experience provides a useful lens through which ideas of power and legitimacy can be re evaluated and re interpreted and through which the idea of the West as the ideal model can be questioned      **Jewish Souls, Bureaucratic Minds** Vassili Schedrin, 2016-11-14 A focus on Jewish officials of the Russian state who assumed a central role in the bureaucratic procedures of Jewish policymaking and were a driving force behind the transformation of Russian Jewry Jewish Souls Bureaucratic Minds examines the phenomenon of Jewish bureaucracy in the Russian empire its institutions personnel and policies from 1850 to 1917 In particular it focuses on the institution of expert Jews mid level Jewish bureaucrats who served the Russian state both in the Pale of Settlement and in the central offices of the Ministry of Internal Affairs in St Petersburg The main contribution of expert Jews was in the sphere of policymaking and implementation Unlike the traditional intercession of shtadlanim Jewish lobbyists in the high courts of power expert Jews employed highly routinized bureaucratic procedures including daily communications with both provincial and central bureaucracies Vassili Schedrin illustrates how at the local level expert Jews advised the state negotiated power influenced decisionmaking and shaped Russian state policy

toward the Jews Schedrin sheds light on the complex interactions between the Russian state modern Jewish elites and Jewish communities Based on extensive new archival data from the former Soviet archives this book opens a window into the secluded world of Russian bureaucracy where Jews shared policymaking and administrative tasks with their Russian colleagues The new sources show these Russian Jewish bureaucrats to be full and competent participants in official Russian politics This book builds upon the work of the original Russian Jewish historians and recent historiographical developments and seeks to expose and analyze the broader motivations behind official Jewish policy which were based on the political vision and policymaking contributions of Russian Jewish bureaucrats Scholars and advanced students of Russian and Jewish history will find Jewish Souls Bureaucratic Mindsto be an important tool in their research     Decentralization and Self-Government in Russia, 1830-1870 Frederick S. Starr,2015-03-08 The turbulent period of renewal and innovation that followed Russia s crushing defeat in the Crimea has been interpreted historically in terms of the emancipation of the serfs and the evolution of the gentry class But contends Frederick Starr such an approach underestimates the breadth and intensity of the impulse for local reforms per se After tracing the ideological sources of the reform Mr Starr examines in detail the legislative process by which administrative decentralization and public self government were instituted Originally published in 1972 The Princeton Legacy Library uses the latest print on demand technology to again make available previously out of print books from the distinguished backlist of Princeton University Press These editions preserve the original texts of these important books while presenting them in durable paperback and hardcover editions The goal of the Princeton Legacy Library is to vastly increase access to the rich scholarly heritage found in the thousands of books published by Princeton University Press since its founding in 1905     Prince Michael Vorontsov Anthony L.H. Rhineland,1990-07-01 In Prince Michael Vorontsov Anthony Rhineland describes Vorontsov s pragmatic approach within a bureaucracy of legendary inefficiency and corruption In New Russia Vorontsov dealt with problems such as famine and disease and helped to keep serfdom and religious persecution out of his territory In Caucasia he made the local administration more effective by appointing Caucasian officials who were far more sensitive to the area s particular problems than were their Russian predecessors In fact Vorontsov s Caucasian experience has relevance today it was recently suggested that present day Soviet officials might have avoided some difficulty when dealing with Afghan rebels had they employed Vorontsov s tactics in handling armed guerillas Rhineland whose extensive research included archival material available only in the Soviet Union has written the first serious work on Vorontsov in English Prince Michael Vorontsov will engage the interest and imagination of the general public and the historian     **Mirrors of the Economy** Yoshiko M. Herrera,2017-08-28 As international institutions multiply and more governments sign on to standardized ways of organizing economies and societies resistance to globalization persists In Mirrors of the Economy Yoshiko M Herrera explores the variance in implementation of international institutions through an examination of the international System of National Accounts SNA and in particular the success of

post Soviet Russia and other formerly communist countries in implementing the SNA The SNA is the basis for all national economic indicators including Gross Domestic Product and is therefore a critical institution for economic policy and development Herrera tests existing theories of implementation of international institutions and proposes a novel theoretical concept conditional norms to suggest that the conditions attached to norms may result in institutional change On the basis of content analysis of statistical publications and more than seventy five interviews throughout Russia particularly in Moscow and in Washington she forms a clear picture of the implementation of the SNA in Russia in the early 1990s In Soviet times a stable conditional norm delineated the appropriateness of statistical institutions based on the structure of the economy The transformation of the economic system triggered a shift in support among Russian and Eastern European statisticians in favor of the SNA Herrera s argument increases our understanding of the role of norms structural conditions and professional communities in institutional implementation

**Bibliography of European Economic and Social History** Derek Howard Aldcroft, Richard Rodger, 1993 This bibliographical guide contains 10 000 references to the economic and social history of 30 European countries during the period 1700 1939 More than 3000 periodicals have been consulted to obtain references as well as books edited collections and conference proceedings The information is listed in categories such as industry agriculture finance migration labour conditions urban communities and organizations Full publication details are included so that references may be located easily

**Pillars of the Profession** Jonathan Daly, 2018-09-24 Richard Pipes and Marc Raeff were two of the most prolific and influential historians of Russia that America ever produced They met at Harvard in 1946 and went on for most of the following six decades to debate history share ideas comment on each other s work and inspire one another intellectually In Pillars of the Profession The Correspondence of Richard Pipes and Marc Raeff Jonathan Daly presents the 158 letters these scholars and friends exchanged from 1948 until 2007 Thoughtful introductory and concluding essays detailed annotations a wealth of photographs and other illustrations a chronology of major events and four maps make this volume an important addition to Russian historiography

Historical Legacies of Communism in Russia and Eastern Europe Mark Beissinger, Stephen Kotkin, 2014-07-07 This book takes stock of arguments about the historical legacies of communism that have become common within the study of Russia and East Europe more than two decades after communism s demise and elaborates an empirical approach to the study of historical legacies revolving around relationships and mechanisms rather than correlation and outward similarities Eleven essays by a distinguished group of scholars assess whether post communist developments in specific areas continue to be shaped by the experience of communism or alternatively by fundamental divergences produced before or after communism Chapters deal with the variable impact of the communist experience on post communist societies in such areas as regime trajectories and democratic political values patterns of regional and sectoral economic development property ownership within the energy sector the functioning of the executive branch of government the police and courts the relationship of religion to the state government language policies

and informal relationships and practices

### **Dimensions and Challenges of Russian Liberalism** Riccardo Mario

Cucciolla, 2019-05-22 Liberalism in Russia is one of the most complex multifaced and indeed controversial phenomena in the history of political thought. Values and practices traditionally associated with Western liberalism such as individual freedom, property rights or the rule of law have often emerged ambiguously in the Russian historical experience through different dimensions and combinations. Economic and political liberalism have often appeared disjointed and liberal projects have been shaped by local circumstances, evolved in response to secular challenges and developed within often rapidly changing institutional and international settings. This third volume of the Reset DOC Russia Workshop collects a selection of the Dimensions and Challenges of Russian Liberalism conference proceedings, providing a broad set of insights into the Russian liberal experience through a dialogue between past and present and intellectual and empirical contextualization involving historians, jurists, political scientists and theorists. The first part focuses on the Imperial period, analyzing the political philosophy and peculiarities of pre-revolutionary Russian liberalism, its relations with the rule of law (*Pravovoe Gosudarstvo*) and its institutionalization within the Constitutional Democratic Party (Kadets). The second part focuses on Soviet times when liberal undercurrents emerged under the surface of the official Marxist-Leninist ideology. After Stalin's death, the thaw, the intelligentsia of Soviet dissidents and human rights defenders represented a new liberal dimension in late Soviet history, while the reforms of Gorbachev's New Thinking became a substitute for liberalism in the final decade of the USSR. The third part focuses on the time of troubles under the Yeltsin presidency and assesses the impact of liberal values and ethics, the bureaucratic difficulties in adapting to change and the paradoxes of liberal reforms during the transition to post-Soviet Russia. Despite Russian liberals having begun to draw lessons from previous failures, their project was severely challenged by the rise of Vladimir Putin. Hence the fourth part focuses on the 2000s when the liberal alternative in Russian politics confronted the ascendancy of Putin, surviving in parts of Russian culture and in the mindset of technocrats and system liberals. Today, however, the Russian liberal project faces the limits of reform cycles; public administration suffers from a lack of federalist attitude in politics and is externally challenged from an illiberal world order. All this asks us to consider what is the likelihood of a reboot of Russian liberalism.

### The Tsar's Viceroys Richard G. Robbins,

2019-06-30 Wrestling with a would-be assassin inspecting the toilets in a rural prison, responding to a challenge from his mistress's enraged husband—all these matters could be part of a Russian provincial governor's day. More often he was entangled in administrative routine, troubled by a steady flow of orders from St. Petersburg and tormented by complaints from local powerbrokers. What was His Excellency, the tsar's viceroy, a bureaucratic flunky or a harassed politician? Drawing on a broad range of materials in Soviet and Western archives, Richard Robbins here gives us a richly textured portrait of the Russian provincial governors in the last years of the old regime. He focuses on the governors as people and working officials, emphasizing their relations with government bureaucrats, representatives of the privileged classes, peasants and proletarians. Robbins uses anecdotal evidence to good

effect in drawing a vivid picture of provincial life at the turn of the century He persuades us that the popular image etched by Gogol and Dostoyevsky of the governor as incompetent and corrupt is in need of revision With convincing detail he demonstrates that the viceroys of the late imperial period were increasingly professional and some of them proved to be remarkably skilled politicians

**What is Soviet Now?** Thomas Lahusen, Peter H. Solomon, 2008 Economists and political scientists wrestle with the challenges faced by Russian officials and public alike in adapting to a market economy and democracy including the fragility of property rights and elections still rooted in old institutional structures This book examines the reforms of health and welfare and the hierarchy of privilege and access and consider how Putin's statist approach to mythmaking compares to that of previous Soviet and post Soviet regimes Historians and anthropologists explore the issue of nostalgia gender punishment belief and how history itself is being created and perceived today The book concludes with a journey through the ruined landscape of real socialism

Russian Physicians in an Era of Reform and Revolution, 1856-1905 Nancy M. Frieden, 2014-07-14 This history of the medical profession in pre Revolutionary Russia examines an influential segment of the educated elite The author shows how Russian physicians differed in social origin careers and professionalization from their counterparts in other lands Originally published in 1982 The Princeton Legacy Library uses the latest print on demand technology to again make available previously out of print books from the distinguished backlist of Princeton University Press These editions preserve the original texts of these important books while presenting them in durable paperback and hardcover editions The goal of the Princeton Legacy Library is to vastly increase access to the rich scholarly heritage found in the thousands of books published by Princeton University Press since its founding in 1905

*Grand Theater* Larry E. Holmes, 2009-06-16 *Grand Theater* examines bureaucracy not as a readily identifiable structure but rather as a process of day to day operation Thus it is concerned with how agencies of both the communist party and the state apparatus not only implemented directives from above but also responded to perceived successes and failures chose to produce share and conceal information and reacted when common citizens injected themselves into governance by making demands and complaints It concentrates on the 1930s as a seminal period when Stalin's regime established a hypercentralized system that dominated the Soviet Union until its collapse and the Russian Federation since then It also focuses on the administration of schools as the primary window through which to examine governance because of the importance of education to Soviet authorities most notably Stalin himself and the accessibility of archival documents in this field one not classified as particularly sensitive *Grand Theater* provides novel insights into the functioning of Stalinist bureaucracy brings to the forefront a new understanding of center periphery relations and reveals the important role of individuals in what has heretofore been largely regarded when beyond the Kremlin's inner circle as a highly impersonal system It also examines in unprecedented ways the reciprocal relationship between ideology and policy formation on the one hand and actual administrative practices on the other a relationship that more often than not had negative and



dysfunctional consequences for both the governed and governing Holmes argues that the Soviet administrative system during the 1930s was much like grand theater The documents produced for and by that system were the script for a discursive theatrical reality that inspired neither a careful appraisal of problems nor a dispassionate search for workable solutions

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