



Mega Projects

Natalya Sergeeva, Johan Ninan



Mega Projects:

Mega-Projects Alan A. Altshuler, David E. Luberoff, 2004-05-13 A Brookings Institution Press and Lincoln Institute of Land Policy publication Since the demise of urban renewal in the early 1970s the politics of large scale public investment in and around major American cities has received little scholarly attention In *Mega Projects* Alan Altshuler and David Luberoff analyze the unprecedented wave of large scale mega public investments that occurred in American cities during the 1950s and 1960s the social upheavals they triggered which derailed large numbers of projects during the late 1960s and early 1970s and the political impulses that have shaped a new generation of urban mega projects in the decades since They also appraise the most important consequences of policy shifts over this half century and draw out common themes from the rich variety of programmatic and project developments that they chronicle The authors integrate narratives of national as well as state and local policymaking and of mobilization by mainly local project advocates with a profound examination of how well leading theories of urban politics explain the observed realities The specific cases they analyze include a wide mix of transportation and downtown revitalization projects drawn from numerous regions most notably Boston Denver Los Angeles New York City Chicago Atlanta Dallas Portland and Seattle While their original research focuses on highway airport and rail transit programs and projects they draw as well on the work of others to analyze the politics of public investment in urban renewal downtown retailing convention centers and professional sports facilities In comparing their findings with leading theories of urban and American politics Altshuler and Luberoff arrive at some surprising findings about which perform best and also reveal some important gaps in the literature as a whole In a concluding chapter they examine the potential effects of new fiscal pressures business mobilization to relax environmental constraints and security concerns in the wake of September 11 And they make clear their own views about how best to achieve a balance between developmental environmental and democratic values in public investment decisionmaking Integrating fifty years of urban development history with leading theories of urban and American politics *Mega Projects* provides significant new insights into urban and intergovernmental politics

Decision-making on Mega-projects Hugo Priemus, Bent Flyvbjerg, Bert van Wee, 2008-01-01 It will be useful for those experienced and senior professionals who are charged with authorizing and controlling projects Recommended P F Rad Choice Building on the seminal work of Bent Flyvbjerg this book is a collection of expert contributions that will prove essential to anyone wanting to understand why mega projects go wrong and how they can be made to work better Professor Sir Peter Hall University College London UK This book offers a refreshing and fascinating look at mega projects from the perspective of public evaluation and planning With the changing role of the public sector in planning and implementing large scale projects and a subsequent strong emergence of private public modes of operation mega projects have become a problematic phenomenon This volume is a major source of information and reference It provides the reader with unique insights and caveats in mega projects planning Peter Nijkamp VU University Amsterdam The

Netherlands This book enlarges the understanding of decision making on mega projects and suggest recommendations for a more effective efficient and democratic approach Authors from different scientific disciplines address various aspects of the decision making process such as management characteristics and cost benefit analysis planning and innovation and competition and institutions The subject matter is highly diverse but certain questions remain at the forefront For example how do we deal with protracted preparation processes how do we tackle risks and uncertainties and how can we best divide the risks and responsibilities among the private and public players throughout the different phases of the project Presenting a state of the art overview based on experiences and visions of authors from Europe and North America this unique book will be of interest to practitioners of large scale project management politicians public officials and private organisations involved in mega project decision making It will also appeal to researchers consultants and students dealing with substantial engineering projects complex systems project management and transport infrastructure

Megaprojects for Megacities

John Landis,2022-12-08 Megaprojects for Megacities is a collection of 14 international case studies of transportation urban development and environmental megaprojects completed during the last ten years in North America Asia and Europe It goes beyond the previous megaproject literature to look at how and why each project was conceived planned engineered financed and delivered and at how particular planning and delivery practices shaped outcomes

Contemporary Megaprojects

Seth Schindler,Simin Fadaee,Dan Brockington,2021-08-13 Contemporary megaprojects have evolved from the discreet modernist projects undertaken in the past by centralized authorities to encompass everything from large scale construction to space exploration Contemporary Megaprojects explores how these projects have been impacted by cutting edge technology the private sector and the processes of decentralization and dematerialization With case studies ranging from mega plantations in Southeast Asia to ocean mapping to sports events the contributions in this collected volume demonstrate the increasing ambition and pervasiveness of these projects as well as their significant impact on both society and the environment

The Political Economy of Megaprojects in Asia Hyun Bang Shin,Dong-Wan Gimm,2025-02-18 This book offers a comprehensive analysis of how the developmental goals of Asian states are reflected in large scale projects and how various actors both realize and challenge these goals The rise of Asian economies has spurred the proliferation of megaprojects through large scale resource mobilization necessitating varying degrees of state intervention Despite neoliberal pressures these projects remain linked to national developmental aspirations driven by domestic transnational or combined pro growth interests and serve multiple political purposes The book advances the argument that megaprojects embody the dynamics of multiscalar strategic relations that determine the process and outcome of urbanization These projects create iconic landmarks new towns central business districts and infrastructure showcasing intertwined political and economic interests By examining contemporary megaprojects in China South Korea Taiwan India Malaysia and Turkey the contributing authors reveal the complexity of urbanizing forces and their multiscalar nature in shaping the built environment

and shed light on the intricate interplay of state strategies economic needs and sociopolitical forces that influence urban landscapes This interdisciplinary work provides a nuanced understanding of the political economy underpinning Asian urbanization and contributes to ongoing debates on urban development state society relations and the production of space in the context of globalization Chapter 1 of this book is freely available as a downloadable Open Access PDF at <http://www.taylorfrancis.com> under a Creative Commons Attribution Non Commercial No Derivatives CC BY NC ND 4.0 license

International Handbook on Mega-Projects Hugo Priemus, Bert van Wee, 2013-11-29 Providing crucial background information for those who want to understand decision making processes on large transport infrastructure projects this fascinating Handbook will prove an important source of information for academics researchers and students **Megaprojects and Risk** Bent Flyvbjerg, Nils Bruzelius, Werner Rothengatter, 2003-02-13 Megaprojects and Risk provides the first detailed examination of the phenomenon of megaprojects It is a fascinating account of how the promoters of multi billion dollar megaprojects systematically and self servingly misinform parliaments the public and the media in order to get projects approved and built It shows in unusual depth how the formula for approval is an unhealthy cocktail of underestimated costs overestimated revenues undervalued environmental impacts and overvalued economic development effects This results in projects that are extremely risky but where the risk is concealed from MPs taxpayers and investors The authors not only explore the problems but also suggest practical solutions drawing on theory experience and hard scientific evidence from the several hundred projects in twenty nations and five continents that illustrate the book Accessibly written it will be the standard reference for students scholars planners economists auditors politicians and interested citizens for many years to come *Complexity and Sustainability in Megaprojects* Edoardo Favari, Franca Cantoni, 2023-05-31 This book showcases the discussion about megaprojects carried out at the MeRIT Megaproject Research Interdisciplinary Team workshop 2022 the crisis discontinuity rising prices and supply chains disruption force radical reflection for those involved in megaprojects It raises a modern day challenge the creation of value for stakeholders Indeed the aim of the volume is to encourage readers to think more broadly articulately and less stringently than the mainstream claims There is a need to design implement and manage megaprojects by abandoning the old paradigm that leveraged solely on time and cost We need to move beyond that by going to explore the value generated the positive impact on people communities and territories Economic social and environmental sustainability takes on a new and broader articulation issues of the circular economy applied to megaprojects are addressed and ample space is ensured for the inclusion of social needs in current practices Complexity and Sustainability in Megaprojects Franca Cantoni, Laura Corazza, Ernesto De Nito, Primiano Di Nauta, Edoardo Favari, 2024-05-20 This book showcases the discussion about megaprojects carried out at the MeRIT Megaproject Research Interdisciplinary Team workshop 2023 the crisis discontinuity rising prices and supply chains disruption force radical reflection for those involved in megaprojects It raises a modern day challenge the creation of value for stakeholders Indeed the aim of the

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Sustainable Management of Transnational Megaprojects Dario Cottafava, Daniel Torchia, Stefania Camoletto, Laura Corazza, 2024-04-04 This book analyses the seminal role of megaprojects for sustainable development and the related complex challenges they bring It provides insights into the growing social responsibilities that megaprojects have not only to be environmentally sustainable but also towards the multitude of stakeholders involved whether directly or indirectly After an historical overview of the increasingly necessary links between sustainable infrastructure and megaprojects the book builds on and applies stakeholder theory to stakeholder engagement and management in megaprojects It also emphasizes the importance of building impact assessment frameworks that consider the unheard voices that are often passively sitting at the receiving end of a megaproject as well as the local context where the megaproject is embedded The book then proceeds to analyse the case of a very contested transnational railway megaproject between Italy and France the Turin Lyon high speed railway which has been suffering from stakeholder and communication issues for over thirty years as well as from notable managerial and legal differences in the two countries In this way the book informs both theory and practice and encourages scholarly interventions into wicked problems It contains a comprehensive review of the academic literature on the sustainability sustainability challenges and sustainability reporting of megaprojects Conceptual models frameworks and future research opportunities are provided to clarify the empirical challenges and highlight the gaps and opportunities to be explored by researchers and practitioners in future The audience for the book is both academic researchers and practitioners in the field of megaprojects and more specifically those dealing with managing transnational megaprojects It also includes several topics that will be of interest to policy and decision makers

Smart Technologies and Innovations in Design for Control of Technological Processes and Objects: Economy and Production Denis B. Solovev, 2019-04-10 This book presents the Proceedings of The International Science and Technology Conference FarEastCon 2018 which took place on October 2 4 2018 in Vladivostok Russian Federation The conference provided a platform for accumulating expert opinion on projects and initiatives aimed at the implementation of far sighted scientific research and development and allowed current scientific and practical achievements to be shared with wide circle of researchers Featuring selected papers from the conference the book is of interest to a broad range of experts involved in developing innovative solutions and organizing events that increase the efficiency of economic and innovative activities

Leading Megaprojects Mounir A. Ajam, 2020-01-06 The performance of megaprojects is questionable and a large percentage of them

fail in one dimension or another The challenges that contribute to these failures are known Then why do these projects still fail at a high rate **Leading Megaprojects A Tailored Approach** examines the challenges facing megaprojects and more importantly successes in delivering megaprojects To close the performance gaps in megaproject deliveries the book presents a customizable model that professionals and organizations can use to increase the chance of successful project delivery To illustrate the model it uses examples and case studies primarily from capital projects with engineering and construction components The book also explains how the approach can be applied to all projects regardless of industry or domain The book emphasizes the role of leadership because it takes the point of view that megaprojects cannot be successful without great leadership due to their massive size complexity number of parties and stakeholders involved and cost among other vital factors Leaders can define the path for a megaproject to guide seasoned managers and project managers to successful closure The tailored approach is based on a stage gate project life cycle model which covers projects from concept to success However it is not limited to a purist form of traditional project management It is a tailored methodological approach with an emphasis on leading the work end to end at the project level along with the management of every stage of the project Also it presents the integration of the business product delivery and operations management into a cohesive approach The book concludes with an in depth simulation showing how the model is can be tailored to deliver a megaproject successfully

Advanced Introduction to Megaprojects Drouin, Nathalie,Turner, Rodney,2022-09-06 Taking an innovative look at how megaprojects are managed including the important Why What Who and How elements this insightful *Advanced Introduction* is enhanced with case studies of megaprojects from across the globe Throughout the authors highlight the fundamental issues in an accessible format such as why megaprojects are undertaken what their challenges are how to market projects and who deals with stakeholder engagement It also investigates key areas such as governance management contractual and decision making issues *Mixed-Use Megaprojects and the Competitive City* Mike S. Harris,2025-04-29 This book examines the motives and outcomes of competitively positioned mixed use megaprojects on government owned land These projects have emerged worldwide in recent decades driven by urban international competition the mobility and expansion of knowledge economies the shift of global investment from physical to human capital and the prevalence of market driven or entrepreneurial politics Six case studies across three countries are analysed through five themes Positioning Governing Shaping Connecting and Public Benefit While pursuing similar objectives of attracting mobile capital each project operates within a specific political financial and social context These projects reflect the prevailing development practices and underlying power structures of cities and states Throughout the implementation process they can also reveal the power struggles and competing agendas within a city In this manner they serve as a valuable lens for understanding the political economic and cultural dynamics of a city and how urban morphology manifests these processes **Socioeconomic**

Evaluation of Megaprojects Markku Lehtonen,Pierre-Benoît Joly,Luis Aparicio,2016-11-22 The governance and evaluation

of megaprojects that is large scale complex high stakes infrastructure projects usually commissioned by governments and delivered through partnerships between public and private organisations is receiving increased attention However megaproject evaluation has hitherto largely adopted a linear rationalist perspective to explain the frequent failure of such projects to meet the iron triangle of performance criteria delivering on time within budget and according to specifications This approach recommends greater control and accountability to remedy megaproject pathologies Drawing on empirical examples mainly from the transport sector and radioactive waste disposal this book offers new perspectives to megaproject evaluation Comprising contributions from leading experts in project evaluation and appraisal this collection opens up new avenues by suggesting two ways of improving megaproject evaluation 1 approaches that go beyond the dominant linearrationalist notion of policy processes and emphasise instead the objective of opening up appraisal processes in order to enhance learning and reflexivity and 2 approaches that extend evaluative criteria beyond the iron triangle to cover the various socioeconomic impacts and preconditions for project success This volume will be of great relevance to scholars and practitioners with an interest in megaprojects energy and climate policy radioactive waste management urban design and project planning and management

Global Megaprojects Virginia A. Greiman, 2023-01-19 GLOBAL MEGAPROJECTS The definitive guide to international megaprojects from an undisputed authority in the field In Global Megaprojects Lessons Case Studies and Expert Advice on International Megaproject Management distinguished international megaproject researcher and consultant Virginia A Greiman delivers a comprehensive and incisive discussion of a key topic in global infrastructure development the international megaproject In the book readers will find indispensable guidance and insights from experienced megaproject experts as well as over 20 case studies highlighting practical solutions to common and pressing issues faced by project stakeholders around the world This book was written to demonstrate that megaprojects can and have accomplished major economic social and technical advancements thought impossible but achieved by successfully confronting the challenges of the time This book offers solutions and prescriptions for megaproject participants to overcome the complex challenges presented by these projects It incorporates the latest evidence based theory and a wealth of practical experience and provides a truly international perspective showcasing viewpoints from a diverse collection of regions cultures and industries Global Megaprojects also presents Thorough introductions to megaprojects and their lifecycles including the megaproject ecosystem and the world s emerging megaprojects In depth examinations of megaproject finance and economics including innovation and value driven program management Extensive explorations of complex project leadership including the characteristics of uncertainty complex projects and cross cultural dynamics Comprehensive discussions of megaproject implementation management including global delivery methodologies and strategic objective alignment Global Megaprojects Lessons Case Studies and Expert Advice on International Megaproject Management will earn a place in the libraries of project managers policymakers academics contractors engineers suppliers investors and sponsors of large international

projects **Megaprojects and Risk** Bent Flyvbjerg, Nils Bruzelius, Werner Rothengatter, 2003-02-13 Megaprojects and Risk provides the first detailed examination of the phenomenon of megaprojects. It is a fascinating account of how the promoters of multi-billion-dollar megaprojects systematically and self-servingly misinform parliaments, the public, and the media in order to get projects approved and built. It shows in unusual depth how the formula for approval is an unhealthy cocktail of underestimated costs, overestimated revenues, undervalued environmental impacts, and overvalued economic development effects. This results in projects that are extremely risky but where the risk is concealed from MPs, taxpayers, and investors. The authors not only explore the problems but also suggest practical solutions drawing on theory, experience, and hard scientific evidence from the several hundred projects in twenty nations and five continents that illustrate the book. Accessibly written, it will be the standard reference for students, scholars, planners, economists, auditors, politicians, and interested citizens for many years to come.

Contemporary Challenges for Agile Project Management Naidoo, Vannie, Verma, Rahul, 2021-11-05 Given the pace at which projects must be completed in an era of global hypercompetition and turbulence, examining the project management profession within the contexts of international trade and globalization is essential to encourage the highest level of efficiency and agility. Agile project management provides a flexible approach to managing projects as it allows a team to break large projects down into more manageable tasks that can be tackled in short iterations or sprints, thus enabling a team to adapt to change quickly and deliver work fast. *Contemporary Challenges for Agile Project Management* highlights the modern struggles that face businesses and leaders as they work to implement agile project management within their processes and try to gain a competitive edge through cross-functional team collaboration. Covering many underrepresented topics related to areas such as critical success factors, data science, and project leadership, this book is an essential resource for project leaders, managers, supervisors, business leaders, consultants, researchers, academicians, and students and educators of higher education.

Sustaining the Future: Addressing Grand Challenges Through Megaprojects Edoardo Favari, Franca Cantoni, Marco Allena, Fabio Borghetti, Primiano Di Nauta, 2025-08-11 This book showcases the discussion about megaprojects carried out at the MeRIT Megaproject Research Interdisciplinary Team workshop 2024. The crisis, discontinuity, rising prices, and supply chain disruption force radical reflection for those involved in megaprojects. It raises a modern-day challenge: the creation of value for stakeholders. Indeed, the aim of the volume is to encourage readers to think more broadly, articulately, and less stringently than the mainstream claims. There is a need to design, implement, and manage megaprojects by abandoning the old paradigm that leveraged solely on time and cost. We need to move beyond that by going to explore the value generated, the positive impact on people, communities, and territories. Economic, social, and environmental sustainability takes on a new and broader articulation. Issues of the circular economy applied to megaprojects are addressed, and ample space is ensured for the inclusion of social needs in current practices.

Narratives in Megaprojects Natalya Sergeeva, Johan Ninan, 2023-03-15 This book is a novel contribution to a field dominated by conventional approaches to

project management it is about narratives in megaprojects Among the questions examined in this original new book are What are narratives Why are they important in megaprojects How are they formed and used in megaprojects How do promoters of and protestors against megaprojects craft narratives to their advantage What strategies can project managers employ to effectively use narratives in megaprojects Built from longitudinal research studies in combination with internationally recognised teaching materials this book will provide readers with a theoretical understanding of narratives and projects as well as practical international case studies including HS2 the Dakota Access Pipeline the Eden Project and Thames Tideway to support their understanding The authors explain the different types of narrative and how and why they are important in general and in relation to a megaproject and its lifecycle but also explore how to craft narratives in different situations and how they are changed and maintained over a project s lifecycle Narratives in Megaprojects doubles as a text supporting more advanced courses on project management or aspects thereof and as a reflection of the state of the art in this particular perspective on megaprojects It is essential reading for all students and professionals in project management construction and infrastructure as well as executive leaders involved in megaprojects and infrastructure delivery

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